[ORAL ARGUMENT SCHEDULED FOR DECEMBER 9, 2016] Nos. 15-1074, 15-1130

In the United States Court of Appeals for the District of Columbia Circuit

Ampersand Publishing, LLC, D/B/A Santa Barbara News-Press, Petitioner/Cross-Respondent,

v.

NATIONAL LABOR RELATIONS BOARD, Respondent/Cross-Petitioner,

Graphics Communications Conference of the International Brotherhood of Teamsters

Intervenor for Respondent/Cross-Respondent

On Petition for Review of an Order of the National Labor Relations Board

JOINT DEFERRED APPENDIX VOLUME 3 OF 7

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Document #1647660

Santa Barbara News-Press

Reporter

Employee Information	
	(Two Levels of Approval Required)
John Lant	11/1 1/1/1
Employee Name	13.00 ol
South / A laws	Immediate Supervisor's Signature Date
Department Department	(the 1 hour 12/10/01
Senior Reporter	Department Head's Signature Date
Job Title	KAD O SE MINAN IN INTER
	HF/Debariment Signature Date
Date Started Present Job Date Started with SBNP	Thy Department Signature Date
Date Started Present Job Date Started with SBNP	12/9/1
	General Manager's Signature Date
Date Last Review Date Next Review	
Copies: Employee Supervisor	☐ HR Department ☐
Publisher's Office	
Job Description Revie	wed
Changes made since last review	•
No changes necessary	

About Performance Review...

Performance Management plays a key role in helping the Santa Barbara News-Press fullfill its future goals. The Performance Management System is designed to provide you with constructive feedback on your performance and assist you with maximizing your productivity. The program is a comprehensive managerial process for developing an environment that enables each employee to reach his/her potential in pursuit of organizational objectives.

After you and your supervisor discuss your performance, the evaluation form will be returned to you for your signature to confirm that a discussion took place. You may, if you wish, enter additional comments of your own. A copy of the completed form, with your comments (if any), will be given to you and the original will be on file in the Human Resources Department.

Additional information regarding the Performance Management System can be found in your Employee Handbook.

Standards

Discuss strengths and weaknesses for the performance of the following standards using the scale below:

- 7 Excellent: Consistently exceeds expectations.
- **6** Very Good: Consistently meets or exceeds expectations.
- Good: Generally meets expectations. Improvement possible.
- Average: Meets expectations most of the time. Some improvement encouraged.
- Below Average: Meets expectations some of the time. Improvement necessary.
- Improvement Needed: Generally does not meet expectations. Substantial improvement required.
- 1 Unsatisfactory: Immediate and substantial improvement required.
- 1. Knowledge of the job. Rating Lucid. Grammatical and Intelligent Writing, News Sense, Reporting Technique. Comments:
- 2. Accuracy. Rating A reporter should consistently be able to report the news accurately. Comments:
- 3. Quantity. Rating Covering and writing spot news stories that develop on a daily basis; writing feature stories that require interviews, investigation and research; and writing major and lengthy stories on complex subjects.

and the entire real of the control dates.

Comments:

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Carlower than a 40% for the business and the control

4. Initiative.	Rating	6
Commen		

5. Write Under Deadline Pressure. Rating 5

A reporter should be able to write accurate and lucid copy under pressure of deadlines. A reporter should know to report any late developments of stories to the immediate supervisor.

Comments:

6. Following departmental procedures in a timely manner. Rating Comments:



7. Professionalism/Teamwork. Rating

Maintain a professional attitude, acceptable ethical behavior and demeanor when dealing with colleagues, employees and the public; approach the job with an emphasis on teamwork and sensitivity to the overall needs of the department.

Comments:

8. Safety Consciousness (following safety practices and procedures). Rating Comments:



6. Personal Time

Filed: 11/23/2016

Performance Objectives / Development Activities

De	scribe the 1 - 3 mutually dev	eloped object	ives / activiti	es and the result	s achieved.
1.	Objective:				
				•	
	70 10			•	
	Result:				
2.	Objective:				
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Do	any of the following items p	resent proble	ms?	Co	mments:
	•	Vos	_No		
		Yes	110		
1	Attendance		X		
2.	Late for work		· 🙀		·
3.	Prolonged meals or breaks		, Ž	alentan gadi. Samili	
	Availability for overtime, etc.		X	medical care in a	สาร์แกร ย่าง
5	Work schedule changes	П	[₹] /		

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.



Employee Comments (Optional)			
	·		

Employee's Signature 1900 for Consignature indicates that this evaluation has been discussed with you. It does not necessarily imply agreement.)

SBNP/revised-11/01

1. Knowledge of the job:

John, a former sports editor at the News-Press, is the department's featured writer and columnist, as well as a top-notch copy editor and idea man. His experience, news sense and creative writing touch have produced such compelling stories as last summer's piece on beach volleyball legend Henry Bergmann. He is extremely creative and perceptive, and I often rely on his experience when making decisions about news coverage and story ideas. Before the News-Press went to the new DTI software, John was also our computer expert. Since the conversion, however, he has not kept up with all the computer functions — particularly in the area of page makeup — and he is currently unable to pull a slot shift.

2. Accuracy:

John is a meticulous writer and editor and he takes great care with the facts of a story. He is also one of the best on our staff in producing clean copy.

3. Quantity:

John is a hard worker who frequently pitches in on the desk, handles our daily Bullpen column, and spells Dave on occasion to produce the TV and Radio Listings. This often takes him away from the thing he does best for us — write provocative columns and feature stories. John also concentrates more on quality than quantity in his writing assignments, and he has many writing awards to illustrate this. He does churn out a steady stream of copy while covering the UCSB women's basketball team.

4. Initiative:

John endeavors to write about events and issues when they are timely and topical. He does not seem to pursue many controversial issues, however.

5. Write under deadline pressure:

Quality consciousness sometimes slows John down to a fault, although his deadline performance on the Gaucho women's basketball beat has been good. The early-track deadline of 6 p.m. for columns and features is another story. This hasn't been considered to be a priority with John or others in our department, even though it is important to copy-flow issues.

6. Following departmental procedures in a timely manner:

John, as the UCSB women's basketball beat writer, travels more than any other sports department staffer. His expense reports from covering the team need to be completed in a more timely fashion. This is his only weakness in this area.

7. Professionalism/Teamwork:

John takes pride in his work and in our sports section, and that is reflected in how he conducts himself in both the community and the newsroom. He exhibits a good degree of integrity in what is perhaps the most publicly visible position in our department. He is a willing resource and aide to his colleagues.

Safety consciousness:

John has completed all safety training sessions and complies with all company procedures.

Objectives/Development Activities: Performance

- 1. Objective: Become more efficient with his use of time and not get bogged down with mundane tasks. This should lead to more columns — at least three a week.
- 2. Objective: Once basketball season ends, I want John to compile a run sheet of weekly feature projects for our Sunday edition, whether they are to be written by him or not.
 - 3. Objective: Become computer-savvy enough with page design to be able to pull a slot shift when necessary.

Santa Barbara News-Press

Employee Information

Reporter

Filed: 11/23/2016

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1 0	(True I avais of Assessed Descripted)
Malida Ruma	(Two Levels of Approval Required)
Employee Name	Andry ROO - 12/12/04
2. Project Manie	Immediate Supervisor's Signature Dete
Newstoom	Carlo Columb
Department	///m/ Jun 191991
Kenoter	Department Head's Signature / Date
Job Title V	12 mod 12 12 12/2/11
	HIL Department Signature Date
Date Started Present Job Date Started with SBNP	
Date clarice (1000) Part Clarice Mai Co.	12/17/01
	General Manager's Signature Date
Date Last Review Date Next Review	
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Publisher's Office	
Job Description Review	wed
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Changes made since last review	
No changes necessary	

About Performance Review...

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/	Excellent: Consistently exceeds expectations.			
6	Very Good: Consistently meets or exceeds expectations.			
5	Good: Generally meets expectations. Improvement possible.			
4				
3	Below Average: Meets expectations some of the time. Improvement necessary.			
2	Improvement Needed: Generally does not meet expectations. Substantial improvement required.			
1	Unsatisfactory: Immediate and substantial improvement required.			
	Knowledge of the job. Rating			
Lu	cid. Grammatical and Intelligent Writing, News Sense, Reporting Technique. Comments:			
	Accuracy. Rating reporter should consistently be able to report the news accurately. Comments:			
Co	Quantity. Rating vering and writing spot news stories that develop on a daily basis; writing feature stories that require erviews, investigation and research; and writing major and lengthy stories on complex subjects.			

Comments:

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Comments:					
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. Professionalism/Team	work. F	Rating			
Maintain a professional at		le ethical behavio	or and demeanor	when dealing	with colleague
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Performance Objectives / Development Activities

Describe the 1 - 3 mutually developed objectives / activities and the results achieved.

1.	Objective:	
	Result:	
2.	Objective:	
	Result:	:

3. Objective:

Result:

Availability for Work

Do any of the following items present problems?

	<u>x es</u>	No
1. Attendance		
2. Late for work		
3. Prolonged meals or breaks		
4. Availability for overtime, etc.		
5. Work schedule changes	□ . :	
6. Personal Time	П	· [

Overall Performance

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.

Employee Comments (Optional)		
·		

Employee's Signature	Melinda Buins	Total mass.	Date /2	20/01	
(Your signature indic	cates that this evaluation has	s been discussed with	you. It do	es not	
necessarily imply agr	reement.)				

SBNP/revised-11/01

STANDARDS

1. Knowledge of the job.

Rating: 7

Comments:

2. Accuracy.

Rating: 6

Comments: I know of no egregious errors on Melinda's part. However, we should be striving for a zero-tolerance policy on typos and spelling errors from the entire staff, including the editors, and I will be asking for that attitude in 2002.

3. Quantity.

Rating: 6

Comments: Melinda is very good at both churning out dailies and researching and writing the more complex stories. Her "Profiles of Islam" series was informative and well-written, and courageous in light of the flak she took from Zionist corners. Other very nicely written and researched stories included the rigs-to-reef analysis, the RV dweller stories, and efforts to declare a no-fishing zone off the coast. My only concern, and I should say that it has not been a serious problem at any time, is that she has a very strong liberal stance, and occasionally seems initially reluctant to contact or play up a contrary viewpoint.

4. Initiative.

Rating: 7

Comments:

5. Write under Deadline Pressure.

Rating: 8 6

Comments: Melinda is good under deadline pressure, but she sometimes takes a little longer than others to turn in her work.

6. Following departmental procedures in a timely manner.

Rating: 5

Comments:

7. Professionalism/teamwork.

Rating: 6

Comments: Melinda is reliable and conscientious, and she cares about the newspaper.

8. Safety consciousness.

Rating: 5

Comments: I assume this category doesn't really apply to the newsroom.

PERFORMANCE OBJECTIVES (This category to be filled out later, in conference with the reporter.)

AVAILABILITY FOR WORK (Y/N)

1. Attendance: N

2. Late for work: N

3. Prolonged meals or breaks: N

4: Availability for overtime, etc.: N

5. Work schedule changes: N

6: Personal time: N

OVERALL PERFORMANCE: 5.875 per SC change to 6

To: Jesse Chavarria From: Melinda Burns 9: My 2001 evaluation

do not think that an overall score of 6 out of 7 — a mid-range "B" grade — is a fair assessment of my work at this newspaper.

Last year, I received a written evaluation which could only be classified as a rating of excellence. I do not understand in what way I deserve less than that this year.

Every month, I have turned in an in-depth news project that takes a comprehensive look at a tough subject: Casmalia. Rigs-to-reefs. Steelhead. Muslim immigrants. RV people. Marine reserves. Pigs on Santa Rosa Island. Wind power. Pygmy mammoths. Transportation.

I have spent many hours of overtime to finish these stories, including on weekends. I work hard assembling complicated information for graphics, and it has paid off with some stunning spreads.

I strive for lucid, compelling writing. I always go the extra mile.

I object to a score of 6 for accuracy, when my copy is very clean and I make few errors. I object to a 6 in the category of quantity, when the kinds of stories I do are typically longer and take more time than dailies. I don't understand why I received a 5 for "newsroom procedures." Does turning a time card in on time really carry the same weight as researching a good story?

Why have I received less than a 7 for professionalism and teamwork? I spend hours working with the graphics department to present my stories in the best possible way. How is it fair to lower my score with a 5 in the category of "safety consciousness" when 'doesn't really apply to the newsroom"?

There is something wrong with the evaluation system here if a top employee cannot receive a top grade.

Dec. 20, 2001

Milinda Burns

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Santa Barbara News-Press

Reporter

Employee Information	
Barclay Brantingham Employee Name	(Two Levels of Approval Required) And Color (2/10/0) Inhediate Supervisor's Signature Date
Department Columnia Job Title	Department Head's Signature Date HR I separtment Signature Date
Date Started Present Job Date Started with SBNP Date Last Review Date Next Review	General Manager's Signature Date
Copies:	☐ HR Department ☐
Job Description Revie Changes made since last review No changes necessary	wed

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	Knowledge of the job. Rating cid. Grammatical and Intelligent Writing, News Sense, Reporting Technique.	
	Comments:	
	Accuracy. Rating reporter should consistently be able to report the news accurately.	
	Comments:	
Co	Quantity. Rating vering and writing spot news stories that develop on a daily basis; writing ferviews, investigation and research; and writing major and lengthy stories on the stories of the stories o	_
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4. Initiative. Rating Comments:		•
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5. Write Under Deadline Pressure.	Rating	
A reporter should be able to write as	<u> </u>	re of deadlines. A reporter should
know to report any late development		
Comments:	•	
	· ·	
6. Following departmental proc	cedures in a timely manner. Ra	ting
Comments:		
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7. Professionalism/Teamwork.	Rating	
Maintain a professional attitude, acc	- L	or when dealing with colleagues.
employees and the public; approach	_	
needs of the department.		
Comments:		
		
0 S.C. C		Dating
8. Safety Consciousness (followi	ng safety practices and procedi	res). Kating L
Comments:		

Performance Objectives / Development Activities

Describe the 1 - 3 mutually developed objectives / activities and the results achieved.

Result:

2. Objective:

Result:

3. Objective:

Result:

Availability for Work

Do any of the following items present problems?

•	Y es	No
1. Attendance		
2. Late for work		
3. Prolonged meals or breaks		
4. Availability for overtime, etc.		
5. Work schedule changes		
6 Personal Time		

De Armada de Carlos Citados. Condidentes do Antonomo aos.

Overall Performance

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.

Employee Comments (Optional)		
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·		
		•
		<u>.</u>

Employee's Signature

(Your signature indicates that this evaluation has been discussed with you. It does not

necessarily imply agreement.)

SBNP/revised-11/01

Reporter: Barclay Brantingnam

STANDARDS

1. Knowledge of the job.

Rating: 7

Comments: Barney seems to know everything and everyone in this town.

2. Accuracy.

Rating: 6

Comments: I know of no problems.

3. Quantity.

Rating: 7

Comments: Barney does five columns a week.

4. Initiative.

Rating: 6

Comments: I never have to worry about Barney. He's about the most productive columnist I've ever seen.

5. Write under deadline pressure.

Rating: 7

Comments:

6. Following departmental procedures in a timely manner.

Rating: 5

Comments:

7. Professionalism/teamwork.

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 34 of 302

Rating: 6

Comments: Barney is dedicated to the newspaper and often tips off the city desk on stories.

8. Safety consciousness.

Rating: 5

Comments:

PERFORMANCE OBJECTIVES (This category to be filled out later, in conference with the reporter.)

AVAILABILITY FOR WORK (Y/N)

1. Attendance: N

- 2. Late for work: N
- 3. Prolonged meals or breaks: N
- 4: Availability for overtime, etc.: N
- 5. Work schedule changes: N
- 6: Personal time: N

OVERALL PERFORMANCE: 6.125

Santa Barbara News-Press

Employee Information

Reporter

Employee into incom	
land 1 1 . I have not	(Two Levels of Approval Required)
Lose-Luis Jimenes	Andu Rosee 12/13/01
	Immediate Supervisor's Signature Date
Newsroom	3
Department	
Reporter	Department Head's Signature Date
Job Title	1014C1 D111/LAMAN
	HR Department Signature Date
Date Started Present Job Date Started with SBNP	1600
•	12/1/01
	General Manager's Signature Daté
Date Last Review Date Next Review	
Copies: Employee Supervisor	☐ HR Department ☐
Publisher's Office	
Job Description Review	bowe
· · · · · · · · · · · · · · · · · · ·	SAA CA
Changes made since last review	·
No changes necessary	•

About Performance Review...

Performance Management plays a key role in helping the Santa Barbara News-Press fullfill its future goals. The Performance Management System is designed to provide you with constructive feedback on your performance and assist you with maximizing your productivity. The program is a comprehensive managerial process for developing an environment that enables each employee to reach his/her potential in pursuit of organizational objectives.

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Additional information regarding the Performance Management System can be found in your Employee Handbook.

Standards
Discuss strengths at

Discuss strengths and weaknesses for the performance of the following standards u	sing the scale
below:	
	4.55

ue:	low.
7	Excellent: Consistently exceeds expectations.
6	Very Good: Consistently meets or exceeds expectations.
5	Good: Generally meets expectations. Improvement possible.
4	Average: Meets expectations most of the time. Some improvement encouraged.
3	Below Average: Meets expectations some of the time. Improvement necessary.
2	Improvement Needed: Generally does not meet expectations. Substantial improvement required.
1	Unsatisfactory: Immediate and substantial improvement required.
	Knowledge of the job. Rating cid. Grammatical and Intelligent Writing, News Sense, Reporting Technique. Comments:
	Accuracy. Rating report the news accurately.
	Comments:

3. Quantity. Rating

Covering and writing spot news stories that develop on a daily basis; writing feature stories that require interviews, investigation and research; and writing major and lengthy stories on complex subjects.

Comments:

Performance Objectives / Development Activities Describe the 1 - 3 mutually developed objectives / activities and the results achieved.

	-		

Result:

1. Objective:

2. Objective:

Result:

3. Objective:

Result:

Availability for Work

Do any of the following items present problems?

•	Yes	110
1		<u>1</u>
1. Attendance	. 브	니
2. Late for work		L
3. Prolonged meals or breaks		
4. Availability for overtime, etc.		
5. Work schedule changes		
6. Personal Time		. 🗖

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Overall Performance

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.

Em	Employee Comments (Optional)							
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			-					
		•						

Employee's Signature Date 12/14/6/
(Your signature indicates that this evaluation has been discussed with you. It does not necessarily imply agreement.)

SBNP/revised-11/01

Reporter: Jose Luis Jimenez

STANDARDS

1. Knowledge of the job.

Rating: 6

Comments: Jose has the court beat down. He is an intelligent young man with a bright career ahead of him. If he continues to learn and work on his technique and his knowledge of the subject, he could be among the best court reporters, anywhere. And I feel sure he could also excel in any other beat. His writing is often good, but it's sometimes just average, and this is the area where he can really improve. In 2002, I believe he should focus on becoming a great writer.

2. Accuracy.

Rating: 5

Comments: I know of no egregious errors on Jose's part. However, we should be striving for a zero-tolerance policy on typos and spelling errors from the entire staff, including the editors, and I will be asking for that attitude in 2002.

3. Quantity.

Rating: 7

Comments: Jose is prolific, producing at least one story a day and usually more. He almost always comes through, and his weekenders are good reads and always informative. He's also helped out by training Che Tabisola to freelance in LA for us, and he still does a good job with that.

4. Initiative.

Rating: 7

Comments: Jose has the green light to steal second base any time, i.e. he knows what he's doing and I can rely on him to keep track of cases. And he comes up with good ideas for projects and weekenders.

5. Write under Deadline Pressure.

Rating: 6

Comments: He usually makes deadline.

6. Following departmental procedures in a timely manner.

Rating: 5

Comments: No major problems, but he could make some small improvements, e.g. stop filling out his time card at 4 p.m. on Friday.

7. Professionalism/teamwork.

Rating: 4

Comments: I have heard complaints from staffers who felt Jose was sometimes rude and condescending, leaving them loath to work with him. I have seen and experienced it a few times myself. In one case, he walked up just as Dawn was hearing about a double homicide, and announced that he heard about it, but didn't bother to call in because he figured we ought to know already. In another case, I asked him a simple question that could have been answered with one word: "Yes." Instead, he said: "This was a simple story. I don't feel like taking a lot of time to explain it." These kind of statements unnecessarily hurt morale, and I am concerned that it will hurt his career in places where editors aren't so abiding.

8. Safety consciousness.

Rating: 5

Comments: I assume this category doesn't really apply to the newsroom.

PERFORMANCE OBJECTIVES (This category to be filled out later, in conference with the reporter.)

AVAILABILITY FOR WORK (Y/N)

1. Attendance: Y (Missed flights on three occasions, forcing other reporters to fill in.)

The state of the state of the state of

- 2. Late for work: N
- 3. Prolonged meals or breaks: N
- 4: Availability for overtime, etc.: N
- 5. Work schedule changes: N
- 6: Personal time: N

OVERALL PERFORMANCE: 5.625

October 2, 2001

TO:

Vicki Adame

FROM:

Jesse Chavarria

RE.

Job Performance

As we discussed during our meeting on September 24, there are several aspects of your performance that are of concern to News-Press management and newsroom editors. We have discussed these issues previously. Following is a description of three key problematic areas and the steps you are expected to take in order to correct them.

1. Unwillingness to work as part of the newsroom team

Reporters are expected to accept assignments in a cooperative spirit and display a professional attitude when dealing with colleagues. We expect reporters to interact with assigning editors to develop strategies for obtaining and uncovering factual information and to discuss the story approach and structure in detail. Assistant City Editors Jane Hulse and Scott Steepleton comment that your approach is typically to question the necessity of story assignments, reluctantly carry them out when pressed, supply one or two word responses to their questions and exert insufficient effort in pursuing assignments. Even the simple listing of death notices is made difficult for everyone when you do not follow our standard formula for writing them. Hulse and Steepleton also mention that you do not complete the expected night reporter duties of checking in with the dayside police reporter, making cop calls, carrying your pager and two-way radio and leaving them on, checking the fax machine for news releases, and monitoring the police scanner. Increased communication between you and your editors, especially in developing and shaping your stories, and approaching the job with an emphasis on teamwork and following News-Press style are important steps in addressing this area of concern.

2. Lack of thoroughness and reporting/poor news sense

Reporters are expected to aggressively pursue any and all story assignments, whether it's a brief, cutline or an in-depth news report. That means making lots of phone calls, finding various sources, getting to the scene quickly when possible and finding and making use of information that can be found online. A reporter should demonstrate intellectual curiosity and resourcefulness in gathering the news. A reporter should demonstrate a depth of understanding of news events and should capture the subtleties and important details of the events being reported. By contrast, the City Editor and Assistant City Editors comment that your stories are usually only surface-level accounts demonstrating little in the way of interviews, investigation and research, often requiring queries for additional information, sourcing, clarification and organization. (See attached memo from Scott for specific example.) Additionally, your reaction to comments about coverage

from superiors is frequently that you cannot reach anyone or that the story cannot be done for some reason. We do not experience these problems with other reporters.

3. Work volume is too low

Some weeks are busier than others, but in general you are expected to file two stories (10 per week) for each full-time shift. You are presently averaging fewer than 5 bylines per week.

Future Expectations:

As you requested, following is a specific list of expectations of your nightshift duties. These are specific expectations, but do not represent the totality of your job. We also expect you to show initiative in getting every story done as completely and quickly as possible.

- *Check with dayside police reporter as soon as you get in for a debriefing on status of police news. Find out what briefs and stories have been done or assigned, which still need doing and which may be coming.
- *Check city budget story listing document, for story assignment. Coordinate coverage and discuss assignments with night assistant city editor. Inform ACE of any scheduled interviews as much in advance (preferably several days) as possible. We expect all reporters to be informed on overall news and current events.
- *Relocate police scanner to your desk and actively monitor during the course of the night. Please take portable scanner with you during dinner breaks or interviews.
- *Please carry your pager and cell phone/two way with you at all times and leave them on.
- *Please watch the 5 p.m. or 6 p.m. KEYT news broadcast to check on any stories that might have escaped our notice and that you might have to pursue.
- *Please do at least two rounds of police/fire calls, once when you come in and one later at night, checking the information recordings as well as with watch commanders and others on duty. Discuss the finding with the night ACE in detail.
- *Please check the fax machine and gather and complete any death notices and/or news obituaries. Dole out faxes to appropriate baskets and let ACE know of any pertinent news faxes.
- *Please leave a full and complete night note for the city editor and police reporter, detailing the night activity and explaining our efforts to set stories we might have missed.

Santa Barbara News-Press

Employee Information

Employee Name Hildy Medina

Department Newsroom

Job Title Reporter

Date Started Present Job Date Started with SBNP

Date Last Review Date Next Review 11/03

. ENTERED DEC 1 1 2002 DUL

Filed: 11/23/2016

Apolace 11/11/02
ice Andy Pose 12/a/02

Copies: 0 Employee 0 Supervisor 0 HR Department 0 Publisher's Office

Job Description Reviewed

- 0 Changes made since last review
- 0 No changes necessary

Standards

Discuss strengths and weaknesses for the performance of the following standards using the scale below:

- 5 Consistently excels or exceeds expectations.
- 4 Consistently meets expectations. Improvement possible.
- 3 Generally meets expectations. Some improvement encouraged.
- 2 Meets expectations sometimes. Improvement required.
- 1 Generally does not meet expectations. Substantial improvement required.

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1. Knowledge of the job. Rating 3

Lucid. Grammatical and Intelligent Writing, News Sense, Reporting Technique.

Comments.

Hildy has gotten off to a great start in the short time she's been at the News-Press, and she's at work building contacts on her beat in the Santa Ynez Valley. She has learned the technical aspects of the job quickly, and shows some real flair in her writing. She should get some opportunities to stretch out on projects and weekenders in the coming year.

2. Accuracy. Rating 3

A reporter should consistently be able to report the news accurately.

Comments.

No major problems.

3. Quantity. Rating 4

Covering and writing spot news stories that develop on a daily basis; writing feature stories that require interviews, investigation and research; and writing major and lengthy stories on complex subjects.

Comments:

Hildy's work has been very good so far. She's supplied dailies and weekenders on the North-South split, the cave-in at the casino, and the plan to build a ferris wheel in Solvang. As she gets more comfortable on the new job, she should start to develop more complex stories and takeouts.

4. Initiative. Rating 3

Comments.

Hildy is an aggressive reporter with a lot of enthusiasm and a good nose for news.

5. Write Under Deadline Pressure. Rating 2

A reporter should be able to write accurate and lucid copy under pressure of deadlines. A reporter should know to report any late developments of stories to the immediate supervisor.

Comments:

She tends to push deadline, perhaps because she tends to be reluctant to let even simple stories go without several rounds of self-editing.

5. Following departmental procedures in a timely manner. Rating 4 Comments:

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 46 of 302 No major problems here, although she could get that time card in by Friday morning once in a while.

7. Professionalism/Teamwork. Rating 4

Maintain a professional attitude, acceptable ethical behavior and demeanor when dealing with colleagues, employees and the public; approach the job with an emphasis on teamwork and sensitivity to the overall needs of the department.

Comments:

Hildy is almost always willing to pick up whatever story needs to be assigned. She's a pleasure to work with, and more than willing to help out other reporters.

8. Safety Consciousness (following safety practices and procedures). Rating 4

Comments: She keeps her desk clear of debris, never leaves a bicycle parked in front of a staircase, and attends all safety seminars.

Performance Objectives / Development Activities

Describe the 1 - 3 mutually developed objectives / activities and the results achieved.

1. Objective:

Improve deadlina performance.

Result:

2. Objective:

Establish the Santa Tree Valley beat

Result:

3. Objective:

More projects (investigative work

Result:

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 47 of 302

Availability for Work

Jo any of the following items present problems? Comments:

Yes No

- 1. Attendance 0 0
- 2. Late for work 0 0
- 3. Prolonged meals or breaks 0 0
- 4. Availability for overtime, etc. 0 0
- 5. Work schedule changes 0 0
- 6. Personal Time 0 0

Overall Performance 3.33

Considering the performance of the Standards calculate the employee's overall job effectiveness as see it.

Calculate the average of the performance standards by adding them and dividing by 8.

Employee Comments (Optional)

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Employee's Signature

(Your signature indicates that this evaluation has been discussed with you. It does not necessarily imply agreement.)

SBNP/revised-07/02

ENTERED APR 0 9 2003 Off

Santa Barbara News-Press

Employee Information

Reporter

Employee imormation	
John Zant Employee Name	(Two Levels of Approval Required)
Sports (Editorial	Immediate Supervisor's Signature Date Department Head's Signature Date
Job Title	HRIDepartment Signature Date
Date Started Present Job Date Started with SBNP Date Last Review Date Next Review	Publisher's Signature Date
Copies: Employee Supervisor HF	R Department Publisher's Office
Job Description Rev Changes made since last review No changes necessary	

About Performance Review...

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Standards

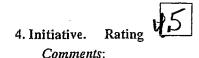
Discuss strengths and weaknesses for the performance of the following standards using the scale below:

- 5 Consistently excels or exceeds expectations.
- 4 Consistently meets expectations. Improvement possible.
- 3 Generally meets expectations. Some improvement encouraged.
- 2 Meets expectations sometimes. Improvement required.
- 1 Generally does not meet expectations. Substantial improvement required.
- 1. Knowledge of the job. Rating Lucid. Grammatical and Intelligent Writing, News Sense, Reporting Technique.

 Comments:
- 2. Accuracy. Rating A reporter should consistently be able to report the news accurately.

 Comments:
- 3. Quantity. Rating Covering and writing spot news stories that develop on a daily basis; writing feature stories that require interviews, investigation and research; and writing major and lengthy stories on complex subjects.

 Comments:



5. Write Under Deadline Pressure. Rating 3

A reporter should be able to write accurate and lucid copy under pressure of deadlines. A reporter should know to report any late developments of stories to the immediate supervisor.

Comments:

6. Following departmental procedures in a timely manner. Rating Comments:



Filed: 11/23/2016

7. Professionalism/Teamwork. Rating

Maintain a professional attitude, acceptable ethical behavior and demeanor when dealing with colleagues, employees and the public; approach the job with an emphasis on teamwork and sensitivity to the overall needs of the department.

Comments:

8. Safety Consciousness (following safety practices and procedures). Rating *Comments*:



Performance Objectives / Development Activities

Describe the 1 - 3 mutually developed objectives / activities and the results achieved.

Document #1647660

1. Objective:

Result:

2. Objective:

Result:

3. Objective:

Result:

Availability for Work

Do any of the following items present problems?

Comments:

The project was done to be supported to

•	<u> Yes</u>	No
		1.
1. Attendance		[X]
2. Late for work		
3. Prolonged meals or breaks		Ĺχ
4. Availability for overtime, etc.		Ŋ
5. Work schedule changes		X
6 Personal Time		\rightarrow

Overall Performance

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.

Document #1647660

3.93

Employee Comments (Optional)				
· 				

Employee's Signature ACWD. Sunt Date: 12/16/02. (Your signature indicates that this evaluation has been discussed with you. It does not necessarily imply agreement.)

SBNP/revised-07/02

1. Knowledge of the job:

News sense, lucid, grammatical and intelligent editing and writing, news sense, reporting technique, computer proficiency, page design skills:

John is the star of our department — our main columnist, who also pitches in to cover high school football and work the UCSB women's basketball beat. As the former sports editor of the News-Press, he has an incredible wealth of experience and knowledge of nearly everything we deal with. The only thing which he has not been asked to do is paginate pages, although it would not take him long to learn. He is both creative and perceptive in his writing. He is particularly adapt at finding interesting angles for his columns and features, and crafting them into a story worth reading to the end.

2. Accuracy:

A reporter should consistently be able to report the news accurately. In editing, heads must agree with stories; cutlines must match the photos they accompany.

John takes great care with the facts of his stories and rarely needs much editing. He is meticulous, sometimes to a fault when deadline is pending.

3. Quantity:

Covering and writing spot news stories that develop on a daily basis; writing feature stories that require interviews, investigation and research; and writing major and lengthy stores on complex subjects. A copy editor should be able to keep the pace in moving copy, artwork, cutlines, headlines and dummies to meet deadlines. Material processed by an editor should be ready to be published with minimum checking.

John was asked this year to increase his column output to a consistent three times a week, and he has met that challenge well. He has done this while continuing his normal tasks such as producing our daily Bullpen column, writing feature stories outside his beat, and pitching in when necessary to produce the TV and Radio Listings. He also provides his UCSB women's basketball beat with extensive coverage.

4. Initiative:

Regularly demonstrate imagination and depth of understanding of news events by assembling the information to inspire the reader to focus on the story; suggest story, photo and art ideas, demonstrate intellectual curiosity, and resourcefulness in presenting the news.

He has been both timely and topical with his columns. When Ted Williams died, he produced a little-known story about his local connection ready to go a day later. He was also ready and willing to give the News-Press exclusive coverage of the NBA Finals and the World Series. He keeps track of anniversaries that have local significance, such as the 55th year since Al Gionfriddo's World Series, and always gives a fresh take on it — this year by highlighting a rare photo of him beating Yogi Berra's throw to steal second.

5. Work under deadline pressure:

A reporter should be able to write accurate and lucid copy under pressure of deadlines. A reporter should know to report any late developments of stories to the immediate supervisor. Cope with daily pressure of producing a newspaper, to meet the deadlines and to perform intelligently and accurately in spite of those pressures and deadlines.

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John, a perfectionist in his writing, has improved his deadline performance, but still has room to grow. He is better at meeting late-track deadlines when covering an event, but often pushes the envelope of the early-track deadlines. This is unquestionably his weakest area.

6. Following departmental procedures in a timely manner:

John does all that is asked and required of him.

7. Professionalism/Teamwork:

Maintain a professional attitude and demeanor when dealing with colleagues, employees and the public; approach the job with an emphasis on teamwork and sensitivity to the overall needs of the department.

John's pride in his profession manifests itself well with how he deals with the public. As our featured columnist, he receives a large amount of calls, mail and e-mail from our readers, and he dutifully listens and responds to all of them. He readily helps his colleagues, whenever they need it, and is not adverse to pitching in with the more laborious duties of our department. John does need to communicate more with both me and the desk on what he is working on and when he will have it completed. Occasionally, I'll still be in the dark about the topic of his column by the time the 3 p.m. budget meeting starts.

8. Safety consciousness:

John has completed all safety training sessions and complies with all company procedures.

Objectives for the future:

I'd like him to continue improving on his deadline performance, and in communicating with others in the department.

ENTERED DEC 0 7 2002 OM

Filed: 11/23/2016

Santa Barbara News-Press

Employee Information

Reporter

	· · · · · · · · · · · · · · · · · · ·
Maria Zate	(Two Levels of Approval Required)
Employee Name	Mark vande Kamp Oct-31,2002
	Immediate Supervisor's Signature Date
Newsroom - Business	
Department	
Business Reporter	Department Head's Signature 01/Pate/02
Job Title 1	11-500
May 3, 2001 May 3, 2001 Date Started Present Job Date Started with SBNP	HR Department Signature Date
Date Started Present Job Date Started with SBNP	11/10/10
Dec. 2001	Publisher's Signature Date
	7 Date
Date Last Review Date Next Review	
Copies: Employee Supervisor HR De	epartment
Job Description Revie	wed
Changes made since last review	
No changes necessary	
L 140 changes necessary	

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Discuss strengths and weaknesses for the performance of the following standards using the scale below:

- Consistently excels or exceeds expectations.
 Consistently meets expectations. Improvement possible.
 Generally meets expectations. Some improvement encouraged.
 Meets expectations sometimes. Improvement required.
 Generally does not meet expectations. Substantial improvement required.
- 1. Knowledge of the job. Rating
 Lucid. Grammatical and Intelligent Writing, News Sense, Reporting Technique.

 Comments:

 See attached review
- 2. Accuracy. Rating A reporter should consistently be able to report the news accurately.

 Comments:

3. Quantity. Rating Covering and writing spot news stories that develop on a daily basis; writing feature stories that require interviews, investigation and research; and writing major and lengthy stories on complex subjects.

Comments:

USCA Case #15-1074	Document #1647660	Filed: 11/23/2016	Page 58 of 302
4. Initiative. Rating Comments:			
5. Write Under Deadline Pr	essure. Rating		
•	write accurate and lucid copy und	-	porter should
Comments:	opments of stories to the immedia	te supervisor.	
		•	- *.
		· · · · · · · · · · · · · · · · · · ·	
6. Following department:	al procedures in a timely man	mer. Rating	•
Comments:	•	•	
		•	
7. Professionalism/Teamwo			
	de, acceptable ethical behavior an proach the job with an emphasis	_	_
Comments:		•	•
		[· · · · · · · · · · · · · · · · · · ·
8. Safety Consciousness (f Comments:	ollowing safety practices and	procedures). Rating	

Performance Objectives / Development Activities

Describe the 1 - 3 mutually developed objectives / activities and the results achieved.

1. Objective:				
Result:				
				•
2. Objective:	-			
Result:				
				1
3. Objective:				
				,
Result:				
				•
Availability for V	Vork			
Do any of the following items p	resent problem	s?	Co	mments:
•	Yes	No		
1. Attendance	П			
2. Late for work				
3. Prolonged meals or breaks			ing staget angle.	tto tha co Historia (Marko)
4. Availability for overtime, etc.				
5. Work schedule changes6. Personal Time			•	
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Overall Performance

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.

3.73

Employee Comments (Optional)		
·		
<u> </u>		

Employee's Signature \(\square \)

Date 2/2/02

(Your signature indicates that this evaluation has been discussed with you. It does not

necessarily imply agreement.)

SBNP/revised-07/02

Employee Evaluation for Maria Zate

OVERALL RATING: 3.7

KNOWLEDGE OF THE JOB: SCORE = 3.5

Maria is a strong reporter who has excellent techniques and solid news judgement. She has diligently built up a solid network of sources on her beats.

She knows where to find documents and how to interpret them, from 10-Qs and 8-Ks to annual reports. Her reporting style is effective. She can be aggressive and she can be charming to get news. Maria treats her sources with respect so they trust her. As as example of this, she landed an exclusive interview with developer Bill Levy about his waterfront timeshare project and his alliance with Ritz-Carlton. She was the only reporter he would talk to, because she cultivated trust with her good reporting.

<u>Room for improvement:</u> Learning other beats within the business community that other business reporters have covered, such as the oil and gas industry, aerospace and defense, and development. I have no doubts that she can do this well, and will do so as the business news desk adds a third staffer. She should stretch her reporting skills into other areas, learning about even more local people, places and issues.

ACCURACY: SCORE = 4

Maria is very accurate in her reporting. For all the stories she does on a wide variety of topics, many of them full of complicated numbers, she has very few corrections. This is not a problem area.

QUANTITY: 4

Maria is very productive. She writes more than just about anyone on the staff. This is because the business news staff is so small (3 staffers) compared to Sports, Life, and City Desk, all of which have anywhere from eight to 17 staffers.

She consistently finds stories to help fill the business pages. I can count on her to file a story every day and sometimes she files 2 or 3 stories.

Her huge contribution became all-important with the creation of the Wednesday Business page covers in May. That occured immediately following the resignation of Business Editor Dave Bemis. That combo would discourage a lesser reporter. Maria raised herself to write even more.

It's important to point out that the business reporter has to write in-depth stories for Wednesdays and Sundays but gets very little time to do reporting and writing. Other reporters in different departments get bigger blocks of time. The business reporter must squeeze in time between the constant demand for daily stories. Maria's story quantity is strong.

Room for improvement: After a second business reporter is hired, I will work with Maria to continue our cooperative effort to polish her work and lighten her daily output so she can spend more time on solid features and in-depth stories. Ideally, we will improve our long-term planning, and ideally, she will turn in those bigger stories earlier.

Also, in the coming year I will introduce new content to the business pages and Maria will be asked to contribute her time and effort for that.

INITIATIVE: SCORE = 3.5

Maria really enjoys her work as a business reporter and constantly strives to improve the business section. She brings lots of enthusiasm, shows up on time and works hard. She generates plenty of strong ideas, follows leads diligently and seeks to include a wide variety of sources to support her stories.

There is room for improvement, as I explain below.

But I must emphasis that she is competitive with other media, is a self-starter and dependable, and digs out key economic barometers for bread-and-butter stories that are important and well-read. Here are some of her highlights:

• Profile on Charles Schwab. Maria landed a face-to-face interview with the investor maverick in his San rancisco highrise office, and wrote a widely read piece. The timing was perfect, given the stock market

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 62 of 302 plunged to its lowest level in five years and corporate scandals filled our headlines.

• Profile on William Foley, CEO of Fidelity National Financial here in Santa Barbara. Again, she landed a face-to-face with the head of one of our largest publicly traded companies. The timing was strong, given the financial scandals elsewhere in the news.

• Her careful coverage of the real estate market churned out several particularly strong stories. She spotted the trend of builders capitalizing on the higher density requirements to build more condos on small parcels, but still selling them at near \$1 million each to break even. She examined the city's housing priorities.

Another story examined the mobile/manufactured home segment as an alternative for families who might otherwise be forced to leave our high-priced area. It opened a lot of eyes and dispelled stereotypes about what mobile homes look like and who lives in them.

Maria did a great story "One in four local home buyers paid in cash" that revealed a transfer of wealth from the stock market to real estate.

She also broke news on the other side of the Blankenships, whose critics derailed their condo project. She depicted their costly journey through the permit process then having to restart because of the appeal.

• She followed the Hayward Lumber union workers strike from start to finish, getting voices of the strikers and the company.

Room for improvement: As we reshape business coverage, I want Maria to focus less on publicly traded companies and more on producing profiles and workplace issue coverage, even occasionally tracking legislation that is pertinent. She has already done some of this, and quite ably, but not a great deal probably because it was not formally encouraged by prior editors.

Maria does follow directions very well and is eager to please.

WRITING UNDER DEADLINE PRESSURE: SCORE = 3

Maria writes well and her stories require minimal editing. She's not the fastest writer on staff but most always hits deadline and hardly ever needs overtime.

Room for improvement: She could do better with improved time management by filing smaller stories or briefs earlier in the day to free herself for work on larger stories and breaking news.

Maria has done well at meeting the earlier deadlines I imposed in September. That was an agreement with the Copy Desk to improve nighttime page production flow. We moved up the deadlines by a full hour. We are getting the pages finished earlier for the press.

FOLLOWING DEPARTMENTAL PROCEDURES IN A TIMELY MANNER: SCORE = 4

Maria has no serious problems here. Our small department was just two people from May to the present (Oct. 31) and pitches in every day.

Frankly, after the sudden resignation of the editor in May, story planning slipped badly in the department, which was just myself and Maria. There was no longer an editor who took time to organize anything, although acting editor Michael Todd did an excellent job of page design every day — and even wrote some stories. Maria knows our procedures and carried her weight.

Room for improvement: Even better organization, which we all need to do. This is truest for long-term planning so the workload peaks are sanded down into hills.

I'm glad to write that Maria does not need much reminding to get the job done.

PROFESSIONALISM/TEAMWORK: SCORE = 3.5

Maria is a dedicated pro. She is half the department and pitches in every day. She has a strong work ethic and takes pride in her work. She arrives on time and puts in a full day. She does not take long lunches. Other reporters have commented to me on many occasions that Maria is a real go-getter. She takes responsibility, shares tips with reporters and keeps the confidence of her sources. Maria doesn't write "junk" to fill the page. She is a team player. I wish that during the year she had been selected to work on both special packages that I was part of, the Reed Slatkin scandal and the North vs. South county split overview. She would have been a valuable asset. She apparently was not chosen because she was valuable in producing daily copy for the business pages while I was on those projects.

Room for improvement: She should be placed on a team project next year. She will welcome that opportunity.

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SAFETY CONSCIOUSNESS: SCORE = 5

n ind Joga.

Maria has successfully completed all of the company's required ergonomics and safety training. She has read the employee handbook. She drives safely. She does not run in the office. She maintains a safe desk.

Here are some goals I would like to pursue for 2003:

In an effort to follow the News-Press goals outlined by Jerry for more local stories and getting more people into the paper, here are my goals -

- 1. Fine tune our business beats to focus on those industries, issues, companies that hold the most impact for our readers. This means setting better priorities for beat coverage by each business reporter.
- 2. Writing at least one business profile a week that focuses on a small local company. Getting insights, history and interesting quotes that will allow readers an inside view of how a company works and the challenges a person faces in running a small business.
- 3. Writing at least two stories a month on local workplace issues such as child care, health insurance, housing and other topics faced by both employers and employees. This includes developing a survey system to publish in the paper to help get feedback from workers on how they feel about their companies and these issues.
- 4. Developing a way to revamp the Business Outlook so that it comes out at the same time companies are planning their yearly budgets. Companies often ask for economic data such as unemployment, economic growth projections, housing costs, largest companies, etc. to help plan their strategic budgets for the year. I think publishing this in September or October would provide a valuable resource to the business community and also provide advertising with a more desirable product to sell.
- 5. Striving to put more diversity into my stories. I'm a bit troubled that the majority of my sources and subjects tend to be white and male. I need to look harder to get more diverse voices and faces into my stories, even though Santa Barbara's economic structure makes it challenging to go beyond this status quo. This takes a bit more time, unfortunately, and I just have to put more time into it.

-1-

Santa Barbara News-Press

Employee Information

ENTERED DEC 1 1 2002 DU

Employee Name	Barney Brantingham
Department	Newsroom
Job Title	Columnist
Date Started Present Job	Date Started with SBNP
Date Last Review 11/01	Date Next Review 11/03

Copies: 0 Employee 0 Supervisor 0 HR Department 0Publisher's Office

Job Description Reviewed

- 0 Changes made since last review
- 0 No changes necessary

Standards

Discuss strengths and weaknesses for the performance of the following standards using the scale below:

- 5 Consistently excels or exceeds expectations.
- 4 Consistently meets expectations. Improvement possible.
- 3 Generally meets expectations. Some improvement encouraged.
- 2 Meets expectations sometimes. Improvement required.
- 1 Generally does not meet expectations. Substantial improvement required.

1. Knowledge of the job. Rating 4

Lucid. Grammatical and Intelligent Writing, News Sense, Reporting Technique.

Comments.

Barney is fast, and he's plugged in. He is often aware of a story before other reporters hear about it, and his institutional knowledge is an important asset. Although he has a style developed over decades as a columnist, he is willing to listen and work on his writing skills, realizing there is always room for improvement. His copy is usually clean but there are occasional typos or misspellings.

2. Accuracy. Rating 4

A reporter should consistently be able to report the news accurately.

Comments.

No major problems.

3. Quantity. Rating 4

Covering and writing spot news stories that develop on a daily basis; writing feature stories that require interviews, investigation and research; and writing major and lengthy stories on complex subjects.

Comments.

Barney does five columns a week. That's more than any columnist I've seen. In addition, he writes travel pieces with photos for which he gets no extra pay.

4. Initiative. Rating 3

Comments:

He's passionate about the newspaper's direction and gets involved with projects and breaking news. Barney often offers ideas for columns to coincide with projects. He has worked hard to get even more people into his columns.

5. Write Under Deadline Pressure. Rating 4

A reporter should be able to write accurate and lucid copy under pressure of deadlines. A reporter should know to report any late developments of stories to the immediate supervisor.

Barney hasn't broken deadline since I've been here, and I can't imagine he ever will.

6. Following departmental procedures in a timely manner. Rating 4

Comments:

No problems.

7. Professionalism/Teamwork. Rating 4

Maintain a professional attitude, acceptable ethical behavior and demeanor when dealing with colleagues, employees and the public; approach the job with an emphasis on teamwork and sensitivity to the overall needs of the department.

Comments.

Barney cares about the newspaper more than some of the people who are just getting started in their careers, and he projects a welcoming, cooperative attitude toward his coworkers.

8. Safety Consciousness (following safety practices and procedures). Rating 4

Comments: He keeps his desk clear of debris, never leaves a bicycle parked in front of a staircase, and attends all safety seminars.

Performance Objectives / Development Activities

Describe the 1 - 3 mutually developed objectives / activities and the results achieved.

 Objective 	:
-------------------------------	---

Continue getting more people in the paper.

Result:

2. Objective:

Get involved in projects

Result:

3. Objective:

Result:

Availability for Work

Do any of the following items present problems? Comments:

Yes No

- 1. Attendance 0 0
- 2. Late for work 0 0
- 3. Prolonged meals or breaks 0 0
- 4. Availability for overtime, etc. 0 0
- 5. Work schedule changes 0 0
- 6. Personal Time 0 0

Overall Performance 3.87

Considering the performance of the Standards calculate the employee's overall job effectiveness as see it.

Calculate the average of the performance standards by adding them and dividing by 8.

Employee Comments (Optional)

Employee's Signature (Your signature indicates that this evaluation has been discussed with you. It does not necessarily imply agreement.)

SBNP/revised-07/02

Santa Barbara News-Press

Reporter

ENTERED DEC 2 3 2003 DO

Employee Information	220 - 2003
Nora Wallace	(Two Levels of Approval Required)
Employee Name Metro/Newsroom	Imprediate Supervisor's Signature Date
Department Reporter	Department Head's Signature Date
Job Title	HR Department Signature Date
Date Started Present Job Date Started with SBNP	Publisher's Signature Date
Date Last Review Date Next Review	1 donished 8 Signature Date
Copies: Employee Supervisor HR Depart	tment Publisher's Office
Job Description Rev	iewed
Changes made since last review No changes necessary	

About Performance Review...

Performance Management plays a key role in helping the Santa Barbara News-Press fullfill its future goals. The Performance Management System is designed to provide you with constructive feedback on your performance and assist you with maximizing your productivity. The program is a comprehensive managerial process for developing an environment that enables each employee to reach his/her potential in pursuit of organizational objectives.

After you and your supervisor discuss your per formance, the evaluation form will be returned to you for your signature to confirm that a discussion took place. You may, if you wish, enter additional comments of your own. A copy of the completed form, with your comments (if any); will be given to the product of the you and the original will be on file in the Human Resources Department.

Additional information regarding the Performance Management System can be found in your Employee Handbook.

Standards

Discuss strengths and weaknesses for the performance of the following standards using the scale below:

- 5 Best in the business, not just here. A Pulitizer winner.
- 4 Consistently excellent. A contender for next year's Pulitzer
- 3 Consistently good work, ranging from fairly good to pretty good.
- 2 Consistently average. Improvement required.
- 1 Generally does not meet expectations. Substantial improvement required.

1. Knowledge of the job.		3
	Rating	L

Lucid. Grammatical and Intelligent Writing, News Sense, Reporting Technique.

Comments.

Nora is a professional who takes her job very seriously. She has excellent reporting skills, although her reluctance to anger sources can sometimes prevent her from writing stories in the hard-hitting way they require. She is good at finding a story, and believes in being first with it. We would like to see her write more analytical pieces that require her to expand her critical thinking skills and use her considerable knowledge to best advantage. She is ultra-responsible in covering her beat, often offering to cover a night meeting or weekend event. Her writing is clear and well organized, requiring little editing. Though her writing is solid, we would like to see her stretch her creative talents and become a really fine writer.

2. Accuracy. Rating 3

A reporter should consistently be able to report the news accurately.

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Comments.

No major problems

3. Quantity. Rating 4

lage that is

Covering and writing spot news stories that develop on a daily basis; writing feature stories that require interviews, investigation and research; and writing major and lengthy stories on complex subjects.

Comments.

Nora is one of the paper's top producers. She can handle one or two dailies, and work on a weekender or two.

4. Initiative. Rating

Comments:

She has shown a lot of drive covering her beat and we're sure that will translate into her coverage of the county. She consistently comes up with story ideas. She also writes a lot of briefs and items for Public Square as well as business. On top of that, she is a good representative of the newspaper, especially in Lompoc at various regular events.

5. Write Under Deadline Pressure. Rating 5

A reporter should be able to write accurate and lucid copy under pressure of deadlines. A reporter should know to report any late developments of stories to the immediate supervisor.

Comments.

Nora never misses deadline. She is not only extremely fast, but her copy is usually very clean.

6. Following departmental procedures in a timely manner. Rati

No problems. She drives down for meetings regularly. Her cityweek is always up to date and thorough.

7. Professionalism/Teamwork. Rating 4

Maintain a professional attitude, acceptable ethical behavior and demeanor when dealing with colleagues, employees and the public; approach the job with an emphasis on teamwork and sensitivity to the overall needs of the department.

Comments.

Nora helps other reporters and pitches in on projects. She did an excellent job covering the recall election, staying in touch with the panel and consistently coming up with good story ideas.

8. Safety Consciousness (following safety practices and procedures). Rating 5

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Comments:

SEE Attached

Filed: 11/23/2016

Performance Objectives / Development Activities

Describe the 1 - 3 mutually developed objectives / activities and the results achieved.

1. Objective: Work on more analytical writing, using critical Tunking Skills.

Result:

2. Objective: Complete at least one Multi-day Series/project

Result:

3. Objective: Develop sarcing in carry beat

Result:

Availability for Work

Do any of the following items present problems?

Comments:

	Yes	No
1. Attendance		х
2. Late for work		х
3. Prolonged meals or breaks		x
4. Availability for overtime, etc.		x
5. Work schedule changes		x
6. Personal Time		x

Filed: 11/23/2016

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.

3.8

Employee Comments (Optional)				
Please See attached response.				

Employee's Signature (Your signature indicates that this evaluation has been discussed with you. It does not necessarily imply agreement.)

SBNP/revised-07/02

My response to the 2003 employee evaluation:

NORA Wallace

I appreciate the overall scoring of my review, and generally agree with the rankings. I feel this year's review was more representative of my actual work, skills and contribution to the News-Press, rather than my ability to curry favor or friendship with editors.

I also appreciate the change in the way "safety" is calculated as a factor in our reviews.

I am glad to accept criticism where it is due, and certainly don't believe I am above reproach. But I am not in agreement with one statement in my review.

Section 1 states: "She has excellent reporting skills, although her reluctance to anger sources can sometimes prevent her from writing stories in the hard-hitting way they require."

I believe this is an unfair assessment, and believe that such as statement should be backed up with examples. This has never, ever been voiced to me until it appeared on my review.

If my editors believe my approach to sources is incorrect with how they want to run the paper, I should be told, and counseled on how best to improve. I would also like concrete examples about where my bosses feel this has happened. If the editors feel my stories are not hard-hitting enough, I should be told immediately, and asked to e-write a story or get more sourcing. It is unfair, I believe, to have such a statement in my review, with no prior warning and no examples.

I also have some concerns with the evaluation about my writing skills. Generally, the editing process is fairly quick on my stories, and I have rarely been advised to try and take a story to a different level. In the coming year, I would like more guidance and advice from editors in this regard.

Thank you.

- 1 -

Santa Barbara News-Press

Employee Information

Reporter

Scott Hadly	(Two Levels of Approval Required)
Employee Name Metro/Newsroom	Impediate Supervisor's Signature Date
Department Reporter	Department Fread's Signature share
Job Title	HK Deyardan Sterature Date Date
Date Started Present Job Date Started with SBNP	Publisher's Signature Date
Date Last Review Date Next Review	
Copies: Employee Supervisor HR Depart	ment Publisher's Office
Job Description Revi	iewed
Changes made since last review No changes necessary	
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Additional information regarding the Performance Management System can be found in your Employee Handbook.

Filed: 11/23/2016

Standards

Discuss strengths and weaknesses for the performance of the following standards using the scale below:

- 5 Best in the business, not just here. A Pulitizer winner.
- 4 Consistently excellent. A contender for next year's Pulitzer
- 3 Consistently good work, ranging from fairly good to pretty good.
- 2 Consistently average. Improvement required.
- 1 Generally does not meet expectations. Substantial improvement required.

1. Knowledge of the job.

Rating 5

Lucid. Grammatical and Intelligent Writing, News Sense, Reporting Technique.

Comments.

Scott is one of the top reporters in the newsroom. He has excellent investigative skills and can write with flare -- a rare combination. That combined with his editing skills make him a highly valued employee. He also has the rare ability to take a broad idea and turn it into a story, going far beyond the nuts and bolts of journalism.

2. Accuracy. Rating

4

A reporter should consistently be able to report the news accurately.

Comments.

He strives harder than most for accuracy.

3. Quantity. Rating

4

Covering and writing spot news stories that develop on a daily basis; writing feature stories that require interviews, investigation and research; and writing major and lengthy stories on complex subjects.

Comments.

He's one of the most productive reporters, able to work on dailies and longer pieces at the same time.

4. Initiative. Rating

Comments:

Scott consistently comes up with great story ideas, whether they are dailies or weekenders. He has excellent news judgment

5. Write Under Deadline Pressure. Rating 4

A reporter should be able to write accurate and lucid copy under pressure of deadlines. A reporter should know to report any late developments of stories to the immediate supervisor.

Comments.

Scott is one of the fastest reporters in the newsroom, consistently meeting deadline. His stories tend to have a few grammatical errors and garble, but this could be rectified if he took a few minutes to read over the story before turning it in.

6. Following departmental procedures in a timely manner. Ratification of the second se

No problems, except for occasionally not keeping up his cityweek.

7. Professionalism/Teamwork. Rating 4

Maintain a professional attitude, acceptable ethical behavior and demeanor when dealing with colleagues, employees and the public; approach the job with an emphasis on teamwork and sensitivity to the overall needs of the department.

Comments.

Scott is highly professional and ethical. He goes out of his way to help other reporters, especially with electronic data collecting. He willingly fills in on the desk or sometimes a night shift. He will drop whatever he's doing to help out in a pinch, whether it's doing a late-breaking story or a brief.

8. Safety Consciousness (following safety practices and procedures). Rating 5

Performance Objectives / Development Activities

Describe the 1 - 3 mutually developed objectives / activities and the results achieved.

1.	Objective:					
•	Result:					
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	•					
2.	Objective:					
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	•					
	Result:					
			•			
		٠	• •			
3.	Objective:					
٠.						
	Result:					
	•				•	
Λ	vailability for	Work				
T)	o any of the following items	nrecent probl	ame?		Comments	
,	any of the following items j	hresent hront	CILIS.		Comments	•
		Yes	No			
		 1				
	Attendance		- X			
	Late for work		X	٠.		
3.	Prolonged meals or breaks		x			

Х

X

4. Availability for overtime, etc.

5. Work schedule changes

6. Personal Time

Overall Performance

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.

4.2

Employee Comments (O)	ptional)
-----------------------	----------

Fred Tid like to 52 a hour made To easy of a
the mil line The land of the to say how much I appreciate
The appartunities I've been given in the last year to
work on in-depth stories. The horn 2 reporter for 2
decade now. Each year of that time it has felt like I'm
improving on the year before Next year will be
no different.
In the coming year Iwould like to produce more and
In the coming year Iwould like to produce more, and help, where I lan, with other reporters extents to put together
in depth packages.
The most immediate stories I would like to pursue are
follow-ups on the terror in prison pieces, the
possible indistment of Bob horris, a group project on
access to public records, and stories out of Vanders
related to missile defense.

Employee's Signature	XV	TUE			Date	/ / /	103
(Your signature indicate	es that t	his evali	ration	has been discussed	with you.	It does n	ot
necessarily imply agree	ment.)			•			

SBNP/revised-07/02

ENTERED NOV 2 6 2009

Santa Barbara News-Press

Employee Information

Reporter

zmp.ojee zmetime	
Frank Nelson	(Two Levels of Approval Required)
Employee Name	Mark vande Kary 10-31-2003
Newsroom – business desk	Immediate Supervisor's Signature Date
Department Staff writer	Department Head's Signature Date
Nov. 4, 2002 Nov. 4, 2002	HR/Deplatment Signature Date
Date Started Present Job Date Started with SBNP	Th
none	Publisher's Signature Date
Date Last Review Date Next Review	
Copies: Employee Supervisor HR Dep	partment Publisher's Office
Job Description Re	eviewed
Changes made since last review	
· · · · · · · · · · · · · · · · · · ·	
No changes necessary	

About Performance Review...

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Additional information regarding the Performance Management System can be found in your and the formation regarding the Performance Management System can be found in your and the formation regarding the Performance Management System can be found in your and the formation regarding the Performance Management System can be found in your and the formation regarding the Performance Management System can be found in your and the formation regarding the Performance Management System can be found in your and the formation regarding the Performance Management System can be found in your and the formation regarding the Performance Management System can be found in your and the formation regarding the Performance Management System can be found in your and the formation of the formation o

Standards

Discuss strengths and weaknesses for the performance of the following standards using the scale below:

5=Best in the business -- not just at the News-Press, i.e. a Pulitzer winner.

4=Consistently excellent. A contender for next year's Pulitzer.

3=Consistently good work, ranging from fairly good to pretty good.

2=Consistently average work.

1=Poor, on the way out the door.

2.5

1. Knowledge of the job.

Rating

Lucid. Grammatical and Intelligent Writing, News Sense, Reporting Technique.

Comments.

In his first year here, Frank brought many skills and quickly learned about the local business scene, from high-tech to agriculture to small retail businesses. He has proven to be a valuable employee and an asset to the News-Press. Good progress learning biz reports such as 10-Qs and profit-loss charts. He asks reporters and sources good questions to build his business knowledge. Frank also is a good interviewer. Now he needs to build on this foundation by expanding sources and attending biz functions, plunge into new beats such as the law, learn more about North County (Lompoc, SY) and pull together news items into those prized trend pieces for A1. He also would do well to continue reading other business newspapers online and scrolling wires to add to his knowledge and for idea generation. He has the talent and ability to be more aggressive on stories, particularly those which are controversial, and we want to see more of those. As he adds to his knowledge base he will do allthis and earn a higher score in this category.

2. Accuracy. Rating

3

A reporter should consistently be able to report the news accurately.

Comments:

Good job with perhaps two corrections all year. During interviews asks sources to define terms so his stories are easier to understand. Turns in clean copy. Is a very good writer, uses lively prose. He writes with more authority the longer he is here. Frank knows when to attribute and when to use quotes or paraphrases. He is following directions to improve his crafting of, and use of, those "nut grafs" which explain the context, the why are we telling you, in his longer stories. This helps put the news in perspective. We'll work on this next year.

Filed: 11/23/2016

Covering and writing spot news stories that develop on a daily basis; writing feature stories that require interviews, investigation and research; and writing major and lengthy stories on complex subjects.

Comments: Expectations are high for the business team and Frank cranks out a good number of interesting stories. He turns out a decent number of dailies. His is an adept at feature stories and can put together any type of story in a short time. During his first six months he did a lot of everything under my direction to learn the community broadly. After his first six months here, I asked him to turn up the effort for more issue pieces and after nine months I focused him toward more A1 pieces, with the overall goal of getting meatier issue pieces into our newspaper. We have a small business staff with the least freelance and Frank has been my go-to for breaking news, which he's done well.

4. Initiative. Rating

Comments.

Frank arrives at the office shortly after 8 a.m. and immediately gets going on checking the news and making phone calls, which is important because the earlier reporters get business people the better chance we have for interviews. He maintains a good story list so he's supplied with topics for his Business Unlimited. He's crafted that very well, providing diverse profiles and insight, making it a popular feature among readers. Clearly an accomplished feature writer, Frank is taking on more workplace issues and weighty financial topics. He can improve by investing more time in those areas and writing for the front page, and by suggesting packages and doing more aggressive stories. He needs to get out of the office more and into the community, to business meetings to know more moves and shakers. He can push his reporting to the next level. He has the skills. His editor will work with him in this goal. I believe he now has the foundation to take more initative for such in-depth packages and I will work with him to juggle his other duties to make those come about.

5. Write Under Deadline Pressure. Rating

A reporter should be able to write accurate and lucid copy under pressure of deadlines. A reporter should know to report any late developments of stories to the immediate supervisor.

Comments.

Frank is very good at meeting or beating deadline. I don't have to worry about him and the clock. He often turns in his Business Unlimited and Sunday stories a couple hours ahead of deadline and occasionally were even the day before. This makes my job easier and greatly helps page flow. He also can turn a breaking story rather quickly, so he's become my go-to guy for spot news, but I have to be careful not to be unfair just because he's speedy.

Filed: 11/23/2016

Frank does a decent job of checking a variety of news sources when he starts his day. He gets big points for filing upcoming story budget items for 2 even 3 weeks in advance for standing features.

7. Professionalism/Teamwork. Rating 3

Maintain a professional attitude, acceptable ethical behavior and demeanor when dealing with colleagues, employees and the public; approach the job with an emphasis on teamwork and sensitivity to the overall needs of the department.

Comments.

Frank is an ethical, sensitive person who reacts to others and quickly to direction and suggestions. He is very professional and ethical. He's willing to help at the drop of a hat. He's easy to pair with Maria for reporting and has picked up extra duties such as the writing of numerous On The Move items to speed our department's workflow.

8. Safety Consciousness (following safety practices and procedures). Ratin Comments:

He has completed all required safety and ergonomics training.

Performance Objectives / Development Activities

Describe the 1 - 3 mutually developed objectives / activities and the results achieved.

1. Objective	e: Research	and write	an occas	sional ser	ies focu	sing on	the 1	inks	between	the
law and b	usiness. Th	nis would e	examine t	he legal a	aspects i	in such	areas	as co	nstructi	ion,
real esta	te and land	developme	nt, pate	nts, copyr	ight, tra	demarks	and i	intell	.ectual	
property,	and the in	plications	of doin	g business	oversea	s.				

Result:				
the weighty topics a covers. We can do	more aggressive in repand really push reportions, in part, by teaming es and stretching the re	ng to tell the strugg g with other reporte	les. This will result i	n more A1
	•	•		
Result:				

Result:

Availability for Work

Do any of the following items present problems?

Comments:

	Yes	No
	•	
1. Attendance		
2. Late for work		
3. Prolonged meals or breaks		
4. Availability for overtime, etc.		

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5. Work schedule changes	
6. Personal Time	

Overall Performance

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding the first 7, doubling them, adding safety and dividing by 15.

3.06

Employee Comments (Optional)		
See all	ached	
	·	

Employee's Signature

(Your signature indicates that this evaluation has been discussed with you. It does not necessarily imply agreement.)

Filed: 11/23/2016

Fri, Dec 3, 2004

From: Jane Hulse <jhulse@newspress.com>

ate: Friday, December 3, 2004 3:49 PM

Subject: FW: evaluation - Barney M.

ENTERED FEB 0 3 2005

Barney,

Can we meet for your evaluation at 3:30 p.m. Friday instead of 11 a.m.? Michael would like to be present and he works a late shift on Friday....Jane

EVALUATION BARNEY MEMANI

OVERALL RATING: 3.3

1. Knowledge of the job.

Four months ago Barney dove into the county beat, a complex beat that covers a lot of territory--from housing to medical marijuana. He is beginning to understand how the bureaucracy works but has a ways to go before he has a good handle on it. He is beginning to recognize what constitutes a story and what is too insider to be of interest to the reader. The county beat is a high profile beat at the paper, given the county's budget, number of employees and what the agency does. It affects everyone in the county. The county reporter needs to be a watchdog and dig below the surface for stories, going after the story that isn't on the agenda. Developing sources is crucial, as well as developing a healthy skepticism of public officials and what they do. In the short time Barney has been on the beat, he has made some progress toward this goal but must step up his efforts.

Rating: 2.5

2. Use of time and resources.

Barney has had problems meeting deadlines for his stories, but after a conference with Jane there has been considerable improvement. Stories still take longer than they should. He needs to work on time management.

Rating: 2.8

3. Accuracy/quality of work.

Barney is reasonably careful and appears conscientious about accuracy. Clarity and organization in his writing were problems during the first couple of months, but lately the quality of his stories has improved. He did a good job on the medical marijuana issue and the loss of the DARE program. He tries to bring people into his stories and puts a lot of effort into the writing. We would like to see him dig deeper into meatier subjects such as fraud in the affordable housing program which was a missed opportunity. He also needs to be more aggressive with public officials and other key figures in his stories. In his story about Susan Rose showing up at a recall meeting, he cast her in a more favorable light than was warranted. One way to improve on this is to read goodin was warranted. political reporting and try to model it, for example check out the way-the LA. Times covers the additional reporting and try to model it, for example check out the way-the LA. Times covers the additional reporting and try to model it. governor, the LA mayor or board of supervisors. Some of Barney's best work has been on Saturday when he has had to cover a variety of things.

Rating: 3.0

4. Productivity/volume of work.

Barney's slower speed holds back his productivity. We'd like to see him produce more daily and

Page 1 of 2

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Fri, Dec 3, 2004 3:49 PM

weekend pieces off his beat.

Rating: 3.0

Communication.

Barney is diligent about keeping editors informed about his progress on stories. She shares information with other reporters and consults them for help..

Rating: 3.5

6. Initiative.

Barney tries as hard as anyone in the newsroom to come up with stories and execute them. As he gets to know his beat better, he will produce more and better stories. He volunteers for stories and gladly accepts assignments. He will go the extra mile if given direction.

Rating: 3.8

7. Professionalism.

He deals with sources and colleagues professionally. His ethics are solid.

Rating: 3.5

8. Procedures, guidelines & goals.

No problems

Rating: 4.0

Build sources

Plan time Complete larger

energy to ampairs this cases in court is out this cary through 15 ones discovering the

Page 2 of 2

Wed, Dec 8, 2004 10:49 AM

-rom: Jane Hulse <jhulse@newspress.com> To: "tom S." <tschultz@newspress.com> Cc: "tom S." <tschultz@newspress.com>

Date: Friday, November 26, 2004 2:32 PM

Subject: FW: eval - Tom Schultz

Tom,

Just a reminder, your evaluation is scheduled for Wed. Dec. 8 and Jane

FEB 0 3 2005 September 2 2005 Septem

TOM SCHULTZ EVALUATION

OVERALL RATING: 3.6

1. Knowledge of the job.

In covering Goleta, Tom does a good job of staying on top of city government goings-on. He is able to understand complex financial and planning issues and can comb through a dense report to find the meaningful information. He seems to have built up good sources inside and outside the city. He is able to identify the big stories in covering a brand new city. He has worked hard to develop a tougher approach to dealing with city officials, viewing their comments and motives with more skepticism. We would like to see him branch out more by using the city council meetings to launch into stories that go beyond the agenda. He has illustrated this on occasion with weekend stories on Old Town, council politics, and housing. He needs to learn how to give readers a sense of what goes on behind the scenes, not just what happens at meetings. This means, for example, polling council members in advance of a vote to let readers know which way a decision is likely to go. It also means developing the skill of political schmoozing and looking for and reporting conflict. We would also like to see him use the beat more as a springboard into features and profiles that reflect the community. This means getting out of the office and into the community more to get the stories that are outside city hall.

Rating: 3.2

2. Use of time and resources.

Tom manages his time very effectively. He is able to juggle a couple stories at a time. He worked the priest scandal story for weeks while handling daily stories and covering his beat. He has good computer research skills and uses them.

Rating: 3.7

3. Accuracy/quality of work.

Tom strives hard for accuracy and is attuned to the slightest mischaracterization in his stories. He's only had one correction in the past year. He double checks things with his sources. He is easy to deal with during the editing process, accepting changes and working with the editor to improve the story. Tom has tried hard to improve his writing, making it less jargony and easier to understand. We see improvement but would like to see even more effort made to write more for the reader and less for sources. We'd like to see him write with more authority which would make him less prone to using dense government speak. He needs to dig deeper in his stories for the kind of reporting depth that we strive for. He can do this, as shown in the fine job he did on the priest scandal. After a year on the beat he has a much better understanding of government issues, so his writing should reflect this. Tom has written some fine featues--this is when his writing shines. We'd like to see more of this.

Rating: 3.2

Page 1 of 2

Wed, Dec 8, 2004 10:49 AM

. Productivity/volume of work.

Tom is one of the fastest reporters on the staff. He is especially productive when it comes to dailies, easily handling two stories. On deadline, he is one of the best. On a recent Friday night, he was asked to do a story on the sale of St. Anthony's Seminary. He quickly contacted the parties, archived the old stories, and wrote a detailed comprehensive story.

Rating: 3.7

5. Communication.

Tom is very good about keeping the city desk informed of his stories and his whereabouts. He also lets other reporters know when his beat overlaps theirs.

Rating: 3.5

6. Initiative.

Tom has a lot of initiative. He is constantly working on stories and looking for new ones.

Rating: 3.5

7. Professionalism.

Tom demonstrates a high level of professionalism. He is the reporter the city desk goes to when there is breaking news because he is so gracious about taking on assignments and pitches in quickly. He deals with several stories at a time without complaint. When there is breaking news late in the day, he is willing to handle it. He probably writes as many stories off his beat as on. He still does a fair number of medical stories. He has willingly taken over the priest scandal story. He is usually willing to work an extra night shift or a weekend shift if the desk needs someone. He handles himself professionally when dealing with sources and callers. He's a team player in the news room. Tom demonstrated his versatility when he covered the Paso Robles earthquake and helped the paper win the first place CNPA award.

Rating: 3.8

8. Procedures, guidelines & goals.

Tom follows company procedures and is quick to implement new policies or procedures in the newsroom.

Rating: 4

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> 10:48 AM Fri, Dec 3, 2004

From: Jane Hulse <jhulse@newspress.com>

o: hildy <hmedina@newspress.com> Cc: don <dmurphy@newspress.com>

Date: Thursday, December 2, 2004 4:12 PM

Subject: FW: evaluation - Hildy

Hildy,

Just a reminder, your evaluation is Friday at 11:30 a.m. Think about some goals you'd like to target. ENTERED FEB 0 3 2005

Jane

EVALUATION - HED MEDINARI

OVERALL RATING: 3.4

1. Knowledge of the job.

Hildy's knowledge of the police beat has improved substantially in the last year. She is developing a lot of sources on the beat and knows how to work them. She has a sharper eye for news now and gleans some great story ideas off the beat. The sociology of homeless encampments was just one. Her reporting skills stood out in her coverage of the murder of a UCSB graduate student. She doggedly pursued the story when the police clammed up. She developed a relationship with the victim's family and eventually got ahold of revealing court ecords, and put together a compelling story. She needs to continue to develop sources on her beat so she can more quickly and easily check out tips. She made a good start with the homicide investigation, but she needs to follow up.

Rating: 3.5

2. Use of time and resources.

Hildy needs to manage her time better so she meets deadline more consistently.

ractional walk on Experience .

Rating: 3.2

3. Accuracy/quality of work.

Both have improved substantially in the last year. Her writing is clearer and better organized and has fewer holes. But she still needs to work harder on it. It's still her biggest weakness. Her weekend stories especially lack the depth of reporting that we want.

Rating: 3.1

Productivity/volume of work.

Hildy turns out a good volume of daily stories. We'd like to see more weekend stories where she can go below the surface on issues.

Rating: 3.4

Hildy has gotten better about keeping editors in the loop. She needs to keep her city week up to date. She shares information with other reporters.

Rating: 3.6

Initiative.

Page 1 of 2

Fri, Dec 3, 2004 10:48 AM

Hildy has an enormous amount of drive and curiosity. It's one of her strongest traits. She goes the extra mile to get information, often on her own time. She gets out of the office and talks to real people for her stories, not ist the police. She comes up with good story ideas.

Rating: 3.6

7. Professionalism.

Hildy deals professionally with sources and colleagues. She has improved relations with the law enforcement community by persistently pushing for information without badgering them.

Rating: 3.5

8. Procedures, guidelines & goals.

No problem.

Rating: 4.0

EVALUATION: Barney McManigal

OVERALL RATING: 3.5



Ju Polits 11-30-05

1. Knowledge of the job. Barney has blossomed in the last year in dealing with his beat and now shows a much fuller understanding of what is news and how to present it in a deeper and more analytical way. His learning curve on stories outside his area of expertise, is still a little steeper than I'd like, but his ability to field general assignment stories on Saturdays seems to be addressing this. Sometimes I surprised when he doesn't know something internal to the News-Press or about the community. He's also enthusiastic about the team concept and broadening the paper's reach by conferring with others.

Rating: 3.4

2. Use of time and resources. Again, Barney has shown marked improvement in the last year, from a relatively abysmal performance in meeting deadlines to his current credible achievements, often under under time pressure created by factors such as the Board of Supervisors meeting until late in the afternoon. I don't see any issues with his use of time or resources, just that it often does take him longer to produce stories than I'm comfortable with. I applaud the improvement and fully expect further improvement.

Rating: 3.0

3. Accuracy/quality of work. Accuracy has never been an issue with Barney, although it took him a while to wrap his mind around his beat. Now that he has, I'm impressed with the maturity and burgeoning sophistication of his coverage. His writing has also grown more friendly to newspaper readers and he learns what audience he's writing for — it's not professors any more. Assuming his sophistication continues to grow, I can only echo #2 above: I applaud the improvement and fully expect further improvement.

Rating: 3.4

4. Productivity/volume of work. Again, I see marked improvement in the past year. In his first months at the News-Press Barney's plodding production was worrisome, but now that he's grown comfortable here his production has picked up and many days he produces two average-length stories. Some Saturdays, he eclipses even that.

Rating: 3.6

5. Communication. From day one Barney has always communicated his intentions and his plans with his superiors. As he's grown into his beat, he's also worked more and more with other reporters in a healthy give and take. He also has developed a stable of sources for his beat. I would like to see him out in the community more other than for meetings.

Rating: 3.8

6. Initiative. As he's explored his beat, Barney has generated more and more story ideas on issues that aren't specifically on any agenda and he has proposed ways to cover those issues. Our Labor Day ag package, for example, grew out of a Barney-launched intiative and he's currently brimming with ideas.

Document #1647660

Rating: 3.8

7. Professionalism. Barney excels here, an assertion that can be demonstrated just by examing his dress, which among the most professional among any of the reporters. In dealing with contentious issues, he seems able to report fairly for both sides and sincerely wants to give both sides their due. The few times I've seen Barney stress it usually comes down to his feeling that he hasn't fairly presented one side's argument in a story he's working on or that he hasn't found an appropriate spokesman for their point of view.

Rating: 3.9

8. Procedures, guidelines and goals. Barney somestimes lags on some newsroom procedures, such as writing cutlines for his stories. But again, as he is reminded about these things he improves markedly. For example, barney now seeks very clear guidance about what stories he should complete first when he's juggling several, and he's become more adept at predicting actual lengths and ETAs.

Rating: 3.0

FUTURE GOALS:

Charles and English Control

1) TO ENMANTE THEO STORIS THET USDALLY AND

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pressives on the ethics of nanotechnology

Launch series on the ethics of nanotechnology

February 8, 2006

Evaluation Response

By: Barney McManigal

General Comments:

In the last year, I have worked to meet all goals set forth in last year's evaluation. Most significant, I authored or contributed to four major series, three of which I pitched: Changing of the Guard, The New Divide and The Changing Face of Agriculture.

People are pleased with county coverage and want more. Taking me off Saturdays -- a schedule change that gives me 25 percent more time to work on county stories -- will help.

1. Knowledge of the job (Score: 3.4):

"Sometimes I'm surprised when (Barney) doesn't know something internal to the News-Press or about the community."

Without specific examples, it's hard to know what this means. I read the paper religiously, and take a personal interest in digesting the latest on my beat and everyone else's.

As a native of Santa Barbara, I have more institutional knowledge of the area than many News-Press employees. I attended schools here, and grew up with people who are now dead or in public office.

2. Use of time and resources (Score: 3.0):

"Barney has shown marked improvement in the last year, from a relatively abysmal performance in meeting deadlines to his current credible achievements...I don't see any issues with his use of time or resources, just that it often does take him longer to produce stories than I'm comfortable with."

After reviewing last year's evaluation, no one described my 2004

deadline performance as "relatively abysmal."

But in any case, that was 2004 and this is 2006, and deadlines are not an issue.

Nor is production. Most weeks, I am among the most prolific writers on staff, largely due to the size of my beat.

In my opinion, my score in this category does not reflect performance.

8. Procedures, guidelines and goals (Score: 3.0):

"Barney sometimes lags on some newsroom procedures, such as writing cutlines for his stories. But again, as he is reminded about these things he improves markedly."

After I started, no one ever explained that cutlines were part of the reporter's core duties, as opposed to the editor or copy editor. While I was instructed on how to write cutlines, it was not clear that I am required to write them until someone actually said so. gor goo

USCA Case #15-1074

Santa Barbara News-Press

Employee Information

Reporter

	(Two Levels of Approval Required)
SEDT HADLY MAD	
Employee Name	Don Murphy
	Immediate Supervisor's Signature Date
NEWS	I DIT
Department	Ju Koles 11300
SENIOR WAZITER	Department Head's Signature Date
Job Title	1 At 2001/11/1 1/22/01
	Maxue 170002
	HR Department Signature Date
Date Started Present Job Date Started with SBNP	17/1/2 17:15:25
	General Manager's Signature Date
Date Last Review Date Next Review	General Manager & Olymature Date
Date Last Neview Date Notice	
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Copies: Employee Supervisor	☐ HR Department ☐
Publisher's Office	
Tob Decomption David	mod
Job Description Revie	weu
Changes made since last review	
No changes necessary	

About Performance Review...

Performance Management plays a key role in helping the Santa Barbara News-Press fullfill its future goals. The Performance Management System is designed to provide you with constructive feedback on your performance and assist you with maximizing your productivity. The program is a comprehensive managerial process for developing an environment that enables each employee to reach his/her potential in pursuit of organizational objectives.

After you and your supervisor discuss your performance, the evaluation form will be returned to you for your signature to confirm that a discussion took place. You may, if you wish, enter additional comments of your own. A copy of the completed form, with your comments (if any), will be given to you and the original will be on file in the Human Resources Department.

Additional information regarding the Performance Management-System can be found in your Employee Handbook.

Name: Scott Hadly

1. Knowledge of the job. Rating 4.5

Scott is an experienced journalist who has mastered the full range of reporting skills necessary to be an excellent reporter and editor.

2. Use of time and resources. Rating 4.5

Scott's time management skills are excellent. He can juggle multiple assignments and turn around a complicated story faster than anyone else in the newroom. He know how to get information from documents and sources and very seldom spins his wheels while reporting a story. Scott makes the very most out of of the limited Internet resources that we offer.

3. Accuracy/quality of work. Rating 4.0

Scott is a versitile, accurate and thorough reporter. The metro desk regularly handles him the most difficult stories and he always pulls them off. He is scrupulous about correcting the few mistakes that he makes.

Scott's writing can be uneven. He crafts strong leads and he can write lively paragraphs with complelling and imaginative word choices. He also writes good nut graphs and transitions that help readers through complicated material. But his prose is sometimes too dense with long sentences choking on phrases and clauses.

4. Productivity/volume of work. Rating 4.3

Scott works hard. The Goleta Cemetery District coverage is an example of his ability to do complicated stories on tight deadlines. He also played a key role in our Jackson coverage by writing important analytical pieces while helping to shape the overall coverage in spite of many obstacles to success.

Because the metro desk asked Scott to work at least one editing shift each week and because the desk often assigns him to difficult daily and weekend stories, he has not done the major investigative projects that he would like to do.

The metro desk should work with Scott to carve out time for him to work on more major stories.

5. Communication. Rating 4.5

Scott is a newsroom leader.

He communicates well with newsroom editors, keeping them up-to-date on his work and offering news tips and guidance about approaches to news stories.

Scott plays an key role on his team He shares story ideas with other reporters makes smart suggestions about reporting and writing. He is generous with his time, helping reporters and editors find information. He has taught other reporters investigative techniques that have added to their skills and contributed to their stories.

6. Initiative. Rating 4.2

Scott generates his own story ideas and is quick to respond to breaking news. He is a self-starter. He makes excellent suggestions to the metro desk about stories to pursue and how to go after them.

7. Professionalism. Rating 4.0

Scott is professional in all of his dealings with editors, colleagues and sources. He is a thoughtful and ethical journalist whose stories reflect the complexity of human behavior. As reporter and part-time editor, he sets a good example for a metro staff that is not as experienced or skilled as he is.

8. Procedures, guidelines and goals. Rating 4.0

Scott follows metro desk and newsroom procedures. He budgets his daily and weekend stories and keeps up his cityweek budget. With the rest of the news staff, he will have to pay more attention to creating and maintaining a 30-day plan. Scott also will have to get used to writing captions for the photos that accompany his stories.

Overall performance: 4.25

Performance Objectives / Development Activities Describe the 1 - 3 mutually developed objectives / activities and the results achieved.

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1.	()hie	ctive:
J.,		·CUYC

Result:

2. Objective:

Result:

3. Objective:

Result:

Availability for Work

Do any of the following items present problems?

Comments:

	Yes	<u>No</u>
1. Attendance		X
2. Late for work		区
3. Prolonged meals or breaks		Ø
4. Availability for overtime, etc.		×
5. Work schedule changes		X
6. Personal Time		X

Overall Performance

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.

Employee Con	ments (Op	tional)		·:
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		2/2
Employee's Signature	Date	1 -
Normaling indicates that this history has	hoon digaring adapith was	T+ door

(Your signature indicates necessarily imply agreement.)

SBNP/revised-11/01

KARNA HUGHES 2005 EVALUATION

1. Knowledge of the job. Rating: 4

Primarily, Karna's work continues to be on Public Square for Metro. Her editors there (Michael Todd and Don Murphy) write:

"Public Square routinely arrives in pristine shape and without the errors that that volume of minutiae could produce." - Todd

"Her writing has shown steady improvement. She tries to make even very short items interesting for the reader." - Murphy

2. Use of time and resources. Rating: 3

Because little is known about how Public Square is pulled together, but it appears 5 days a week and on time, perhaps a follow-up time audit is in order. Except that PS is being revamped to a Wednesday feature in the Life section.

The Public Square part of Karna's job was not intended to be a full-time job, preventing her from contributing more features, more sidebars and Local Takes. That didn't happen.

3. Accuracy. Rating: 4

Aside from Associated Press style mistakes, which are pointed out by her Metro editors, Karna is "conscientious and checks facts. In spite of handling a lot of copy with addresses, phone numbers and proper names, she has made very few errors that have required corrections." - Todd

"She learns from her mistakes and never makes the same one twice." - Murphy, who recommends that editors should continue to point out style errors and Karna should continue to consult the online AP stylebook.

"Press releases are the source of much of Karna's Public Square raw material. Sometimes her writing too closely mirrors the tone of the releases. She should strive to eliminate all traces of puffery in her writing." - Murphy

4. Productivity/volume of work. Rating: 3

Public Square gets into the newspaper and on time, according to copy desk editors. "That Public Square appears without fail on Page 2 every day in a process that is usually transparent to me, suggests that Karna is doing an excellent job." - Todd Karna and her features editor will work to rachet up her contributions to the Life section. Her editor's goal: At least one feature of varying length per week.

5. Communication. Rating: 4

"When Karna does seek internal direction regarding Public Square, rather than just taking the answer as a one-time event, she tends to generalize from the direction given for wider issues — a welcome trait I'd like to see more people adopt." - Todd

For the two features she wrote for the Life section this year, Karna was eager for feedback. With time and more feature-writing assignments, she will become more confident in her work. Her Liz Clark sailing/surfing story was interesting, cohesive and

reader-friendly despite its breadth.

6. Initiative. Rating: 3

"That Karna seems anxious to do more, either with Public Square or as an employee in general bodes well," writes Michael Todd.

Karna and her features editor have discussed ambitious story ideas. However, Public Square has pre-empted her from writing them.

A less-tethered schedule to PS should free her up to be a major contributor to the Life section in the near future.

7. Professionalism/Teamwork. Rating: 4

"Karna is a pleasure to work with. When there's a problem with Public Square, whether it be an item duplicated elsewhere in the paper or a missing element, like the beach report, she cheerfully and promptly addresses any issue that arises." - Todd

Karna filled in for Shirley for three and a half weeks. She fact-checked continuing Scene club listings and discovered that nearly 50 percent were outdated or obsolete. She called all of the venues and updated the listings.

She also researched and removed all for-profit listings in the Health Calendar.

Also worked with Andrea Huebner (presentation editor) on a prototype for the new Public Square.

8. Procedures, guidelines & goals. Rating: 4 No problem here.

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Goals for 2006:

Reduce time spent on Public Square.

Write more features.

Continue to learn feature writing and reporting by attending seminars, observing other reporters (for example, sitting in on an interview) and working with editors.

Overall performance: 3.625

Performance

Evaluation

(Two Levels of Approval Required)

Mallo Lio

Santa Barbara News-Press

RECEIVED FEB 1 7 2006 ENTERED FEB 1 7 2006

Employee Information

	(
Mark Patton	an Sout
Employee Name	Immediate Supervisor's Signature Date
Editorial	Jen 11 11-30-05
Department	Department/Head's Signature Date
Senior Writer	RAPIONAMA Wasolot
Job Title	MR Mearthent Signature Hate
Date Started Present Job Date Started with SBNP	Publisher Segnature Date
Date Last Review Date Next Review	
Copies: Employee Supervisor HR I	Department Publisher's Office
Job Description Rev	iewed
Changes made since last revie	w
No changes necessary	

SB News-Press Performance Review...

Performance Management plays a key role in helping the Santa Barbara News -Press fulfill its future goals. The Performance Management System is designed to provide you with constructive feedback on your performance and assi st you with maximizing your productivity. The program is a comprehensive managerial process for developing an environment that enables each employee to reach his/her potential in pursuit of organizational objectives.

After you and your supervisor discuss your performance, the evaluation form will be returned to you for your signature to confirm that a discussion took place. You may, if you wish, enter additional comments of your own. A copy of the completed form, with your comments (if any), will be given to you and the original will be on file in the Human Resources Department.

Additional information regarding the Performance Management System can be found in your Employee Handbook.

Standards

Discuss strengths and weaknesses for the performance of the following standards using the scale below:

- 5 Always excels or exceeds standards.
- 4 Consistently meets standards.
- 3 Generally meets standards. Improvement possible.
- 2 Meets standards sometimes. Improvement needed.
- 1 Does not meet standards. Improvement required.
- 1. Knowledge of the job. Consider job-specific criteria in addition to the following: Demonstrates proficiency in the technical skills required of job. Exhibits ability to solve problems creatively and efficiently. Examines options and makes decisions in a timely manner. Considers relationship of own work to others in the department and the rest of the newspaper. Interacts with members of the team, department and organization effectively. Applies experience from successes and mistakes to improve performance. Demonstrates ability to motivate and develop a team through example and challenge (supervisors).

Rating 3.5
Comments:

Mark is a strong writer. He is able to write clearly and accurately under deadline pressure. He offers solutions to problems associated with his beat, usually deferring to his supervisor for guidance. He sometimes loses sight of his impact on co-workers, pushing deadline and creating page-flow problems. He has a wealth of experience that comes through in his writing and his knowledge of the local scene. His interactions with co-workers are always professional.

2. Use of time and resources. Consider job-specific criteria in addition to the following: Manages time effectively. Organizes work logically and systematically. When necessary adjusts priorities appropriately. Meets deadlines consistently. Follows through on assigned tasks. Uses available resources effectively. Is able to anticipate problems and has contingency plans in place. Considers impact on budget when making decisions (non-supervisors). Demonstrates ability to control costs and meet budgetary goals (supervisors).

Rating 3.5 Comments:

Mark does a good job managing his time. In the past year, his workload has expanded to include Valley Living features and more prep assignments. With better planning, he has been able to manage his responsibilities and set aside adequate time to complete his tasks. He generally meets deadline, with Friday football games being the exception. He is good about bringing up potential problems before they arise.

3. Accuracy/quality of work. Consider job-specific criteria in addition to the following: Produces accurate work according to instructions. Improves work based on feedback. Strives to continually improve the newspaper.

Rating Comments:

Mark routinely produces accurate, well-written stories that require little copy editing. He is eager to write for A1 and strives to produce quality content. Mark sometimes fails to take a critical look at parts of his beat. As a result, he might be missing out on some intriguing stories that might require some uncomfortable reporting involving sources with whom he has had a good relationship in the past.

4. Productivity/volume of work. Consider job-specific criteria in addition to the following: Generates an acceptable volume of work. Works independently with appropriate level of supervision. Is able to learn new procedures and systems at an acceptable pace.

Rating Comments:

Along with John Zant, Mark has been a workhorse over the past year. He maintains his threecolumn-per-week routine while producing Valley Living feature, a weekly tennis notebook, regular features, prep coverage and UCSB men's basketball coverage. He is always willing to take on new assignments despite his busy schedule. For the most part, Mark works independently, updating his supervisor when necessary. He has adopted new procedures, including the 30-day plan. He routinely provides the most detailed plan in the department.

5. Communication. Consider job-specific criteria in addition to the following:

Expresses thoughts clearly when speaking and writing. Listens attentively and seeks clarity when needed. Provides timely information to team members, supervisors and other departments about ongoing projects. Demonstrates courtesy when communicating with the public and co-workers. Recognizes when tenacity is helpful and when it is time to accept a supervisor's decision. Addresses personnel issues quickly to achieve resolution (supervisors).

Rating Comments:

Mark is very easy to communicate with. He provides necessary updates regarding his work. His interactions with co-workers and the public are professional. His writing is clear and accurate. He discusses issues with his supervisor and it generally willing to defer to his supervisor's decision.

6. Initiative. Consider job-specific criteria in addition to theifollowing: neader in branchic criteria in add Recommends ways to improve the flow of work and processes. Demonstrates innovation and books for the order of the contract of opportunities to improve the quality of the newspaper. Initiates requests for new assignments and offers to help others. Takes appropriate follow-up actions. Delivers more than the minimum required.

Rating Comments:

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As stated above, Mark produces an impressive volume of work. But he is still willing to take on new stories and projects, often generating ideas on his own. His output enhances the quality of the local sports coverage, providing an authoritative voice.

7. Professionalism. Consider job-specific criteria in addition to the following: Arrives punctually for work and meetings. Comes prepared for the task at hand. Remains calm in stressful. situations. Demonstrates the highest ethical standards.

Rating Comments:

Mark works as hard as anyone in the department. He is usually the first person on the desk each day and doesn't leave until he has completed all his intended tasks. He remains calm under deadline pressure. Heathical standards never come in to question and, along with John Zant, often acts as the conscience of the department when it comes to sensitive coverage questions.

8. Procedures, guidelines & goals. Consider job-specific criteria in addition to the following: Follows department and company procedures in a timely manner. Demonstrates knowledge of company goals and strives to achieve them. Promotes new policies and procedures to support company goals. Uses good judgment regarding safety. Is able to set clear goals, delegates effectively and establishes accountability (supervisors).

Rating

Comments:

Mark makes every effort to follow department procedures. He understands goals such as good page flow and accurate reporting, making every effort to achieve those objectives. He has adopted new policies well, especially regarding planning initiatives.

Future Performance Objectives

(Describe 1 - 3 mutually developed objectives.)

1. Objective:

ENTERPRISE STORIES, ISSUES PIECES

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Objective: States the property of the state More WEEKEND 3. Objective:

FOCUSING ON DEADLINES.

Overall Performance

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.

3.9

Employee Comments (Optional)

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USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 112 of 302

Employee's Signature

Date 1-7.06

(Your signature indicates that this evaluation has been discussed with you. It does not necessarily imply agreement.)

SBNP/revised-June 2004

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Santa Barbara News-Press

About Performance Review...

Reporter

Filed: 11/23/2016

employee miormation	
- 11	(Two Levels of Approval Required)
DAWN HOBBS AND	7 M. /
Employee Name	Immediate Supervisor's Signature Date
NEWS TO THE	
Department	Jey fort 11-30-05
SOAPF WRITER	Department Head's Signature Date
Job Title	1 AND 1 a 1/20/05
	HR Debatthent Signature Date
Date Started Present Job Date Started with SBNP	(de 12:15:05
Date Last Review Date Next Review	General Manager's Signature Date
Date Last Review Date Next Review	
Copies: Employee Supervisor Publisher's Office	☐ HR Department ☐
Job Description Review	wed
Changes made since last review	
No changes necessary	

Performance Management plays a key role in helping the Santa Barbara News-Press fullfill its future goals. The Performance Management System is designed to provide you with constructive feedback on your performance and assist you with maximizing your productivity. The program is a comprehensive managerial process for developing an environment that enables each employee to reach his/her potential in pursuit of organizational objectives.

After you and your supervisor discuss your performance, the evaluation form will be returned to you for your signature to confirm that a discussion took place. You may, if you wish, enter additional comments of your own. A copy of the completed form, with your comments (if any), will be given to you and the original will be on file in the Human Resources Department.

Additional information regarding the Performance Management System can be found in your Employee Handbook.

Name: Dawn Hobbs

1. Knowledge of the job. Rating 3.7

Dawn has steadily increased her knowledge of the court beat. Much of her learning was done under fire when she was our lead reporter for the Michael Jackson investigation and trial.

She has made a special effort to learn court procedure and legal terms. She also has become familiar with public access issues and several times defended the public's right to know when court documents were being withheld.

2. Use of time and resources. Rating 3.5

Dawn is getting used to the rhythm of the criminal justice side of the court beat and is excellent at tracking cases through the system. She makes good uses of prosecution and defense sources to get advance notice of what to expect at hearings and during trials.

She should work toward being able to cover trials and hearings that are going on concurrently. During trial coverage, she should carefully limit her time in court to key statements and witnesses. This would help free time for weekend stories, including longer pieces about legal issues.

Dawn must also find time to cover important civil cases. She should check civil filings every day and should continue to bring civil cases to the attention of the metro desk for assignment.

3. Accuracy/quality of work. Rating 3.0

Dawn struggles to be fair while empathizing with crime victims and their families. That empathy helps her get interviews and leads to stories.

Her writing has improved. She should continue to concentrate on simplicity, clarity and story telling. She has a good ear for identifying key quotes, but often quotes too extensively. She sometimes strings together quotes and story elements without the necessary transitions.

Dawn should write with readers in mind and not for her sources in the legal community. She might benefit from reading her stories out loud.

4. Productivity/volume of work. Rating 3.5

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Dawn did a prodigious amount of work during the Jackson investigation and trial. She filed a steady stream of daily and weekend stories and regularly scooped the competition. executives of the solid 22 2041 (the \$ (2.5 m)).

5. Communication. Rating 3.5

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Dawn does a good job of keeping the metro desk informed of news on her beat. She does an excellent job of submitting photo requests to the court and to our photo department. She communicates well with the backup court reporter.

She is still benefiting from sources she developed on the police beat and has already developed good sources among local prosecutors, defense attorneys and nationally-known legal experts.

6. Initiative. Rating 3.8

Dawn is energetic and enthusiastic. She is anxious to do good work and to make sure that no one scoops her on the court beat. She has taken the initiative to teach herself about legal issues and how the court system works. She is a self-starter, but approaches the metro desk when she feels she needs direction.

7. Professionalism. Rating 3.5

Dawn has a larger-than-life persona that injects much needed energy into the newsroom. But because she can be loud on the phone, she sometimes distracts her colleagues with personal calls. She should limit personal calls to emergencies and make them in the conference room away from other reporters and editors.

During the Jackson trial, Dawn frequently represented the News-Press on national television. She spoke knowledgably about the case and presented a professional demeanor. Her television work raised the profile of the paper.

She much prefers to generate her own stories and does not enjoy following stories from other papers. That's a sign of a good reporter, of course, but she should work to do better with the occasional catch-up story assigned by the metro desk.

8. Procedures, guidelines and goals. Rating 4.0

Dawn follows newsroom and metro desk procedures. She fills out her daily and cityweek budgets and adjusts them in a timely manner to accommodate breaking news. She has a firm grip on the criminal court calendar and is able to do 30-day planning.

Overall performance: 3.56

Performance Objectives / Development Activities

Describe the 1 - 3 mutually developed objectives / activities and the results achieved.

1. Objective:

Result:

2. Objective:

Result:

3. Objective:

Result:

Availability for Work

Do any of the following items present problems?

No M X X M Comments:

6. Personal Time

1. Attendance

2. Late for work

3. Prolonged meals or breaks

4. Availability for overtime, etc. 5. Work schedule changes

Overall Performance

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.

Document #1647660

Employee Co	omments (Opti	onal)
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Employee's Signature Old Hoo Date 2 7 00 (Your signature indicates that this evaluation has been discussed with you. It does not necessarily imply agreement.)

SBNP/revised-11/01

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Ner Wallice

She 1130-05

EVALUATION: Nora Wallace

OVERALL RATING: 3.9

Applasa 11/20/05

1. Knowledge of the job. As befits a veteran reporter, Nora has an almost encyclopedic knowledge both of her own beat and much of the county, information she's always willing to share. As an employee, she has a better understanding of the mechanics of putting out a daily edition than most, and crafts her work to meet those conditions, i.e filing alternate takes, filing completed stories that can be easily updated, including pertinent phone numbers or info sources for stories that may need to be updated by others. She's also willing to photograph her stories, an excellent trait given geographic issues, and has often done fine work in that area.

Rating: 4.0

2. Use of time and resources. Nora is very efficient and productive (see #4) and very quick, and even more importantly can multitask. Given that she often works without direct supervision in the Lompoc bureau, these qualities are especially impressive, she is very self-motivated, which has proven invaluable for projects such as Valley Living or North County coverage that might otherwise go ignored. She is very good at meeting deadlines.

Rating: 4.5

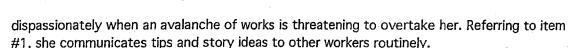
3. Accuracy/quality of work. While Nora's work is consistenly good, I suspect that because she's focused on volume and speed — qualities not to be sneezed at — that good stories routinely fail to turn into great stories. Having said that, Nora is eager to be edited, even edited vigorously, and is interested in improving her chops both as a reporter and a writer. Accuracy is not an issue.

Rating: 3.5

4. Productivity/volume of work. Nora is truly a force of nature in producing stories, and her ability to generate three stories a day for extended periods is a genuine asset to the newsroom. The down side is that she stresses in attempting to meet sometimes unrealistic expectations, some of which are applied by her supervisors but others of which she foists on herself. In that regard, she's unwilling to genuinely do triage on her workload and attempts to please everyone simultaneously.

Rating: 4.5

5. Communication. Nora is a special case in that much of he work is conducted outside of the main office and as a result we here tend to forget about her. Given that constraint, Nora is a stickler for filling out paper trails such as Cityweek, and generally checks in by e-mail or phone early in her shift to let us know both that she's available and what she's up to. She also tracks her own material and let's us know if something seems to fallen through the cracks. However, in regards to # 4 above, she needs to communicate earlier and more



In the community, especially the Santa Ynez Valley, Nora is a treasured resource and spokesperson for the paper. My files are overflowing with praise she has received for her stories.

Rating: 3.8

6. Initiative. Nora generates more story ideas than she can handle, and often looks for ways to promote the News-Press in the community. On her own, for example, realizing that she would be out for a number of weeks, she churned out a remarkable amount of stories for Valley Living and produced a lengthy memo on where to find more stories for her replacement.

Rating: 3.8

7. Professionalism. Nora is always professional and ethical. Uner the stress of meeting sometimes unrealistic production goals, she does sometimes lose her cool, but never in a demaining or disrespectful manner. Professionalism doesn't always mean saying yes, and I would like Nora to learn to ssay no earlier in the assignment process or be willing to recraft her immediate goals if necessary, even if she disagrees with the new direction.

Rating: 3.3

8. Procedures, guidelines and goals. Nora is very focused on following company guidelines and always wants to know about currents in company thinking. Sometimes I think she's too concerned about inconsequential things the company expects and worries too much about meeting trivial things that only produced unneccesary stress. She's exceptionally devoted to filling out things like Cityweek and producing budget lines and captions.

Rating: 4.0

FUTURE GOALS:

1. Shive to bring more analysis and authority to my writing, particularly in lengthier stories.

2. Continued focus on Chumash tobal issues, with plans to write at least three major pieces.

3. Heightened role in production of Valley Living

Santa Barbara News-Press

Performance Evaluation

Employee Information (Two Levels of Approval Required) Karna Hughes **Employee Name** Immediate Supervisor's Şignature Date News Department Date Reporter Job Title Date Date Started Present Job Date Started with SBNP 2009 2008 Publisher's Signature Date **Date Last Review** Date Next Review Employee | Supervisor | HR Department | Publisher's Office Job Description Reviewed Changes made since last review No changes necessary

SB News-Press Performance Review...

Performance Management plays a key role in helping the Santa Barbara News-Press fulfill its future goals. The Performance Management System is designed to provide you with constructive feedback on your performance and assist you with maximizing your productivity. The program is a comprehensive managerial process for developing an environment that enables each employee to reach his/her potential in pursuit of organizational objectives.

After you and your supervisor discuss your performance, the evaluation form will be returned to you for your signature to confirm that a discussion took place. You may, if you wish, enter additional comments of your own. A copy of the completed form, with your comments (if any), will be given to you and the original will be on file in the Human Resources Department.

Additional information regarding the Performance Management System can be found in your Employee Handbook.

Standards

USCA Case #15-1074

Discuss strengths and weaknesses for the performance of the following standards using the scale below:

- 5 Always excels or exceeds standards.
- 4 Consistently meets standards.
- 3 Generally meets standards. Improvement possible.
- 2 Meets standards sometimes. Improvement needed.
- 1 Does not meet standards. Improvement required.
- 1. Knowledge of the job. Consider job-specific criteria in addition to the following: Demonstrates proficiency in the technical skills required of job. Exhibits ability to solve problems creatively and efficiently. Examines options and makes decisions in a timely manner. Considers relationship of own work to others in the department and the rest of the newspaper. Interacts with members of the team, department and organization effectively. Applies experience from successes and mistakes to improve performance. Demonstrates ability to motivate and develop a team through example and challenge (supervisors).

Rating
Comments:

nts: 4

Karna has come quite a long way as a reporter. She develops generally interesting stories and packs a lot of information into her reports. And whether she's doing a feature or asked to turn around a newsy daily, she is able to pull it off.

2. Use of time and resources. Consider job-specific criteria in addition to the following: Manages time effectively. Organizes work logically and systematically. When necessary adjusts priorities appropriately. Meets deadlines consistently. Follows through on assigned tasks. Uses available resources effectively. Is able to anticipate problems and has contingency plans in place. Considers impact on budget when making decisions (non-supervisors). Demonstrates ability to control costs and meet budgetary goals (supervisors).

Rating *Comments*:

3

Karna is generally well organized; however, at times she can let the work overwhelm her. Doing a better job at planning wold probably help her out in this regard.

3. Accuracy/quality of work. Consider job-specific criteria in addition to the following: Produces accurate work according to instructions. Improves work based on feedback. Strives to continually improve the newspaper.

Rating
Comments:



4. Productivity/volume of work. Consider job-specific criteria in addition to the following: Generates an acceptable volume of work. Works independently with appropriate level of supervision. Is able to learn new procedures and systems at an acceptable pace.

Rating Comments:



Writing long pieces is Karna's way; however, writing more pieces would be preferred.

5. Communication. Consider job-specific criteria in addition to the following:

Expresses thoughts clearly when speaking and writing. Listens attentively and seeks clarity when needed. Provides timely information to team members, supervisors and other departments about ongoing projects. Demonstrates courtesy when communicating with the public and co-workers. Recognizes when tenacity is helpful and when it is time to accept a supervisor's decision. Addresses personnel issues quickly to achieve resolution (supervisors).

Rating Comments:

2

Karna needs to work on the tenacity vs. accepting supervisor's direction aspect of this category. She can come off as needling -- unintended perhaps, but drawn-out talk about a story or the whys of a story, is counterproductive. She could also be a better communicator when a story is not going to come in on time.

Recommends ways to improve the flow of work and processes. Demonstrates innovation and looks for opportunities to improve the quality of the newspaper. Initiates requests for new assignments and offers to help others. Takes appropriate follow-up actions. Delivers more than the minimum required.

Rating Comments:	3				
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7. Professionalism. Consider job-specific criteria in addition to the following:

Arrives punctually for work and meetings. Comes prepared for the task at hand. Remains calm in stressful situations. Demonstrates the highest ethical standards.

Rating Comments:	3		
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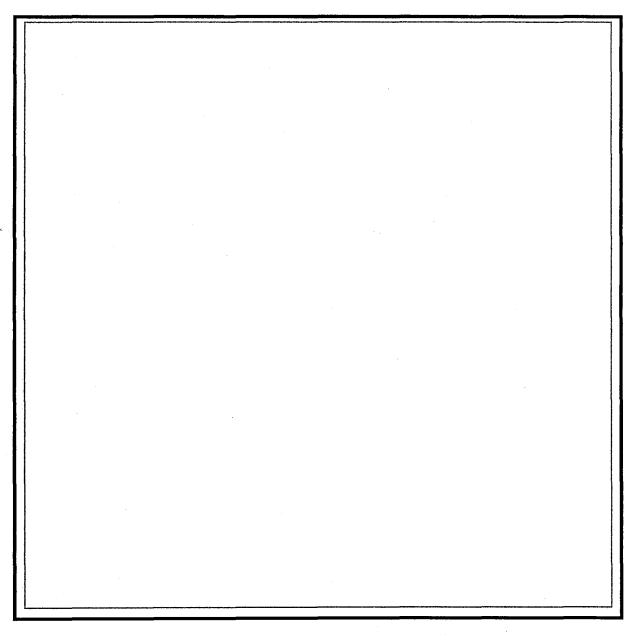
8. Procedures, guidelines & goals. Consider job-specific criteria in addition to the following: Follows department and company procedures in a timely manner. Demonstrates knowledge of company goals and strives to achieve them. Promotes new policies and procedures to support company goals. Uses good judgement regarding safety. Is able to set clear goals, delegates effectively and establishes accountability (supervisors).

Rating Comments:



Future Performance Objectives (Describe 1 - 3 mutually developed objectives.)

1.	Objective:
2.	Objective:
L 3.	Objective:
	Overall Performance Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.
	Calculate the average of the performance standards by adding them and dividing by 8.
	3.25



Employee's Signature Karra Hughes

(Your signature indicates that this evaluation has been discussed with you. It does not I will submit my comments shortly, necessarily imply agreement.)

SBNP/revised- June 2004

Summary of discussion with interview with Dennis Moran on Saturday August 23, 2008:

- 1. Arrived at the News-Press at 2:45 P.M
- 2. Met in the lunch room by SS. Conducted to Ortega Conference Room
- 3. Moran and SS joined by YA and NJC
- 4. SS conducted interview and opened discussion by saying he was following up on the Santa Barbara Men's Open matter.
- 5. Question: Did you speak to Richard Chavez. Answer: "I did not talk to him beforehand. Mark may have. I don't recall talking to him."
- 6. Question: Did you tell Richard Chavez that Kevin Merfeld was no longer with the paper and that we would not be able to cover the event. Answer: No, I sure don't recall talking to Chavez. Many people call about certain events and we just have to tell them that we are not sure if we cover something; we are short staffed until we get new staff.
- 7. Question: Did you tell Richard Chavez that we would not be able to cover this one(tournament)? Answer: I don't recall talking to Richard Chavez. I never covered the Santa Barbara Men's Open in the past. I covered the Santa Barbara City Championships last year. This one snuck up on me. It fell through the cracks and I felt pretty bad about it.
- 8. Questions: Do you understand that management decides how, where and when events are covered. Do you understand that management can tap into other resources to cover events? Answer: It was not made clear to me who was in charge.
- 9. Question: Did you follow up with Mr. Chavez on the tournament? Answer: I'm not sure when I found out about it. Patton got something and was suppose to follow up.
- 10. Question: Did you say anything to Richard Chavez about not covering the event or Kevin Merfeld? Answer: I don't recall, I might have mentioned that we don't have a golf writer.
- 11. Question: You know that I make the staffing decisions: Answer: That was not clear to me. I thought that we were on our own to cover with the staff we have. We have been coping as best we can. I'm sorry that I did not come to you. I was chagrined that I didn't cover this.

At this point SS advises Moran that he is suspended pending further investigation. Moran replied: "What does that mean". SS: "Yolanda can answer any specific questions." Moran: Why am I talking the fall for this. I don't mean to be impudent. SS: "We are looking into it, and we will tell you what we can, when we complete our investigation. Moran: I'm not working today? SS: "No."

Follow up question from NJC: "I have question: Did Chavez ever send in the scores from the tournament?" Answer: "I don't know. We would have run it in the agate. Don't recall seeing the list of scores. At the time I didn't realize the importance.

Moran: We haven't been able to cover a lot of stuff. Like the Polo Tournaments - and I have to tell them we can't cover it – we don't have the people. I am strapped to the desk and I cannot go out and cover the polo tournament.

SS: You decided that on your own? You didn't tell me? You do understand that I decide if we bring in other people and cover the events.

Interview concluded at 3:00 P.M. Moran conducted out of the building.

At the exit Moran remarks to YA: "I'm trying to be honest. If I remember anything I will call you or Scott." YA: Please do. We'll be in touch.

Note: At no time during the interview did Moran request the presence of a witness.

FOR PAYROLL USE ONLY ****Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS TIMECARD F 06/14/08 005210 Hughes, Karna M.

Filed: 11/23/2016

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Fri, Aug 22, 2008 4:24 PM

From: Karna Hughes <khughes@newspress.com>

To: Charlotte Boechler <cboechler@newspress.com>

Date: Friday, August 22, 2008 4:18 PM Subject: Schedule for today and Saturday

Hi, Charlotte. Just want to confirm that today I'll be working seven hours (from 10 a.m. to 6 p.m.) and I'll be working one hour tomorrow (Saturday) for the ukulele club story. The club meets on Saturdays only. Thanks.

Karna

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FOR PAYROLL USE ONLY ••••Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS 11/29/08 **TIMECARD** 005210 Hughes, Karna M. Name Newsroom Dept. Week 1 Tues Hours Sun Mon Tues Wed Thur Fri Sat Sun Mon Wed Thur Fri Sat Week 2 Total 8 E 40 E 8 હ B 32 ૪ Worked 8 Vacation Sick 8 8 B Holiday Other Comments Kang Hughes

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Santa Barbara News-Press Timesheet

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Filed: 11/23/2016

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- Kon: WPM

SANTA BARBARA NEWS-PRESS

LOCAL

FRIDAY, OCTOBER 22, 2004

A question of aesthetics, history

Grenada revamp may not include exterior walls

By JOSHUA MOLINA NEWS-PRESS STAFF WRITER

The Granada Theatre is getting a major makeover, but the building's drab concrete exterior may have to stay, well, drab.

Because the 1924 building is considered eligible for historic status, few changes to the exterior can be made without having to perform an environmental review.

City officials are trying to avoid the review, which could slow the project by a few months. The group trying to restore the Granada wants to open the theater by the fall of 2006.

"We've gotten ourselves into a situation where a large, concrete box is historic," said Jonathan Maguire, chairman of the city's Planning Commission. "The back of the Granada building, historic or not, is an eyesore and a blight on downtown Santa Barbara."

The view was shared by all members of the commission, who praised the overall restoration of the Granada to its 1924 style but said the walls that don't face State Street should be brought up to the city's "architectural standards."

The commission on Thursday voted 5-0 to support the restoration of the Granada, but also sent the proposal back to the Historic Landmarks Commission, an aesthetic review panel. Thatboard will look at ways of embellishing the walls without drastically changing the outside look of the building.

The owner of the theater, the Santa Barbara Center for the Performing Arts, wants to make a number of changes that will restore the building to its original look and modernize the theater's stage, dressing rooms, acoustics and equipment to attract national and international talent.

Plans call for 164 nights of entertainment each year. Groups such as the State Street Ballet, Opera Santa Barbara. Santa Barbara Symphony, UCSB's Arts & Lectures, touring companies from New York and others are expected to use the theater.

The Granada will also host stand-up comics and contemporary pop artists. Plans also call for restoring the original 1924 marquee and moving the current one, which was installed in the 1960s, to a theater in San Luis Obispo.

The project is expected to cost about \$32 million; organizers say they have already raised about \$20 million.

The members of the commission were pleased with the plan for the Granada and the chance to make Santa Barbara a first-tier arts community.

All the more reason, they say, to fix up the exterior the walls that don't face State Street.

The city's senior planner, Jan Hubbell, said despite the look of the walls, they are what tourists and people have come to expect when they look at the Granada. That's the way building has always looked, she said.

"It's not ugly," she said. "It's just there. It is what it is."

But the commission sent a clear message that it wants something done about the blank walls.

"There is going to have to be some additional work to the exterior." said Commissioner Bill Mahan, an architect. "I do think we need to do something to make this hulk more accepting."

The group pushing the project does plan to place posters of coming attractions at eye level along a pedestrian pathway on one side of the building. But commissioners said that's not enough.

They said people tend to look up when they see a tall building and there's no reason to avoid making small architectural changes.

"I just think these are accidents of time that we can actually improve on with today's standards," said Commissioner Harwood "Bendy" White, "To think this building has a chance to come back is really exciting."

e-mail: jmolina@newspress.com

CRUZIN



Actress Penelope C of her new film, "Do to mark the opening

Former arreste

STAFF AND NEWSS

Three former S; dents were among students arrested

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RESP 983 Page 1 of 15



Santa Barbara woman perished wnile trying to highlight safety of BASE jump - a debate that reverberates to this day among recreationalists, national parks



Jan Davis was 60 years old when she died.

By LEAH ETLING NEWS-PRESS STAFF WRITER

Five years ago today, Henry Boger and Scott Gediman stood in a meadow in Yosemite Valley and watched Santa Barbaran Jan Davis plunge 3,600 feet to her death.

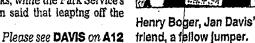
Ms. Davis, 60, and four other athletes were parachuting off Yosemite's famous El Capitan peak to protest the National Park Service's ban on BASE jumping, an extreme sport where people leap off "buildings, aerials, spans and earth."

But something went terribly wrong during the jump. Ms. Davis' parachute never opened. No one knows why for sure.

but she wasn't wearing her normal equipment and may have been trying to pull her chute release in the wrong direction.

The hope was that a safe jump would show park officials and BASE jumpers some common ground and encourage legal parachuting in Yosemite. But the tragedy did just the opposite.

Parachutists like Mr. Boger still contend El Capitan is one of the safest BASE jumps around and taxpayers should be able to enjoy any sports in America's national parks, while the Park Service's Mr. Gediman said that leaping off the





MTD plans S.Y. service starting in January

By JOSHUA MOLINA NEWS-PRESS STAFF WRITER

Hammering home the theme that it is a new day at the Metropolitan Transit District, elected officials from throughout the county approved MTD's revised \$8.1 million bus plan on Thursday, opening the door for the agency to begin commuter service from the Santa Ynez Valley to Santa Barbara.

New MTD General Manager Sherrie Fisher said she expects the service to begin in January.

The 12-0 vote by the Santa Barbara County Association of Governments is significant because it ends years of delays and skepticism about whether MTD would ever go forward with its expansion plans after a series of financial problems, management changes and criticism by South Coast elected officials.

"We have had some bumps in the road," said Gail Marshall, 3rd District county supervisor. "The MTD board has certainly gone a long way with the appointment of Sherrie Fisher to reinvigorate the agency and establish credibility."

The new Santa Ynez Valley service, aimed at a growing number of commuters priced out of Santa

Please see MTD on A12

WORLD SERIES: RED SOX VS. CARDINALS

GAME 1: Saturday @ Boston; 5 p.m. on Fox

By PAM BELLUCK THE NEW YORK TIMES

ed Sox rapture struck Jeff Brown like a thunderbolt.

Mr. Brown, 43, had already briven five and a half hours from

sandwiches, then drove to Boston to be fifth in line outside Fenway Park.

Equipped with a tent, 10 wool blankets and three layers of clothing, Mr. Brown, a union negotiator, was prepared to campout until Saturday to be there when tickets to Game One of the World Series are scheduled to become available at the ballpark.

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SECTION GERRY SPRATT Sports Editor

Sports



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NBA Notes C2

Rec Roundup .. C4-8 Baseball C6-7



ST. LOUIS CARDINALS 5, HOUSTON ASTROS 2

FRIDAY, OCTOBER 22, 2004

ST. LOUIS WINS SERIES 43; NEXT: SATURDAY @ BOSTON, 420 P.M., FOX

It's in the Cards

St. Louis rallies past Houston, 5-2, to move into the World Series against the R



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RESP 983 Page 3 of 15

-EAH ETLING RESS STAFF WRITER

o today, Henry Boger and stood in a meadow in ev and watched Santa Davis plunge 3,600 feet to

1), and four other athletes ing off Yosemite's famous ik to protest the National ban on BASE jumping, an : where people leap off ials, spans and earth." ing went terribly wrong np. Ms. Davis' parachute Noone knows why for sure.

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Henry Boger, Jan Davis' Please see DAVIS on A12 friend, a fellow jumper.

WARM 27 OCTOBER 200 C

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Lois Capps

Elton Gallegly

Capps, Gallegly given shots before shortage

By JAMIE FREED NEWS-PRESS CORRESPONDENT

WASHINGTON-Amida growing outcry about the shortage of flu shots, both Santa Barbara County members of Congress revealed Thursday that they have been inoculated with the precious vaccine.

But Rep. Elton Gallegly, R-Simi Valley, and Rep. Lois Capps, D-Santa Barbara, both say that they received their shot before news broke about the shortage.

Mr. Gallegly said he received a flu shot from the

Office of the Attending Physician on Capitol Hill on Sept. 30, encouraged by a nurse during a routine medical exam. But the 60-year-old said if he could give

Please see CONGRESS on A9

group who s. .J get inoculated now are those ages 2 and older with chronic conditions that put them at risk for flu complications; residents of nursing homes and long-term care facilities; pregnant women; out-of-home and primary caregivers of children vounger than 6 months old and "front-line" health care workers.

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Parents of children 2 and younger, or whose older children are on chronic aspirin therapy or have chronic conditions that out them at risk for flu complications, are asked to contact their child's doctor directly, since it appears there will be enough pediatric vaccine at this time.

Y. service starting in January

New MTD General Manager Sherrie Fisher said she expects the service to begin in January.

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The new Santa Ynez Valley service, aimed at a growing number of commuters priced out of Santa

Please see MTD on A12

Coast elected officials.

ox tans painting the town red

SCARDINALS

5).m. on Fox



By PAM BELLUCK THE NEW YORK TIMES

ed Sox rapture struck Jeff Brown like a thunderbolt.

Mr. Brown, 43, had already driven five and a half hours from his home in Loudon, N.H., to see the Red Sox crush the Yankees at Yankee Stadium and

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Equipped with a tent, 10 wool blankets and three layers of clothing, Mr. Brown, a union negotiator, was prepared to campout until Saturday to be there when tickets to Game One of the World Series are scheduled to become available at the ballpark

"Pinch me," Mr. Brown said. "I'm dreaming Roston has always been the



Hoping the curse has lifted. Red Sox fans erupt in iubilation following Boston's victory over the Yankees in Game 7 of the American League playoffs on Wednesday

RESP 983 Page 4 of 15



SCENE MAGAZINE | INSIDE TODAY

Groundbreaking indie band of the '80s is back together — and coming to the Bowl



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SANTA BARBARA NEV

OUR 149TH YEAR WHAT TO THE PAINT
TUD

5 YEARS AGO) JAN DAVIS' FINAL JUMP

Seeking thrills, finding death

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SECTION D

GARY J. ROBB Ans and Features Editor life@newspress.com / 564-523 Life



FATIT

LEGENDARY PERCUSSIONIST EVELYN GLENNIE OPENS THE SANTA BARBARA SYMPHONY'S SEASON.

ENTERTAINMENT | D3

 Dear Abby
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 Horoscope
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OUT& ABOUT



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Calhie McCammon

Stone, McCammon lead Women Voters

Irene Stone and Cuthie
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co-presidents by the League of
Women Viters of Samus Barbara.
Ms. Stone into been elected
co-president for administration
and educational services. A
retired school counselor, she has
led many of the League's Voters

EVERYDAY ESSENTIALS A USER'S GUIDE TO LIVING

CAR SALESMAN AHEAD: PROCEED WITH CAUTION



Hoot & Holler

n Saturday, super-slim Oprab held husth-hush nupitals at her Montecito estate for her longtime trainer Bob Greene. Sples taitle the rehearsal dinner on Friday night. That same ovening, play-virigit Tony Kushner of "Angels in America" fame stood beside u barely recognizable

stood beside u darely recognizable bearded and graying Jeft Bridges at Eva and Yool Haller's cliffside Hope Banch estate. Kushner fold the gathering he was furilled to have the actor interview him at Campbell Hall because he was an adorng Isn. "We wanted Bo Derek."



BY MARTHA SHILGIS

bleated are movie producer Andy Davis, Tony laughed, "Well, that wouldn't have worked for me." Dridges flow down

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SANTA BARBARA NEWS-PRESS

Filed: 11/23/2016

VOICES

THURSDAY, OCTOBER 14,

o Capps: Keep your w

It seems either Lois Capps lied in 1997-98, or, once she reached the District of Columbia, her integrity wilted like wax on a hit tin roof. Either way, by March 2003 she was making the usual noises pledge-takers gearing up to break their word make — and hoping the backlash would lash itself out by election time.

lash itself out by

Back in 2003, sthen director of its, noted that Machieved the sin of proving that "gress can become and power-hung little wonder that cal."

sof thouiat termie late '90s ren how she do limit her

port term limrso she said. erm limits a mit her stay tho offhand tspecifying tent again persuasive.

ther: U.S.

Representatives like Mark Sanford, Tom Coburn, Matt Salmon and Tillie Fowler are among those who have done so.

Keeping her word is certainly within the realm of the possible. Nobody had demanded Mrs. Capps reverse the flow of gravity or anything like that. Following through depends on her actions alone. And there's still a chance of redemption here. She need only keep her own unequivocal promise about what she herself would do. It's doable. Very doable.

But it doesn't look like this will happen. So it seems that either Mrs. Capps lied back in 1997-98, or, once she reached the District of Columbia, her integrity wilted like wax on a hot tin roof. Either way, by March 2003 she was making the usual noises pledge-takers gearing up to break their word make —and hoping the backlash would

Ms. Rumenap and the News-Press have that Mrs. Capps faces little competition in dered district, and can likely sleepwalk to Gerrymandering of districts—rigging districts to systematically favor one political another—is just one of the electoral adverse gain from the sheer fact that they are

That's why U.S. House members who stelection sweep back into office at the rate plus. It's not that they're all star-quality sepeople. They have advantages challenger That's why the public supports term limits believe in democracy and they believe the count.

The News-Press, which doesn't support and does support Mrs. Capps on a number

ez TalmBediat

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ASSUMING WE SOMEHOW MANAGE TO HAVE AN AMERICAN-STYLE ELECTION, HOW DO WE GET THOSE SLEAZY CAMPAIGN ADS?

JDA0753

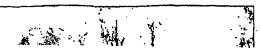
Philip Sinco
Tzur, chair c
attorney Rol
of Anticouni
at the Glen /
Association

From left, Doug Phelps, head of school for Marymount of Santa Barbara, and Dolores Poliock, former head of school, at the dedication of the new building named in her honor, with Father Virgil Cordano and Anne Foley, for whom the Religious Studies Center was named.

Marymount dedicates new building

t was a warm, sumy day, appropriate for the dedication and celebration that welcomed







Bob Pohl for Assembly. Residents of Santa Barbara and Ventura counties have the chance to put in the state Assembly a leader who won't succumb to the politics of the past. Bob Pohl aims to get beyond the labels of the "left" and the "right" to build an effective state government. He's the candidate best-suited for the job.

A former principal and member of the Santa Barbara school board, Mr. Pohl has made a career of turning around troubled schools. Educational spending makes up a large portion of the state budget, and Mr. Pohl would work to make sure the dollars help children

in the best possible ways. See his Web site to learn

more: www. bobpohlforassembly.com

Jean Blois and Roy Zbinden for Goleta City Council. Jean Blois has been the continual voice of reason, compassion and fiscal responsibility on the fivemember council. Mrs. Blois embodies what the cityhood movement was about opening up Goleta to citizen involvement.

Jonny Wallis, the other incumbent in the race, and the remaining council members not up for re-election appear more about personal



Joe Armendariz



Jean Blois



Roy Zbinden

rotating title to go to Mrs. Blois this year. At least Councilwoman Margaret Connell didn't participate in such shenanigans.

The News-Press endorses Roy Zbinden for the second council seat because of his desire to build a responsive city government that listens to all sides and his dedication to public service. He's determined to address Old Town's problems and matters important to homeowners.

Our hope is that Mr. Zbinden and Mrs. Blois can begin to make inroads to correct the city's path. Perhaps Ms. Connell, who can be less an ideologue than others in the council majority,

will at times join them.

 Joe Armendariz for Carpinteria City Council. No doubt some people will try to paint this taxpayer watchdog with a broad brush as a pro-growth candidate. But in his discussion with us, we were struck with Mr. Armendariz's concern for safeguarding Carpinteria's quality of life. He wants to have a "thoughtful approach to development in Carpinteria." Give him the chance.

See his Web site to learn www.joearmendarizforcity council.org

11/23/2016 ... - Page 263 off the Sierra Club leadership with \$50 million in "anonymous contributions" to keep them quiet on this issue.

As the CEO of KB Home has noted, the U.S. is the only industrialized country with a growing population, plus they benefit from cheap illegal alien labor. The bottom line result for them is record high profits. He has helped to engineer these record high profits at the expense of our security, environment, quality of life, and future American generations.

Tim Brummer

'Money makes the world go around'

e better get some money in this town, because it's going to the dogs. I'm sure less than 10 percent of the population is supporting the other 90 percent and reciting the pledge doesn't help.

Money is something that looks and is valuable. School is not in the business of teaching you how to make money. You have to learly that on your own.

We all know who has money at the top, but helping everyone feel better is what money should do. We all know who the rich people are, and the difference it takes to manage a cash register and manage the whole store. Money is more than a means of exchange: it is a basic necessity. And we all want more.

Feed the dog, and try to make Santa Barbara look valuable. Leonard L. Osborne

Santa Barbara

Pet projects Capps priorities

'm not a regular reader of the News-Press, as reading liberal commentaries and letters to the editor have tended to raise my blood pressure. I bought the News-Press Sunday to read the interview with Rep. Elton Gallegly, which was announced on Saturday but didn't appear.

Did I ever get a pleasant surprise when I read the editorial saying Rep. Lois Capps doesn't deserve another term in Congress. The paper's interview with her, published Saturday, shows where her priorities lie: with her pet projects that the majority of her constituents could care less

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USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 164 of 302

SAFETY ALERT! We've seen it before - Big Business and Powerful Government Interests Colluding in a High-Stakes Conspiracy to Confuse, Mislead and Obfuscate in a Game of Deceit to Protect Multi-Billion Dollar Corporate Profiteering. Asbestos, Agent Orange, Silicon Breast Implants, the Tobacco Industry, and most recently, Vioxx and the Greed of the Giant Cornorate Drug Makers have Violated the Trust - and Health of the American Public. But even as you read this, Lines are being in a New Battleground over a Public Health Scandal that may Rock the Consumer Electronics Industry to the Core in a .at would even have Big Tobacco Running Scared. However this Battle plays out, the Most Important thing you can do today is Protect yourself from the Undisclosed Dangers of Cancer Causing Radiation being Emitted by an Important but Hazardous Tool you use every day - Your Cellular Phone!

WALL STREET WHISPE

Company:

Claremont Technologies, Inc.

STRONG BUY

Stock Symbol:

CTTG

Recommendation:

Recent Price:

\$0.84

Website: www.claremonttechnologies.com

When it comes to fighting cancer, one of the most feared of all diseases and a leading cause of deaths worldwide, BILLIONS of dollars bave already been spent on everything from prevention to treatment, still cancer takes countless lives every year - and we are all still at risk. To make matters worse, devices that make our day-to-day lives more convenient are now being shown to increase that risk. Worse yet, manufacturers of these devices and their well-paid lobbyists vehemently deny that regular use of these devices may in fact be a significant cause of a variety of health problems, despite a mounting body of evidence proving that the danger is real.

But there is a Company that has developed a technology that has been demonstrated to eliminate the very source of what many researchers have said could already be causing cancers to form in you, your family, and just about everyone else you know, and besides just saving lives, this new product might also make you rich. The product we are talking about is the Safe Cell Tab developed by Claremont Technologies (OTCBB: CTTG). The Safe Cell Tab that relies on technology first pioneered by NASA to protect astronauts from hazardous electromagnetic trequencies (EMF) like microwaves in space. This tiny device that attaches to all makes and models of electronic devices that emit EMF, ely eliminates the extremely harmful radiation before it can reach your body and cause permanent damage.

Countiess studies have shown that prolonged exposure to EMF can cause Alzheimer's, infertility, miscarriages, elevated blood pressure, DNA damage, ALS, immune system disorders, headaches, fatigue, and other ailments. Still, we unknowingly expose ourselves to EMF every day when we use cell phones, cordless phones, laptops, PDA's and other devices that have become so common. But you don't have to take our word for it. Scientists across the globe have been warning us about the dangers for years. So, what is the solution? CTTG's Safe Cell Tab has been certified by independent labs to eradicate cancer-causing radiation from the dangerous, but necessary everyday tools of our lives.

But how can this make you rich? It's simple. Since CTTG has just launched its Safe Cell Tab marketing program and its technology is just coming to the forefront, the company's stock has not shot up yet, i.e. You can still get in on the ground floor. But not for long!! If this plays our like most expect it to, mobile phone makers could be the first major mass purchasers of CTTG's technology, potentially equipping every single new phone with a Safe Cell Tab very soon. With only 25 million shares issued and outstanding and the majority of those under restriction and held in the hands of company insiders, this stock may explode when the word gets out. That means there is no time to waste this one is still below the institutional radar screen - but for how long?

There are already 630 MILLION mobile phones in the use worldwide today and that number is growing by 15-20% annually. Most cell phones in America are replaced every 12-18 months on average. That means that hundreds of millions of new phones must be manufactured every year in order to keep up with demand. And, if the cell phone industry adopts CTTG's technology - the only real option at this point to protect its users - those lucky enough to own CTTG stock before it skyrockets could become very, very wealthy.

How high can CTTG go? Could it experience a 100, 200 or even 500% increase in a year? Of course. All it takes is for the cellular industry to begin the adoption of the technology, and that could happen any day now. If you are tired of sitting on the sidelines, watching your investments grow by single digits or worse yet, losing money, now is the time to take action.

If you have received this fax in error & would like to be removed from our list permanently, please dial: 1 800 490 8656

Forward-looking statements contained in this newsletter are made under the Safe Harbor Provision of the Private Securities Litigation Reform Act of 1995. Any such statements are subject to risks and uncertainties that could cause actual results of events to differ materially from those anticipated in such forward looking statements. Undervalued Stocks has received two hundred nineteen thousand, nine hundred sixty five dollars from Waterfall International Ltd. (WI) for the production and distribution of this newslatter. Wi may own a non-controlling share of CTTG and reserves the right to sell their shares at any time without prior his profile is not an offer to buy or sell any securities mentioned herein. While the publisher believes all sources of information to be factual and reliable, in oes it represent or guarantee the accuracy thereof, nor the statements made herein and have made no independent verification of the facts, assumptions "mates contained in this newsletter. The user assumes all risk as to the accuracy and the use of this document. Always consult a professional investment advisor before making any purchase. For further detalls concerning risks and uncertainties, please request additional information directly from the company featured above or the SEC fillings of the company including the company's most recent annual and quarterly reports.

Tow much do movie reviews really matter?

nuch to blockbusters, but praise can aller films such as "I \ Huckabees"



Barney
Brantingham
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IN DAY: POLLS ARE OPEN FROM 7 A.M. - 8 P.M.

UP TO YOU...

/ILL IT BE: KERRY OR BUSH?





Infant inside stolen van found unharmed

SANTA MARIA A frantic father phoned police to report that his van had been stolen along with his infant son, authorities said Friday.

The 1992 Chevy Astro van, with Albert Cortez's 1½-year-old son Onside, was stolen at about 5:40 a.m. Trinsday from 323 W. Roschelle Lane, Santa Maria police said.

Policed immediately began searching the neighborhood and found the van with the baby still inside a few blocks away it the 200 block of Battles Road. The infant was not hurt.

No arrests have been made.

— Hildy Medina

DART satellite launch delayed until Tuesday

VANDENBERG The launch of the DART satellite from Vandenberg Air Force Base has been rescheduled for Tuesday.

NASA officials bumped the launch a week ago because of contamination found in the rocket. It was delayed previously by storms in the area.

The Demonstration of Autonomous Rendezvous Technology spacecraft will be boosted into space abourd an Orbital Sciences Corp. Pegasus rocket. The rocket is not launched from a land-based pad but from underneath the wing of a modified L-1011 airplane. The aircraft will take off from Vandenberg around 9 a.m., and the rocket will be ignited about an hour later.

The unmanned DART is designed to test for the first time a satellite's ability to rendezvous with another spacecraft without any direct human intervention.

--- Nora K. Wallace

Aggressive surfers should chill, group says

VENTURA Aggressive surfers are being asked to tone down the atti-

Motivated by her teen daughter's confrontation with another surfer at popular Surfer's Point, Maggie Hood formed the parents group Surf Safety Alliance to bring a spirit of

camaraderie with less "surf rage" in the lineup.

"It would have been easy to go through the experience with my daughter and move on." Ms. Hood said. "But I look at it as a chance to make a difference. It's time to create a better surf experience for everybody."

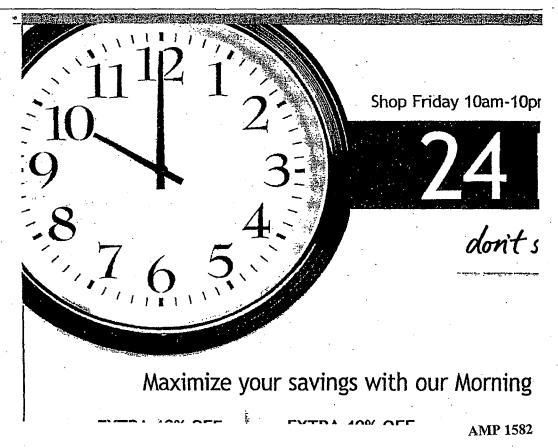
The alliance is kicking off a radio education campaign this weekend that asks surfers to be more understanding.

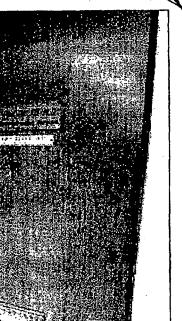
The campaign arrives in conjunction with a surfing conference today and Sunday at the Holiday Inn in Ventura by the Groundswell Society, a philanthropic and educational nonprofit that Longboard Magazine calls "surfing's new voice of conscience."

Groundswell Society co-founder Glenn Hening said most surfers are friendly and skilled, but there are a few frustrated surfers who make the sport treacherous and scary.

"The real problem today is not toxic conditions in the water, but toxic attitudes," Mr. Hening said. "Too many beginners have their surfing experience degraded because there is an unnecessary attitude in the water or too many aggressive surfers."

— Associated Press





RAFAEL MALDONADO / NEWS-PRESS

lowing news of the crash.



"He was a father before he had children.
This is a huge loss to the community.
... My heart's broken."

Santa Barbara

Jan Ingram, manager of the Liberty Program, a local tattoo removal program that Dr. John

Malpractice suits plagued surgeon

PADILLA

Continued from Page A1

welcomed several of them into his home here.

"He was a father before he had children," said Jan Ingram, manager of the Liberty Program, a local tattoo removal program that Dr. Padilla helped found in the mid-1990s. "This is a huge loss to the community... My heart's broken."

Dr. Padilla told the News-Press in 1999, "if you have the ability to help someone and you don't, that's a sin."

While he was often in the news for his charitable work, he was also the target of malpractice lawsuits that made headlines.

John F. Padilla III was born in Cuba in 1954, the son of a Cuban man serving in the U.S. Army. Shortly after Fidel Castroseized power in 1959, the family fled to Miami, where Dr. Padilla grew up. He completed an undergraduate degree at Emory University in Atlanta, and he went on to receive a medical degree from Ross University School of Medicine in Dominica, West Indies. Upon returning to the United States, he did stints training in Washington, D.C., Virginia, New York and Miami He had made several trips to Santa Barbara and, in 1993, put out the word that he would like to settle here.

In 1994, he joined Dr. Gunther Nagel's Santa Barbara practice, which he took over after Dr. Nagel retired in 1997.

Denise Longley, a friend and former patient of Dr. Padilla's, said, "He was more of an artist about his work than a physician."

She said that, after her surgery, he twice "came by my house to make sure Iwas OK... He had a lot of compassion and care."

That extended to offering his services for free — both for the indigent and poor here and overseas.

In 1994, Dr. Padilla performed facial surgery on a badly burned 8-year-old Guatemalan boy whom he had live with him for a year.

The next year, he received humanitarian awards from state and federal officials for his good deeds.

Dr. Padilla began the Liberty Program in 1996 offering fatton removal

the St. Francis Hospital Foundation.

"He had a vision," Ms. Ingram said.
"It's not just taking off a tattoo. This is changing their lives. It's teaching them they have other options." In 1998, he reconstructed the jaw of a Laotian man who had been shot in the face while helping U.S. troops in the Vietnam War. And, in 1999, he treated two ethnic Albanian teenagers wounded by errant NATO bombs during the Kosovo conflict. The children lived with him for three years. Last year, he took in and worked on a young girl from El Salvador whose scalp had been ripped off in a mill accident.

And Dr. Padilla recently offered to travel to Sudan to help a burned 12-year-old boy who was thrown into a bonfire by an Arab militia as part of an ethnic-cleansing campaign in the region

David Nageotte, who assisted Dr. Padilla in his work for the Liberty Program and accompanied him on fishing trips, said his compassion was persuasive.

"He really motivated people around him. You couldn't really say no to him. He was a role model in my life."

However, Dr. Padilla hit the headlines last year when two of his patients died after surgeries. A coroner's report concluded that one death was unrelated to the procedures Dr. Padilla performed, and state medical officials took no action. The cause of the other death was determined to be a blood clot.

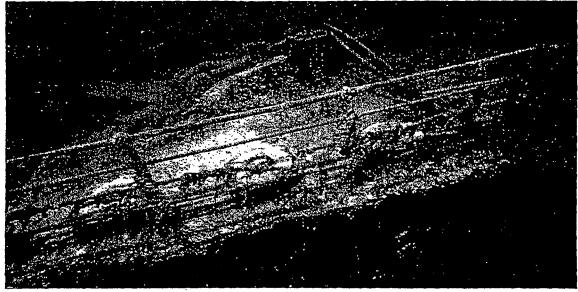
Over the course of his Santa Barbara career, nine malpractice suits were filed against Dr. Padilla. Two were upheld in court, two went in his favor, three were settled out of court, and two are pending. He had been put on probation by the Medical Board of California for negligence relating to two breast augmentations he performed in the mid-1990s.

But colleagues and friends said the controversy pales in comparison with Dr. Padilla's charity here and abroad.

"Ithinkhegotabadrapall thetime,"
Ms. Longley said. "He did a tremendous amount of good."

Ms. Ingram said his compassion was as big as his smile. "When I close my eyes, I see him with that biggrin. That's how I see John."

The Padilla and hie wife Till and



ASSOCIATED PRESS PHOTOS

An auxiliary anchor boom, at left, can be seen off the Titanic's port bow rail in this photo from the Archaeological Oceanography and Institute for Exploration / University of Rhode Island Graduate School of Oceanography.

Explorer laments damage done to Titanic's remains

By RANDOLPH E. SCHMID ASSOCIATED PRESS

WASHINGTON, D.C. - The man who found the remains of the ocean



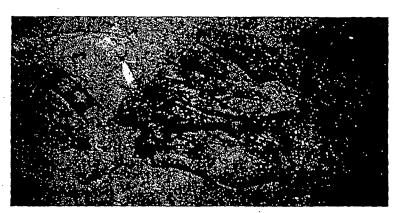
Robert Ballard found the remains of the Titanic nearly two decades

Titanic liner nearly decades ago has returned to the and lamenting the damage done by visitors and souvenir hunters.

Undersea explorer Robert Ballard discovered the wreckage of the famous vessel in returned to the North Atlantic site this summer for the first time. using remotely

controlled submersibles to get a look at the liner, which sank in 1912 after striking an iceberg.

What he found was serious damage to the ship caused by deep diving submarines that have visited the site



Bottles can be found among the ship's debris.

life of the Titanic," he said.

The battleship Arizona is preserved as a memorial at Pearl Harbor, Hawaii, where it was sunk in the Japanese attack that brought the United States into World War II.

Mr. Ballard does not expect a floating memorial above the Titanic, but he would like to see people respect the

To that end, he is working on an international treaty designating the an international maritime

Salvagers have taken coins, dinnerware, lamps, a vempass a ships bell, rings, cuff links, broaches and other items from the debris field, Mr. Ballard reported. The debris field now is littered with refuse, piles of chain and bags of sand used as ballast by the submarines.

Mr. Ballard details his visit in a new book, "Return to Titanic: A New Look at the World's Most Famous Lost Ship," and an article in the upcoming December inner



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 Child: 4 p.m. a





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November 1

rally Monday for Yasser Arafat in the West Bank city of Ramallah, where the ailing Palestinian leaders are located. On Oct. 29, he and wife Suha, below, left to seek medical care in Paris.

TH: Top lieutenants may ed from leader's bedside

By STEVEN ERLANGER and ELAINE SCIOLINO

THE NEW YORK TIMES

M—In a dramathat had some elements of a Greek me of a French farce, a confrontation was brewing wer the comatose figure of Yasser Arafat between wife and his likely political heirs.

sophisticated, stylish and 34 years younger than ary icon husband, has used French privacy laws le of her husband's health a mystery to the world the Palestinians who were closest to him, not to ordinary people who claim him as the father of

r French officials, who requested anonymity sensitivity of the situation, have said they are fed meuvering. So are the Palestinian leaders trying people calm and establish a legitimate line of lr. Arafat, 75, who kept all positions of real power

land worried, senior Palestinian leaders arrived nday night to find out for themselves the state of alth. Butasthey scheduled meetings for today with sident, Jacques Chirac, and the foreign minister, t, it remained unclear whether they would be :Mr. Arafat's bedside.

ians abruptly canceled and then rescheduled the after Ms. Arafat accused them, in what she called praiestinian people" from Mr. Arafat's bedside, ther husband alive and take over his powers.

o realize the size of the conspiracy," she told

URS

Please see HEALTH on B8



PROFILE: Suha Arafat resente as socialite by most Palestinian

By DON MELVIN

PARIS — Suha Arafat was born a Christian. She lives a wellife. When violence escalated in the Gaza Strip and the West Bishe was able to decamp to Paris, where she has lived and shop ever since.

The gulf between her life and that of most Palestinians, indwords, could hardly be greater. Many of them resent her de

Yetata critical time in Palestinian history, the health care of France have given her great leverage in the battle over who succeed her husband, Yasser Arafat, as president of the Patinian Authority and chairman of the PLO.

Ms Arafat, 41, has not been close to her husband for years. When a new Palestinian rebellion broke out in 2000, shef

MRS.

Please see PROFILE on

iary leaders call for calm in vo

SOMINI SENGUPTA

THE NEW YORK TIMES

I — French and Ivory Coast military aled for calmon Monday afternoon in nment supporters, whipped into a If French tanks assembling near the t Laurent Gbagbo, gathered by the a human shield around their leader's

ired in the air to disperse the crowds, vered overhead, witnesses and news m Abidian said. For much of the day, d government loyalists to protect the mch action, angry mobs ran through mat French citizens and anyone else

France took pains to point out that it had no intention of deposing Mr. Gbagbo. The spokesman for the French peacekeeping force in Ivory Coast, Col. Henri Aussavy, insisted that his troops had not surrounded the president's residence. "We have absolutely no tanks in front of his residence." he said by telephone from Abidjan.

The spokesman for the U.N. peacekeeping mission in Abidjan said that 750 foreigners, mostly French, were taking shelter in the U.N. compound in the city. Hundreds of others sought safety at the French military base.

By the end of the day, French and Ivoirian military officials said, some of the protesters had begun streamingbackhome. But the streets were far from calm.

In New York, France pushed for swift action by the U.N. Security Council to impose sanctions, including an

Please see UNREST on B2



2005 SANTA BARBARA NEWS-PRESS READERSHIP SURVEY

Table 236: Q37b: REPORTERS WRITING ABOUT LOCAL POLITICS TEND TO PROJECT THEIR VIEWS INSTEAD OF STAYING NEUTRAL.

Agreement with phrase describing News-Press.

[News-Press past week reader]

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	Total	MALE	FE- MALE	18- 34 ·	35- 54	55+	THAN	TO	TO	\$75K TO \$99K	OR	\$75K OR MORE
Unweighted Base Total Adults (x100)	422 1432	684		73 423 30%	137 527 37%	482	280	52 213 15%	84 273 19%	68 263 18%	134 403 28%	666
AGREE		463 -68% 51%				62%	161 57% 18%			158 60% 17%		64%
Strongly agree	429 30%	35%	193 26% 45%	99 23% 23%	167 32% 39%	34%		66 31% 15%	89 33% 21%	28%	36%	217 33% 51%
Somewhat agree	482 34%						103 37% 21%					
DISAGREE	426 30%		32%	29%		31%	100 36% 23%					30%
Somewhat disagree	25 2 18%						54 19% 21%				66 16% 26%	
Strongly disagree	174 12%	102 15% 59%					45 16% 26%		37 14% 21%	33 13% 19%	42 10% 24%	
DON'T READ THE NEWS- PRESS	8 1%	- - -1	8 1% 00%		5 1% 60%	3 1% 40%	•	-	:	3 1% 40%	5 1% 60% 1	8 1% 100%
DON'T KNOW/REFUSED	86 6%.	34 5% 40%	52 7% 60%		54 10% 62%	33 7% 38%	20 7% 23%	15 7% 18%	17 6% 20%	10 . 4% 12%	24 6% 27%	34 5% 39%

AMP.MB01029



July 13, 2006

Travis Armstrong
Acting Publisher
Santa Barbara News-Press
715 Anacapa Street
Santa Barbara, California 93101

Dear Mr. Armstrong,

We, the newsroom employees of the Santa Barbara News-Press, can no longer remain silent about the intolerable conditions at the newspaper we love. We respectfully request that you:

- 1. Restore journalism ethics to the Santa Barbara News-Press: implement and maintain a clear separation between the opinion/business side of the paper and the news-gathering side.
- Invite back the six newsroom editors who recently resigned: Jerry Roberts, newsroom editor; George Foulsham, managing editor; Don Murphy, deputy managing editor; Jane Hulse, city editor; Michael Todd, business editor and Gerry Spratt, sports editor.
- 3. Negotiate a contract with newsroom employees governing our hours, wages, benefits and working conditions.
- 4. Recognize the Graphic Communications Conference of the International Brotherhood of Teamsters as our exclusive bargaining representative.

We look forward to discussing these issues further with you.

Thank you.

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016

REDACTED

Page 172 of 302

Page 1 of 1

Subj: Date:

SBCAN puff piece 5/2/2005 2:46:52 PM Pacific Standard Time

From:

tarmstrong@newspress.com cole@ampersandsb.com,

Wendy, Joe,

It was disappointing to read that strange puff piece on editorial-page-critic SBCAN in today's paper, especially in the context of the piece on Rob Lowe's group - a story that went out of it's way to get critics of the Homeowners Defense group.

I'm not sure how you can describe a group started by Pedro Nava and other connected players to be a "grass-roots" group - but it seems this was just another attempt by the reporter to counter what's on the opinion pages.

Also, the guy glowingly profiled to the ACTING director. The group is looking for a replacement. Why was there even a story? Imagine if Joe Armendariz left the Taxpayer's Assn; would there have been such as piece on an interim director?

At one point in the love fest, the story states that the acting director would "like to see SBCAN set concrete policy goals and craft solutions to the region's problems." If so, this isn't something that the writer should have framed in positive terms. The statement indicates the past lack of direction or ineffectiveness of the group - which the journalist should then examine.

Travis

AMP 45

Friday, June 29, 2007 America Online:

Nov 10 04 06:00p Jill Belcovson & THE EAGLES HAVE LANDED

805.304.0000

Filed: 11/23/2016

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BARA ESS to other point I view - to discussion to the disadvantages - She's become

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Local News

Chicks taken to Santa Cruz Island as part of reintroduction program

THE EAGLES HAVE LANDED

7/24/04

By ANNA DAVISON

NEWS-PRESS STAFF WRITER



They started life in the treetops of Alaska, but on Friday they found themselves on the foggy Southern California coast.

And in a month or so, 10 bald eagles will be free to soar over the peaks and valleys of

Santa Cruz Island.

"This is prime real estate," said Dave Garcelon, president of the Institute for Wildlife Studies, which contracts with the National Park Service to perform the introductions.

Bald eagles were once "all over the place" on the Channel Islands, Mr. Garcelon said, until a few decades ago, when the birds disappeared -- largely due to the now-banned pesticide DDT, which made the eggshells so thin the chicks never hatched. Now the birds are back on the islands, thanks to a \$200,000-a-year reintroduction program with funding from a 2000 settlement with the largest maker of DDT.

The reintroduction is one piece of a larger effort to restore the islands' unique ecosystem, which was ravaged by introduced plants and animals.

http://news.newspress.com/toplocal/072404eagles.htm?now=41449&tref=1

plants and animals. Say (who?

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Automotive
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Restaurant Guide
Movies
Music Scene
Theater
Horoscope
Lottery
Santa Barbara County
Wine Guide
TV Listings
USA Weekend Online

7/28/2004

Nov 10 04 06:01p Jill Belcovson

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Friday's newcomers — all 2 months old or younger — were taken from nests in Juneau, Alaska, last week. The chicks, which lack the characteristic white heads that develop after a few years, were flown to Ventura, blessed by Chumash elders, then loaded onto a boat for the trip to Santa Cruz.

"Eagles from Alaska, welcome to Santa Cruz Island," Mr. Garcelon said when the chicks were let out of their crates -- and one bolted under a truck.



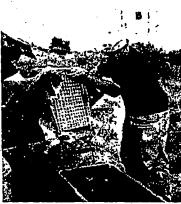
The birds were taken to two towers, each stocked with nest material and fresh salmon. Two older bald eagles from the captive breeding program at the San Francisco Zoo were already in residence.

The chicks will now have minimal human contact, save for deliveries of fresh fish and occasional meat from feral pigs that have torn up plants and archaeological sites.

huh?

In about a month, when the chicks get restless, biologists will open the doors of the tower so that when they're ready, the birds can take their first flights.

When they do, they'll join 14 bald eagles already on the island — none more than a few years old. Those are the remaining birds of 23 released on Santa Cruz since 2002. Some perished, some flew to other islands, and others headed to the mainland.



Satellite transmitters have tracked other locally released birds flying through Idaho and Oregon.

As well as tracking the birds' movements, biologists are checking levels of DDT and PCBs—industrial chemicals—in their bodies.

http://news.newspress.com/toplocal/072404eagles.htm?now=41449&tref=1

7/28/2004

Nov 10 04 06:01p Jill Belcovson

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Biologists will take blood and feathers from the newest chicks next week to check for the dangerous chemicals. At the same time, they'll vaccinate the birds against West Nile virus, which has now spread to California, and fit them with solar-powered radio transmitters. Other birds on the island will also be tested.

"There might be a decision not to release more birds if the 2002 birds have a high level of contamination," said Annie Little, a biologist with the U.S. Fish and Wildlife Service.

Dozens of bald eagles have already been reintroduced to Santa Catalina Island, but the toxic heritage of DDT lingers.

Southern California "seems to be one of the places that's still hot," Mr. Garcelon said.



Because there's still enough of the chemical in the environment to make eagles' eggs thin, biologists remove eggs laid on Santa Catalina Island and take them to San Francisco Zoo for specialized care.

Nonetheless, "the bald eagle has really made a comeback" throughout California, Mr. Garcelon said.

The bald eagles that have returned to the Channel Islands are more than just a symbol of the area's wild heritage. They could be the savior of another imperiled species, the Channel Island fox.

Fox populations on several of the islands have been decimated over the past 20 years, largely because they've been gobbled up by golden eagles that have colonized the islands since the bald eagles left.

Biologists hope that the bald eagles, which are territorial birds, will drive out the golden ones. Because the bald eagles prey on fish rather than foxes, the scientists believe this should give the foxes, which were classified as an endangered species earlier this year, a better chance of survival.



http://news.newspress.com/toplocal/072404eagles.htm?now=41449&tref=1

7/28/2004

Nov 10 04 06:01p Jill Belcovson

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out here and we lost it," said Mr. Garcelon. Now, officials hope the birds can claw their way back.

SPENCER MARLEY / NEWS-PRESS PHOTOS

Ten bald eagle chicks from Alaska, including the one above, were moved to Santa Cruz Island as part of a reintroduction program. Below, biologist Peter Sharpe carries a bald eagle onto a boat bound for the island on Friday.

Cllick here to view a graphic that illustrates Channel Islands, two eagles and a fox.)

This bald eagle, hatched as part of a captive breeding program at San Francisco Zoo, will soon be released onto Santa Cruz Island. The eagle reintroduction program is part of a larger effort to restore the ecosystem.

Dave Rempel, left, a biologist with the Institute for Wildlife Studies, helps Dave Garcelon, president of the institute, open a crate containing two bald eagle chicks that will be free to soar across Santa Cruz Island in another month or so. Above, Mr. Garcelon carries one of the chicks up to a tower on the island, one of two that are stocked with nest material and fresh salmon.

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http://news.newspress.com/toplocal/072404eagles.htm?now=41449&tref=1

7/28/2004



Employee Information

Performance Evaluation

Employee information		
Michael Moriatis	(Two Levels of Approval	Required)
Employee Name	Notal III	fr 1-4-08
Photography	Innhediate Supervisor's Signature	Date
Department		
Staff-Photographer	Department Head's Signature	Date
Job Title	MANUEL	
	HR Department Signature	Pate
Date Started Present Job Date Started with SBNP		
	Publisher's Signature	Date
Date Last Review Date Next Review		
	<u> </u>	
Copies: Employee Supervisor HR	Department Publisher's	s Office
Job Description Revie	wed	
Changes made since last review		
No changes necessary		

SB News-Press Performance Review...

Performance Management plays a key role in helping the Santa Barbara News-Press fulfill its future goals. The Performance Management System is designed to provide you with constructive feedback on your performance and assist you with maximizing your productivity. The program is a comprehensive managerial process for developing an environment that enables each employee to reach his/her potential in pursuit of organizational objectives.

After you and your supervisor discuss your performance, the evaluation form will be returned to you for your signature to confirm that a discussion took place. You may, if you wish, enter additional comments of your own. A copy of the completed form, with your comments (if any), will be given to you and the original will be on file in the Human Resources Department.

Additional information regarding the Performance Management System can be found in your Employee Handbook.

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 178 of 302

Standards

Discuss strengths and weaknesses for the performance of the following standards using the scale below:

- 5 Always excels or exceeds standards.
- 4 Consistently meets standards.
- 3 Generally meets standards. Improvement possible.
- 2 Meets standards sometimes. Improvement needed.
- 1 Does not meet standards. Improvement required.

1. Knowledge of the job. Consider job-specific criteria in addition to the following:
Demonstrates proficiency in the technical skills required of job. Exhibits ability to solve problems
creatively and efficiently. Examines options and makes decisions in a timely manner. Considers
relationship of own work to others in the department and the rest of the newspaper. Interacts with
members of the team, department and organization effectively. Applies experience from successes and
mistakes to improve performance. Demonstrates ability to motivate and develop a team through example
and challenge (supervisors).

	4 ·	1
Rating	•	
Comments:		

Michael's work has improved in the last year. His sports cat images have been improving with each assignment. He solves problems with photo assignments using the internet to find address, times and more information give by reports on photo request forums. He works well line the newsroom with other photographer, reports, copy editor and interns. He loves to cover braking news at all hours of the day on or off his shift.

2. Use of time and resources. Consider job-specific criteria in addition to the following: Manages time effectively. Organizes work logically and systematically. When necessary adjusts priorities appropriately. Meets deadlines consistently. Follows through on assigned tasks. Uses available resources effectively. Is able to anticipate problems and has contingency plans in place. Considers impact on budget when making decisions (non-supervisors). Demonstrates ability to control costs and meet budgetary goals (supervisors).

	5
Rating	•
Comments:	

Michael manages his effectively. Organizes his work where I can find it if need be. He will adjust & priorities appropriately. He meets deadlines consistently. He uses his veteran photographers with experience on right ways to cover an assignment. He always asking questions. He has puchased and uses all of his own photographic, computer and GPS navigation equipment to complete his New-Press assignments, which allows him to sent photos to News-Press from most any location. He has sent us photos from San Diego while on Navy Reserve Duty.

3. Accuracy/quality of work. Consider job-specific criteria in addition to the following: Produces accurate work according to instructions. Improves work based on feedback. Strives to continually improve the newspaper.

	3.5
Rating	
Comments:	

Michael makes great efforts to shoot accurate photos that fairly portray his subjects. He's the model for captioning photos. He could step back more showing a wider view of the scene and background, which would give the view more information about the story. More selections and angles to photo for possible picture package use or fallow up story.

4. Productivity/volume of work. Consider job-specific criteria in addition to the following: Generates an acceptable volume of work. Works independently with appropriate level of supervision. Is able to learn new procedures and systems at an acceptable pace.

	3.5
Rating	•••
Comments:	

Michael is able to do his job with a minimum of supervision expects on assignments he hasn't covered for the News-Press before. He is able to use his own equipment from any location to process and transmit photos, allowing reduced travel time and cost and increased productivity.

5. Communication. Consider job-specific criteria in addition to the following:

Expresses thoughts clearly when speaking and writing. Listens attentively and seeks clarity when needed. Provides timely information to team members, supervisors and other departments about ongoing projects. Demonstrates courtesy when communicating with the public and co-workers. Recognizes when tenacity is helpful and when it is time to accept a supervisor's decision. Addresses personnel issues quickly to achieve resolution (supervisors).

D-41 .		4	
Rating			
Comments:	·	- :	<u>:</u>

Michael works to understand needs of editors, reports, and subjects he's photographing. He sometimes calls his subject before the assignment to better understand what story is about work them better into his day. He is interested in most things he comes into contact with. He isn't afraid to ask hard questions of sources but is respectful at all time.

6. Initiative.	Consider	job-specific	criteria in	addition to	the following:
----------------	----------	--------------	-------------	-------------	----------------

Recommends ways to improve the flow of work and processes. Demonstrates innovation and looks for opportunities to improve the quality of the newspaper. Initiates requests for new assignments and offers to help others. Takes appropriate follow-up actions. Delivers more than the minimum required.

1	
Rating	4
Comments:	i

Michael has offered to shoot concerts and sporting event on his days off and to travel out of the county using he's own vacation time in order to photograph doctor of SEE International.

7. Professionalism. Consider job-specific criteria in addition to the following:

Arrives punctually for work and meetings. Comes prepared for the task at hand. Remains calm in stressful situations. Demonstrates the highest ethical standards.

		_
Rating	4	•
Comments:		
	L	

He is willing to let go of issues that don't go his way and shows patience with the process even when he needs at add or take a photo we need as the story evolves. He represents the News-Press well in the community. By the number of reprint orders we sell of Michael's work the community wants his picture enough to pay for them making revenue for the News-Press.

8. Procedures, guidelines & goals. Consider job-specific criteria in addition to the following: Follows department and company procedures in a timely manner. Demonstrates knowledge of company goals and strives to achieve them. Promotes new policies and procedures to support company goals. Uses good judgement regarding safety. Is able to set clear goals, delegates effectively and establishes accountability (supervisors).

Rating Comments:	4
	i i

Michael consistently makes his daily photos available for editors to review at the 2:30 news meeting. He gets photo proofs into the hands of reporters so they can write captions.

Future Performance Objectives

(Describe 1 - 3 mutually developed objectives.)

1. Objective:

2. Objective:

3. Objective:

Overall Performance

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.

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4

SBNP/revised- June 2004

Santa Barbara News-Press

Performance Evaluation

Employee Information evels of Approval Required) Steve Malone **Employee Name** Date Photography Department Date Staff-Photographer Job Title Date **Date Started Present Job** Date Started with SBNP Publisher's Signature Date **Date Last Review Date Next Review** Employee Supervisor HR Department Publisher's Office **Job Description Reviewed** Changes made since last review No changes necessary

SB News-Press Performance Review...

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After you and your supervisor discuss your performance, the evaluation form will be returned to you for your signature to confirm that a discussion took place. You may, if you wish, enter additional comments of your own. A copy of the completed form, with your comments (if any), will be given to you and the organization of the first the Harman Resources Department.

Additional in Toping the Performance Management Species embedded in the Human Res Employee Handbook. Additional integration regarding the Performance

Standards

Discuss strengths and weaknesses for the performance of the following standards using the scale below:

- 5 Always excels or exceeds standards.
- 4 Consistently meets standards.
- **3** Generally meets standards. Improvement possible.
- 2 Meets standards sometimes. Improvement needed.
- 1 Does not meet standards. Improvement required.

1. Knowledge of the job. Consider job-specific criteria in addition to the following:

Demonstrates proficiency in the technical skills required of job. Exhibits ability to solve problems creatively and efficiently. Examines options and makes decisions in a timely manner. Considers relationship of own work to others in the department and the rest of the newspaper. Interacts with members of the team, department and organization effectively. Applies experience from successes and mistakes to improve performance. Demonstrates ability to motivate and develop a team through example and challenge (supervisors).

	5
Rating	9
_	
Comments:	

Steve demonstrates proficiency in the technical skills required of job. He's skill in lessening to scanner traffic to determine if the call is worth rolling saves time. He willing to get the opinion from other team members in selecting a picture to go with story. He is the model in covering spot news by being at the right place and time of major story. The State Street gang stabbing was the big story so far this year.

2. Use of time and resources. Consider job-specific criteria in addition to the following: Manages time effectively. Organizes work logically and systematically. When necessary adjusts priorities appropriately. Meets deadlines consistently. Follows through on assigned tasks. Uses available resources effectively. Is able to anticipate problems and has contingency plans in place. Considers impact on budget when making decisions (non-supervisors). Demonstrates ability to control costs and meet budgetary goals (supervisors).

	4
Rating	
Comments:	

Stave could take fewer images per assignment allowing him to have pictures caption for 230 editors meeting this laptopic or user has been code and of the captioning speed will improved, as well as, having the capability transmitted improved.

3. Accuracy/quality of work. Consider job-specific criteria in addition to the following: Produces accurate work according to instructions. Improves work based on feedback. Strives to continually improve the newspaper.

	3.7
Rating	
Comments:	

Steve makes great efforts to shoot accurate photos that fairly portray his subjects and more than willing to reshoot. He's more accurate in telling the story in his pictures than he knows by taking the image but don't add it to his selection.

4. Productivity/volume of work. Consider job-specific criteria in addition to the following: Generates an acceptable volume of work. Works independently with appropriate level of supervision. Is able to learn new procedures and systems at an acceptable pace.

Rating	3.5
Comments:	

Steve is able to do his job with a minimum of supervision because more than 35 years with the News-Press. He uses his own camera, flash and scanner equipment take his photos. He is the only photographer on staff that can not transmit photo to the News-Press from the field because of not have a laptop. With the laptop he could process and transmit photos, allowing reduced travel time and cost and increased productivity.

5. Communication. Consider job-specific criteria in addition to the following:

Expresses thoughts clearly when speaking and writing. Listens attentively and seeks clarity when needed. Provides timely information to team members, supervisors and other departments about ongoing projects. Demonstrates courtesy when communicating with the public and co-workers. Recognizes when tenacity is helpful and when it is time to accept a supervisor's decision. Addresses personnel issues quickly to achieve resolution (supervisors).

Steve understands needs of editors, reports, and subjects he's photographing. He is interested in everything he comes into contact with. He isn't afraid to ask haid questions of sources but is respectful at all time.

6. Initiative. Consider job-specific criteria in addition to the following:

Recommends ways to improve the flow of work and processes. Demonstrates innovation and looks for opportunities to improve the quality of the newspaper. Initiates requests for new assignments and offers to help others. Takes appropriate follow-up actions. Delivers more than the minimum required.

Rating 5
Comments:

Steve volunteers to should any assignment that don't create overtime. He always want to improve on his photographs by going but for a different time of day or lighting. He offer to take shoots assigned to other allowing them more time between shoots. Always delivers more images than we can use. Steve is the hardest worker in the department.

7. Professionalism. Consider job-specific criteria in addition to the following:

Arrives punctually for work and meetings. Comes prepared for the task at hand. Remains calm in stressful situations. Demonstrates the highest ethical standards.

Rating 5
Comments:

Steve even when the stress is high, he is a professional. He has the respect of his colleagues, reporters and community speaks highly of him. If a 6 was possible, he'd deserve it.

8. Procedures, guidelines & goals. Consider job-specific criteria in addition to the following: Follows department and company procedures in a timely manner. Demonstrates knowledge of company goals and strives to achieve them. Promotes new policies and procedures to support company goals. Uses good judgement regarding safety. Is able to set clear goals, delegates effectively and establishes accountability (supervisors).

Rating 5
Comments:

Steve is the best in photo in following department and company procedures in a timely manner. Demonstrates knowledge of News-Press goals and strives to achieve them. Uses good judgement regarding safety.

Future Performance Objectives

(Describe 1 - 3 mutually developed objectives.)

1. Objective:

2. Objective:

3. Objective:

Overall Performance

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.

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Employee's Signature

Date

(Your signature indicates that this evaluation has been discussed with you. It does not necessarily imply agreement.)

SBNP/revised- June 2004



Santa Barbara News-Press

Employee Information

Performance Evaluation

Employee Name	Immediate Supervisors Signature, Date
Photography	1/10-12
Department	hiuu
Staff-Photographer	Department Head's Signature Date
Job Title	
-	HR Department Signature Date
Date Started Present Job Date Started with SBNP	
	Publisher's Signature Date
Date Last Review Date Next Review	
Copies: Employee Supervisor	HR Department Publisher's Office
	
Job Description Rev	iewed

SB News-Press Performance Review...

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Additional information regarding the Performance Management System can be found in your Employee Handbook.

Standards

Discuss strengths and weaknesses for the performance of the following standards using the scale below:

- 5 Always excels or exceeds standards.
- 4 Consistently meets standards.
- 3 Generally meets standards. Improvement possible.
- 2 Meets standards sometimes. Improvement needed.
- 1 Does not meet standards. Improvement required.
- 1. Knowledge of the job. Consider job-specific criteria in addition to the following: Demonstrates proficiency in the technical skills required of job. Exhibits ability to solve problems creatively and efficiently. Examines options and makes decisions in a timely manner. Considers relationship of own work to others in the department and the rest of the newspaper. Interacts with members of the team, department and organization effectively. Applies experience from successes and mistakes to improve performance. Demonstrates ability to motivate and develop a team through example and challenge (supervisors).

	4	-
Rating	-	
Comments:		

Mike demonstrates proficiency in the technical skills required of job. Once a week Mike teaches photography to students at Santa Barbara City College. He examines options and makes decisions in a timely manner. Applies experience from successes and mistakes to improve performance.

2. Use of time and resources. Consider job-specific criteria in addition to the following: Manages time effectively. Organizes work logically and systematically. When necessary adjusts priorities appropriately. Meets deadlines consistently. Follows through on assigned tasks. Uses available resources effectively. Is able to anticipate problems and has contingency plans in place. Considers impact on budget when making decisions (non-supervisors). Demonstrates ability to control costs and meet budgetary goals (supervisors).

	4
Rating	_
Comments:	

ivon lo

Mike's work for Valley Living, Picture This, a weekly 6 picture package he started on clume This, a whis own. He finds on his own location around the county with interesting angles and county light, keeps our reading looking forward to the next location. He has a very strong to the understanding of light making his pictures jump off the page.

3. Accuracy/quality of work. Consider job-specific criteria in addition to the following: Produces accurate work according to instructions. Improves work based on feedback. Strives to continually improve the newspaper.

	3.5
Rating	
Comments:	

Mike makes great efforts to shoot accurate photos that fairly portray his subjects. He could give me more of a selections photo for possible multi picture package or jump photo. He exhibits ability to solve problems most of the time, but gets frustrated sometimes when Life editor request changes to his photo illustrations.

4. Productivity/volume of work. Consider job-specific criteria in addition to the following: Generates an acceptable volume of work. Works independently with appropriate level of supervision. Is able to learn new procedures and systems at an acceptable pace.

TD = 4*== ==	5
Rating	
Comments:	

Mike ask for a heaver work load of assignment daily and transmits them from the field meeting all deadlines with a minimum of supervision processing and transmit photos, allowing reduced travel time and cost and increased productivity.

5. Communication. Consider job-specific criteria in addition to the following:

Expresses thoughts clearly when speaking and writing. Listens attentively and seeks clarity when needed. Provides timely information to team members, supervisors and other departments about ongoing projects. Demonstrates courtesy when communicating with the public and co-workers. Recognizes when tenacity is helpful and when it is time to accept a supervisor's decision. Addresses personnel issues quickly to achieve resolution (supervisors).



Mike works to understand needs of editors, reports, and subjects he's photographing making phone calls before shooting the assignment. He is interested in most things he comes into contact with. He isn't afraid to ask hard questions of sources but is respectful at all time.

6. Initiative. Consider job-specific criteria in addition to the following:

Recommends ways to improve the flow of work and processes. Demonstrates innovation and looks for opportunities to improve the quality of the newspaper. Initiates requests for new assignments and offers to help others. Takes appropriate follow-up actions. Delivers more than the minimum required.

Rating	4
Comments:	

Mike is willing to do overtime in order cover assignment when freelancers are unavailable specially in the north county even on weekends. He isn't afraid to take on new challenges. He has been great resource in training inters and answering questions. He cover for me photo desk when I'm on vacation as well while still shooting assignment.

7. Professionalism. Consider job-specific criteria in addition to the following:

Arrives punctually for work and meetings. Comes prepared for the task at hand. Remains calm in stressful situations. Demonstrates the highest ethical standards.

Rating Comments:	4

He is willing to let go of issues that don't go his way and shows patience with the process even when he needs at add or take a photo we need as the story evolves. He represents the News-Press well in the community. This summer Mike volunteers show out door movies for children in Hans Christian Anderson Park in Solvang. By the number of reprint orders will sell of Mike's work the community wants his picture enough to pay for them making revenue for the News-Press.

8. Procedures, guidelines & goals. Consider job-specific criteria in addition to the following: Follows department and company procedures in a timely manner. Demonstrates knowledge of company goals and strives to achieve them. Promotes new policies and procedures to support company goals. Uses

goals and strives to achieve them. Promotes new policies and procedures to support company goals. Use good judgement regarding safety. Is able to set clear goals, delegates effectively and establishes accountability (supervisors).

Rating Comments:	4

Mike consistently makes his daily photos available for editors to review at the 2:30 news meeting. When wild art is request even late in the day Mike will come up with a picture.

Future Performance Objectives

(Describe 1 - 3 mutually developed objectives.)

1. Objective:

2. Objective:

3. Objective:

Overall Performance

Considering the performance of the Standards calculate the employee's overall job effectiveness as you see it.

Calculate the average of the performance standards by adding them and dividing by 8.

4.06

Employee Comments	(Optional)
•	

Employee's Signature Pate 1-2-08
(Your signature indicates that this evaluation has been discussed with you. It does not necessarily imply agreement.)

SBNP/revised- June 2004

Respondent's Rejected

EXHIBITS NATIONAL LABOR RELATIONS **BOARD**

Case Nos. 31-CA-28589, 31-CA-28661, 31-CA-28667, 31-CA-28700,

31-CA-28733, 31-CA-28734, 31-CA-28738, 31-CA-28799,

31-CA-28889, 31-CA-28890, 31-CA-28944, 31-CA-29032,

31-CA-29076, 31-CA-29099, 31-CA-29124

In the Matter of:

AMPERSAND PUBLISHING, LLC, d/b/a SANTA BARBARA NEWS-PRESS,

Respondent,

and

GRAPHIC COMMUNICATIONS CONFERENCE, INTERNATIONAL BROTHERHOOD OF TEAMSTERS,

Charging Party.

Place:

Santa Barbara, California

Date:

July 7-15, 2009

				Total Response	
#	Date	Request(s)	Response(s)	Time	Charge Filed?
1	10/22/2007	Union's 59 Point Information Request (GC 15)	The next day, 10/23/07, SBNP Acknowledges of Receipt of Union's Request (GC 16). On 11/9/07, SBNP Provides a response (GC 19). Additionally on 11/13/07, SBNP provides more documents responsive to 59 point request.	22 Days	No
2		Union requests information re: employees from temp agencies	The next day, 11/14/07, SBNP gives list of employees from temp agencies at bargaining session.	1 Day	No
3	11/14/2007	·	On 2/15/08, SBNP presents document in response (RESP 891).	60 Days	No
4		Gottleib requests additional information re: employees from temp agencies	On 1/23/08, SBNP Provides Supplemental Information Concerning Temporary Employees (GC 39).	67 Days	Yes
5	12/3/2007	Union Information Request Re: Temporary Employees (GC 29)	<u> </u>	68 Days	Yes
6	12/4/2007		On 12/10/08, SBNP acknowledges letter, will respond after 12/14/08 (GC 31). On 1/22/08, SBNP provides 2007 bonus information (GC 37). On 1/23/08, SBNP provides wage increase information (GC 38).	49 Days	No
7	2/13/2008	Caruso verbally requests summary plan description of long-term disability plan	The next day, 2/14/08, SBNP provides a copy (RESP 895).	1 Day	No
8	2/14/2008	Caruso verbally requests examples of ads placed by employees for a discount	On 2/15/08, SBNP presents document in response (RESP 893).	1 Day	No



	·				
9	2/21/2008	Union Request (dated 2/18/08) Re: Hours and Earnings (RESP 427, GC 42).	2/25/08, SBNP acknowledges the request and communicates that it's working on it (GC 43). On 2/26/08, SBNP provides response (RESP 251).	5 Days	No
		Caruso verbally requests			
Ì		summary plan description for	On 4/2/08, SBNP provides a document in		
10	2/27/2008	vision care.	response (RESP 1032).	35 Days	No
		Caruso verbally requests a full list		,	
11	2/27/2008	of computer equipment.	On 4/2/08, SBNP provides a list (RESP 894).	35 Days	No
		Caruso verbally requests SBNP		,	
			On 4/2/08, SBNP provides a response (RESP		
12	2/27/2008		258).	35 Days	No
	:				
		Information Request Re:			
		Procedure for Work Assignments;			
13	4/23/2008	Lyn Ward; Arbitration (GC 51)	On 5/9/08, SBNP responds (GC 54).	17 Days	No
			On 6/11/08, SBNP responds in writing (GC 66)		
		Union Information Request Re:	noting that SBNP had already provided on		
		Hours and Earnings; Robert	4/2/2008 (RESP 258); Encloses Fort Myers		
14		Eringer (GC 58).	News-Press Contract.	19 Days	No
		Verbal Union Information Request	The next day, 7/11/08, SBNP provides		
15	7/10/2008	Re: Employee Roster	response (RESP 544).	1 Day	No
		Verbal Union Request for			
		Modification of RESP 258, seeking			
40		hours to be broken down into	ODNO D	50 D	
16	7/11/2008	straight time and overtime.	SBNP Responds on 9/3/08 (GC 411).	53 Days	No
17	0/6/2009	Standing Information Request Re: Employee Status (GC 75)	10/22/09 SBND responds (CC 420)	77 Dave	Yes
17	0/0/2008		10/22/08, SBNP responds (GC 420).	77 Days	165
18	0/0/2008	Standing Information Request Re: Employee Status (GC 84)	On 10/24/08, SBNP Replies to Union's Request (GC 89).	45 Days	Yes
10	3/3/2000	Employee Status (GC 64)	request (GC 08).	45 Days	169

			On 12/12/08, SBNP responds to 12/1/08 &		
		l farmation Barrer to f Frank	12/4/08 letters, saying a response will come by		
4.0	40/4/0000	Information Request of Employee	12/19 (GC 101). On 12/19, SBNP Reponds	40.0	
19	12/1/2008	Status (GC 96).	(GC 103)	18 Days	No
			On 12/12/08, SBNP responds to 12/1/08 &		
			12/4/08 letters, saying a response will come by		
	40/4/2000	On 12/4/08, Information Request	12/19 (GC 101). On 12/19, SBNP Reponds	15.5	
20	12/4/2008	Re: One Story Per Day (GC 99).	(GC 103).	15 Days	No
j			On 12/12/08, SBNP responds to 12/1/08 &		
			12/4/08 letters, saying a response will come by		
- 4	10/11/0000	Caruso follows up his 12/1/08 &	12/19 (GC 101). On 12/19, SBNP Reponds	0.5	
21	12/11/2008	12/4/08 requests (GC 100).	(GC 103)	8 Days	No
		Caruso Request Concerning Kathy			
		Pauls and Marci Wormser (GC	On 1/14/09, SBNP Responds (GC 109); On		
22	1/6/2008		2/25/09, Wormser status is updated (GC 441).	8 Days	No
		Caruso verbally generally asks			
		about Mineards in negotiation;			
	1/14/2009;	Written Information Request Re:	On 2/9/2009, SBNP Responds to Request Re:		
23	1/26/2009	Mineards (GC 112)	Mineards (GC 113)	14 Days	Yes
			Ten Days Later, on 2/23/09, SBNP Reponds to		
		Information Request Re:	Request (GC 116); 2/25/09 SBNP updates		
		Employment Status Changes (GC	2/23/09 letter with respect to Frank Newton (GC		
24	2/13/2009	115)	441).	10 Days	No
]					
_ [,	Caruso verbal request Concerning			
25	2/25/2009	Angel Pacheco starting pay	On 2/26/09, SBNP responds (GC 444).	1 Day	No
		Paguage for Information on Dowlett	On 4/20/09, SBNP Responds to Request Re:		
26	3/11/2000	Smith & Geroge Gelles (GC 120)	DeWitt Smith & George Gelles (GC 122)	40 Days	No
20	3/11/2009	Smilit & Geroge Gelles (GC 120)	Devoit Smith & George Gelles (GC 122)	40 Days	INU

USCA Case #15-1074 Document #1647660

Filed: 11/23/2016 Page 199 of 302

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 200 of 302 FOR PAYROLL USE ONLY ***Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS TIMECARD F 06/14/08 005210 Pay McMahon, Marilyn Dept. Dept Hours Sun Mon Tues Wed Thur Fri Sat Week 1 Sun Mon Tues Wed Thur Sat Week 2 Total Fri Worked Vacation Sick Holiday Other Comments Musty pur much Approved

Time cards 10 a.m. Sunda Name	y, follow	ing end c	of each p	ay period	i.	L			ECARD		ESS	1	6/26/ 0052 McM	10	, Mar	ilyn	F
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Other																	
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Hours	Sun	Mon	Tues	Wed	Thur	Fri	Sat	Week 1	Sun	Mon	Tues	Wed	Thur	Fri	Sat	Week 2	Total
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Comments		11	lež s	9 11/		180	207	ATI	84	15					L		\mathcal{I}

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 203 of 302 FOR PAYROLL USE ONLY Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS 07/26/08 TIMECARD 005210 McMahon, Marilyn Dept. Hours Sun Mon Tues Wed Thur Fri Sat Week 1 Sun Tues Wed Thur Fri Sat Week 2 Total Mon Worked 40 40 80 Vacation Sick Holiday Other Comments Employee Signature Munity Mr. That'rn

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 204 of 302 FOR PAYROLL USE ONLY ---Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS TIMECARD F 08/09/08 005210 McMahon, Marilyn Dept. -Tues Wed Thur Fri Sat Week 1 Sun Tues Wed Fri Sat Week 2 Hours Sun Mon Mon Thur Total Worked 40 Vacation Sick Holiday Other Comments Employee Signature <u>Hungar Anstron</u>

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 205 of 302 FOR PAYROLL USE ONLY ***Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS F TIMEGARD 08/23/08 005210 McMahon, Marilyn Dept. Deμι. π Sun Wed Thur Fri Sat Week 1 Sun Mon Tues Wed Sat Week 2 Total Hours Mon Tues Thur Fri Worked 40 Vacation Sick Holiday Other Comments Employee Signature Musiky Justinistic Approved

····Time cards 10 a.m. Sunda Namé Dept	y, followi	ng end c	of each p	ay period		[. (2./;			ECARD	all the state of the	ESS	00	7/06/0 05210 cMal		Maril	γn	F
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Sick																	
Holiday										8							ş
Other																	
Comments	<u> </u>																

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 207 of 302 FOR PAYROLL USE ONLY ***Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS F **TIMECARD** 09/20/08 005210 McMahon, Marilyn Dept. Hours Sun Mon Tues Wed Thur Fri Sat Week 1 Sun Mon Tues Wed Thur Frí Sat Week 2 Total Worked Vacation Sick Holiday Other Comments U Q Employee Signature Juny Manhalm Approved

····Time cards 10 a.m. Sunda Name Dept	y, followi	ng end c	of each p	ay period		741			ECARD		ESS	P; De,	00 <u>:</u> Мс Н	/04/0 5210 :Mah		larilyn	F
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lame	<u>/</u> \	<u> Jari</u> Vel	ily)	N	<u>) (N</u>	14	0/)					l _ Pay	Period	Endin	g <u>1 (</u>	0/4/0	8
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loliday																	
Other																	
Comments								<u> </u>	l	<u> </u>					L		

N De La Mora

From:

Marilyn McMahon [mmcmahon@newspress.com]

Sent:

Monday, October 06, 2008 10:12 AM

To:

ndelamora@newspress.com

Subject:

FW: time card

Noemi,

I filled out a time card on Thursday afternoon and left it in the rack by Kathy Paul's office where it says completed time cards.

Will you please change Friday to a sick day.

Call me at 110 if you have questions.

France Charlette Decables selected

From: Charlotte Boechler <cboechler@newspress.com>

Date: Fri, 03 Oct 2008 14:26:01 -0700

To: marilyn mcmahon <mmcmahon@newspress.com>

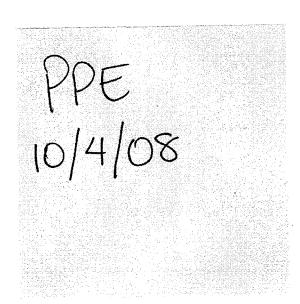
Subject: time card

I filled out a time card for you; if you're in Monday, please see Naomi on

the second floor and sign it.

Thanks!

Charlotte



Time cards 10 a.m. Sunda Name	y, followi	ng end c	of each p	ay period	1.	<u> </u> <i>M</i>			ECARD	*Carrier (1997)	ESS	Pi De,	00:	/18/0 5210 :Mal		Marilyi	F
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Name		<i>45 //</i>	2	<i>77</i> -		-/-/0	<i></i>					M H	сМа	hon,	Mar	ilyn	<u> </u>
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Name/	ys.	aj l	tyr.	_	He	A B	14)	<u> </u>				f Deg		5210 Mah	on,	Marilyn	
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USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 214 of 302 FOR PAYROLL USE ONLY Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS 11/29/08 TIMECARD 005210 MeHAllon M Wallen McMahon, Marilyn Name Dept. Fri Week 2 Hours Sun Wed Thur Fri Sat Week 1 Sun Mon Tues Wed Thur Sat Mon Total Tues Worked Vacation Sick Holiday Other Changes were made by CB (Masigor was off a

Muly Mutman approved ly Comments

Employee Signature

USCA Case #15-1074 Page 215 of 302 Document #1647660 File 12/13/08 H 005210 SANTA BARBARA NEWS-PRESS TIME CARD ****Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. McMahon, Marilyn Pay Period Ending Dept. Dept# Sat Hours Sun Mon Tues Wed Thur Week 1 Sun Mon Tues Wed Thur Fri Sat Week 2 Total Fri Worked Vacation Sick Holiday Other Comments mining habrahan **Employee Signature Approved**

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 216 of 302 FOR PAYROLL USE ONLY Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS 12/27/08 F TIMECARD 005210 McMahon, Marilyn Pa Н Dept.#. Dept. -Tues Hours Sun Mon Tues Wed Thur Fri Sat Week 1 Mon Wed Thur Fri Sat Week 2 Sun Total Worked Vacation 40 Sick Holiday Other Comments himys human Approved

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 217 of 302 FOR PAYROLL USE ONLY ---Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS 01/10/09 TIMECARD 005210 McMahon, Marilyn H Dept. Hours Sun Mon Tues Wed Thur Fri Sat Week 1 Sun Mon Tues Wed Thur Fri Sat Week 2 Total Worked 40 Vacation Sick Holiday Other Comments Muly Habadon Approved

Time cards 10 a.m. Sunda Name								TA BARBA TIMI M. A.,	RA NE'ECARD		ESS	00 Me H	/24/0 5210 :Mah		Maril	lyn	F
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USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 219 of 302 02/07/09 Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. 005210 SANTA BARBARA NEWS-PRESS TIMECARD McMahon, Marilyn Name Pay Perioα Enging ___ Dept. Dept. # Sun Week 2 Week 1 Sun Mon Fri Sat Hours Tues Wed Thur Fri Sat Tues Wed Thur Mon Total Worked $\mathcal{L}_{\mathcal{O}}$ Vacation Sick Holiday Other Comments Marily Ma Mashun Approved

••••Time cards 10 a.m. Sunda	must be y, followi	submitte ing end c	ed to sup of each p	ervisor b ay period	pefore 1.		SAN	TA BARBA TIMI	RA NE'		ESS		0052 McN		n, M	arilyn	
Name	MA	Lej	In by	<u> 12.</u>	4	M	14/1	KON/				_ Pay	H	Litung	سرو ن		<i>,</i>
Dept. —			<u>/</u>									_ Der)t.#		1	<i>(</i>	
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—Time cards 10 a.m. Sunda Name	y, followi	ng end o }/(if each p	M _C	il Mal	_ γø∕)	SANT	TA BARBA TIME	RA NEV		ESS		M H Period	l ,	hon,	Marilyi LP V /		-
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Employee (Signatu	r A	4	ā		4		_		Appr		ħ,	1		K,	<i>)</i>		→ >

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 222 of 302 03/21/09 005210 Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS TIMECARD McMahon, Marilyn Pay Period Ending Dept. Dept.# Hours Sun Mon Tues Wed Thur Fri Sat Week 1 Sun Mon Tues Wed Thur Fri Sat Week 2 Total Worked -0 Vacation Sick Holiday Other Comments Employee Signature Musly Mishadon Approved

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 223 of 302 04/04/09 005210 ---Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS McMahon, Marilyn TIMECARD 1-1 Name Dept. Dept. #_ Hours Sun Mon Tues Wed Thur Fri Sat Week 1 Sun Mon Tues Wed Thur Fri Sat Week 2 Total Worked Vacation Sick Holiday Other Comments Employee Signature Justify ku mike

Filed 11/23/2016 Page 224 of 302 04/18/09 005210 ***Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS TIMECARD McMahon, Marilyn H Pay Period Ending _______ Dept. -Dept.# Hours Sun Mon Tues Wed Thur Fri Sat Week 1 Sun Mon Tues Wed Thur Fri Sat Week 2 Total Worked Vacation Sick Holiday Other Comments Approved **Employee Signature**

USCA Case #15-1074 Document #1647660 Filed: 11/23/2016 Page 225 of 302 05/02/09 005210 Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS TIMECARD McMahon, Marilyn Dept. Dept.#. Hours Sun Wed Thur Fri Sat Week 1 Sun Mon Tues Wed Thur Fri Sat Week 2 Total Mon Tues 40 Worked Vacation Sick Holiday Other ENION NEFOTIONS Comments

Time cards 10 a.m. Sunda	y, follow	ng end o	if each p	ay perior	i.				ECARD		ESS		005 Mc	Mah	on, N	/arilyn	
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Other																	
Comments		L														lt	

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05/30/09 005210 McMahon, Marilyn

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Santa Barbara News-Press Timesheet

Name:	<u></u>	ANN'S	yga	fr Terr	LHA,	ym			Pay Perio	od Ending:	\$	(30)	<u>09</u>	
Department:		L) Fi	<u> </u>	<u>ECT?</u>	67-1-				Dep	artment #;				
	° Date	ln .	Out	In	Out⊹r	Total Hours Worked	Regular	Regular Overtime	Premium Overtime	For Payroll	Use Only Vacation	Holiday	Other	Total
Sunday										0.000 SA 505		1775		
Monday	5/10	915	1198	2:30	6:15	1	マ.							
Tuesday	HIIG	9:00	1/2/1	11.20	1.00	7	8							
Wednesday	1/20	\$120	1:40	7/8/	5120	8	18.			1.00				
Thursday	17,	8.55	1570	2/20	5.55	37	X	¥						
Friday	5/22	4:45	1.30	7/70	6.45	8	8					-		
Saturday	7	"												
Sunday														
Monday :	UF	1005	ki B	me		8						7		
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Wednesday	V	X4-7	m			8				0.00	8.			
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I certify that th				Nacificação está do Philip	own, Nachalay Yaki	M)	40				32	8		
complied with a that I have reconsupervisor in w	eived all bre	Taribaran ana ata	SOURCE OF THE CONTRACTOR	**************************************		40 Total	Regular	Regular Overtime	Premium Overtime	Sick	Vacation	Holiday	Other	Total

Santa Barbara News-Press

Time-Off Form

Instructions:

All employees are required to complete this form to document paid time off taken during each pay period. Please pring legibly. Completed forms should be submitted to the employee's supervisor by the last Saturday of each pay period. Exempt employees are not required to complete the timesheet on the opposite side of this form.

Supervisors must verify that the staff member is eligible for paid time off, approve the form by signing in the designated area, and forwarding approved form to payroll by Saturday.

All paid time off must comply with News-Press policy and further documentation may be requested. Policy questions may be directed to the Human Resources Department.

Name <u> </u>	MARily ME	- MAHAN	
Department	LIFE	Pay Period Ending 4	130
REASON	DATE(S)	# OF DAY	
₩ Vacation	1/26 - 5/	129 4	_3 32
☐ Sick Leave			
Holiday (specify holiday bel	ow) <u>5/25</u>		
☐ Jury Duty	Off Art of New York (March 1997) And Art of New York (March 1997)		
☐ Bereavem (specify relationship			
Other (explain below)			
TOTAL TIME OF	F: 5/25	729 5	<u> Ya</u>
FURTHER EXPL	ANATION (when required)	Andrew Control	
HEA	10 RIAL Day	The second secon	
			Control of the second of the s
Employee Signa		Da	i te
- Jan	ty munhor		5/22/09
Supervisor Sign		Da Da	te), // (

Filed: 11/23/2016

Page 200521602 McMahon, Marilyn

Santa Barbara News-Press Timesheet

Directions: Timecards must be completed in ink. Once completed, employees must sign the timecard and submit it to his/her supervisor Saturday at the end of each pay period. Litte Sterion Pay Period Ending: Department: Department #: For Payroll Use Only March 1997 1997 Total Hours Regular Premium Date In Out ln Out Worked Regular Overtime Overtime Sick Vacation Holiday Other Total Sunday Monday Tuesday Wednesday Thursday Friday Saturday Sunday Monday Tuesday Wednesday Thursday Friday Saturday I certify that the above hours are true and correct and that I have complied with all company policies regarding timekeeping. I also certify Regular Premium that I have received all breaks required by law, unless I have notified my Tota! Regular Overtime Overtime Sick Vacation Holiday Total supervisor in writing.

RESP 1066 JDA 0821 Page 30 of 33

Manager Im Marker Employee Certification

USCA Case #15-1074 Document #1647660 Filed: 11/23/Santa Barbara News-Press Time Off Form

instructions:

All employees are required to complete this form to document paid time off taken during each pay period. Please print legibly. Completed forms should be submitted to the employee's supervisor by the last Saturday of each pay period. Exempt employees are not required to complete the timesheet on the opposite side of this form.

Supervisors must verify that the staff member is eligible for paid time off, approve the form by signing in the designated area, and forwarding approved form to payroll by Saturday.

All paid time off must comply with News-Press policy and further documentation may be requested. Policy questions may be directed to the Human Resources Department.

Department	PC P	ay Period Ending	13/09
REASON	DATE(S)	# OF DAYS	# OF HOURS
Capation Vacation			·
G Sick Leave			
Holiday (specify holiday below)	4/11/09		
U Jury Duty	:		e de la companya de l
C: Bereavement (sp∈cify relationship below)			382.7
Other (explain below)	6/2-6/3-6/4		13/1
TOTAL TIME OFF:	1 · · · · · · · · · · · · · · · · · · ·		201
FURTHER EXPLANATION [MAS]	(when required) TGSTIFYING	JOH CARLA	DN Ala
LABOR RO	ELATIONS SOA	no HEANIN	16 on
6/9,6/3	21/4		
) 6/11- Bin	THAG		
Employee Signature		Date	
Murign	my myhon		12/69
Supervisor Signature	M	Date	6/12/09
in the second se		· ·	RESP 1066 D A 0.822 Page 31 of 33

005210

Filed: 11/23/2016

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F

McMahon, Marilyn

Santa Barbara News-Press Timesheet

Directions: Timecards must be completed in ink. Once completed, employees must sign the timecard and submit it to his/her supervisor Saturday at the end of each pay period.

Name:	HM	Kily	n p	10.111	MARIN				Pay Perio	od Ending:	6/	27/0	9	
Department:		LIFE		CET	ION			-	Depa	artment #:				
			T		T	T	14.40.41 M			For Payroll	Use Only	SHEYS?		site of the
	Date	In	Out	In	Out	Total Hours Worked	Regular	Regular Overtime	Premium Overtime	Sick	Vacation	Holiday	Other	Total
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Wednesday	17					Ø	B							
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Sunday														
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RESP 1066 JDA 0823 Page 32 of 33

Santa Barbara News-Press Time Off Form

Instructions:

All employees are required to complete this form to document paid time off taken during each pay period. Please print legibly. Completed forms should be submitted to the employee's supervisor by the last Saturday of each pay period. Exempt employees are <u>not</u> required to complete the timesheet on the opposite side of this form.

Supervisors must verify that the staff member is eligible for paid time off, approve the form by signing in the designated area, and forwarding approved form to payroll by Saturday.

All paid time off must comply with News-Press policy and further documentation may be requested. Policy questions may be directed to the Human Resources Department.

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***Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS **TIMECARD** 11/01/08 F 005210 MATT SMOLETISKY Name_ Smolensky, Matthew Dept. -Tues Thur Week 1 Sun Wed Hours Sun Tues Wed Thur Fri Sat Mon Fri Sat Week 2 Total 8 8.25 Worked 8.5 , 25 .25 25 9.75 10 Vacation Sick Holiday Other

Employee Signature

Comments

Approved

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USCA Case #1<u>5-1074</u> File do 1.14 / ROLL OSE CONLY Page 248 of 302 Document #1647660 ••••Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS \boldsymbol{F} 01/10/09 **TIMECARD** 005210 Smolensky, Matthew HWed Thur Fri Week 1 Sun Mon Tues Wed Thur Fri Sat Week 2 Hours Sun Mon Tues Sat Total 8 8 814 810 Worked **Vacation** Sick Holiday Other Comments MBowes **Employee Signature** Approved

••••Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period.

SANTA BARBARA NEWS-PRESS TIMECARD

02/07/09 Filed: 11/23/2016 Page 250 of 302

Smolensky, Matthew

Pay Period Ending 40+104 Dept. #. Week 2 Fri Mon Tues Wed Hours Sun Mon Tues Wed Thur Sat Week 1 Sun Thur Sat Total Fri 8 8 8/4 8 Worked Vacation Sick Holiday Other Holida was for New Year's, overtime due to. Employee Signature Approved

Page 251 of 302 USCA Case #15-1074 **02/21∉09**11/23/2016 Document #1647660 ••••Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. SANTA BARBARA NEWS-PRESS 005210 **TIMECARD** Smolensky, Matthew Pay Feriou Linuing Voy & 11 V Dept. #_ Hours Sun Mon Tues Wed Thur Fri Week 1 Sun Mon Tues Wed Thur Sat Fri Sat Week 2 **Total** Worked g **Vacation** Sick Holiday Other Comments

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Employee Signature

Filed: 11/23/2016

••••Time cards	must be	submitting end	ed to sup of each p	pervisor l	pefore d.		SAN	TA BARBA TIMI	RA NE		ESS			005		e ky, Mat	:thew
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Smolensky, Matthew

Santa Barbara News-Press Timesheet

Directions: Timecards must be completed in ink. Once completed, employees must sign the timecard and submit it to his/her supervisor Saturday at the end of each pay period. Pay Period Ending: Department #: For Payroll Use Only Total Hours Regular Premium Date Out In Out Worked Regular Overtime Overtime Sick Vacation Holiday Other Total 5:30 Sunday 9 3/4 \$:30 Monday Tuesday Wednesday Thursday 11:30 Friday Saturday 5:00 6:00 Sunday Monday Tuesday Wednesday \$100 4:00 11:45 814 Thursday 81/4 5:00 11:45 Friday 111:45 81/4 6.60 5:00 Saturday I certify that the above hours are true and correct and that I have complied with all company policies regarding timekeeping. I also certify Regular Premium that I have received all breaks required by law, unless I have notified my Total Regular Overtime Overtime Sick Vacation Holiday Other Total supervisor in writing.

RESP 1067 JDA0848Page 24 of 28

USCALGO #15-1074 Santa Barbara New Press

Time-Off Form

Instructions:

All employees are required to complete this form to document paid time off taken during each pay period. Please prin legibly. Completed forms should be submitted to the employee's supervisor by the last Saturday of each pay period. Exempt employees are not required to complete the timesheet on the opposite side of this form.

Supervisors must verify that the staff member is eligible for paid time off, approve the form by signing in the designated area, and forwarding approved form to payroll by Saturday.

All paid time off must comply with News-Press policy and further documentation may be requested. Policy questions may be directed to the Human Resources Department.

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Smolensky, Matthew

Santa Barbara News-Press Timesheet

Directions: Timecards must be completed in ink. Once completed, employees must sign the timecard and submit it to his/her supervisor Saturday at the end of each pay period. Pay Period Ending: Department #: For Payroll Use Only 1. 14 Total Hours Regular Premium Out Overtime Sick Vacation Holiday Other Total Date In Out Worked Regular Overtime 6:00 Sunday DO, F Monday Tuesday Wednesday 5:00 6:00 Thursday 83/4 Friday 6:15 11:30 Saturday Sunday Monday Tuesday Wednesday 11:30 Thursday & Yu Friday Saturday I certify that the above hours are true and correct and that I have complied with all company policies regarding timekeeping. I also certify Regular Premium that I have received all breaks required by law, unless I have notified my Total Overtime supervisor in writing. Regular Overtime Sick Vacation Holiday Other Total

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USCA Case #15-1074 Document #1647660

***Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period.

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SANTA BARBARA NEWS-PRESS TIMECARD

03/07/091/23/2016

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Smolensky, Matthew

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RESP 1068 JDA0862 Page 10 of 41

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our ouraines as ones. Est high restains of designed and proofed	Business pettin and page A. and purply	solum A Stories. Asserved Durines portion	mind her stowed and profest Pangles	The fordown as M Server NT externed	working at 9.pm.	worked on Life and Section Al proofing ad elity	segned govered Existing of section Attribo	worked both day due to copyposition and on cracation	unter Standown, pendund Nation - Wald section	I edited Nation World, Life section Successions			med hafe poetin ptower of Discipled Business	actor and Age A2, and comme Dection Aptoria.			
on Euclines atoms decigned and proofed	the Business pettern and page As and proofed	Social A String designed Lucives petin	number of some of profest Pariette	Compacted Student as AP Soviet NT exterpret	Working at 9.pm.	10-22 worked on high and Souten Al proofing and edily	League gruth Crievies of sutting strues	16-24- worked to the day due to copyrightm out on concaton	10-36 - computer Stoodown, produid Matin - Wald Butin	and edited Nation World, Light settling Sueinus			10:38 - rimmed Life section stower, designed Business	Socton and Age A2, and winned Section Ap these.			

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USCA Case #15-1074
---Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period. FOR PAYBORTUSE FOR NS 10 2 SANTA BARBARA NEWS-PRESS TIMEGARD 11/29/08 005210 Schultz, Kathy J. DESK Dept. HO Week 1 18 aa ೩೦ Wed Mon Wed Thur Fri Sat Sun Mon Tues Thur Fri Sat Week 2 Hours Sun Tues Total B 8 a Worked الو Vacation Sick 8 8 Holiday Other Comments Employee Signature Approved designed and purific Mateu World settul with One rimmed is out of the **RESP 1068**

JDA0865 Page 13 of 41

••••Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period.

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005210 Schultz, Kathy J.

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supervisor before SANTA BARBARA NEWS-PRESS ich pay period.

KATHY SCHULTZ Name COPY COPY DESK DESK Dept. #_ Dept. 40 13 30 ລ 3 8 9 12 10 Sat Week 1 Sun Wed Wed Hours Sun Mon Tues Thur Fri Mon Tues Thur Fri Sat Week 2 Total 9 8 9 8 Worked Vacation 8 8 16 Sick Holiday Other Comments **Employee Signature** Approved

11-30 - personnes option extra physic.

13-1 - personnes pertin and purp As and incommed A-section at the incommes of solution and into the prospection of the incomment of the incomment of the incomment of the prospect of partial As.

13-3 - computer slowdown due to prospect of perting but.

13-3 - computer slowdown due to prospect of perting the into the theory of perting the prospect of perings as a perting on the prospect of prospect of the pering.

13-9 - Minimal Lite storie, personned Ellering section.

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File dtp1.14/278/12016 ONLY Page 278 of 302

TIMECARD	

01/10/09 \boldsymbol{F} 005210

Name	KATHY	SCHULTZ

Schultz, Kathy J.

COPY DESK

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Holiday					8			8									8
Other																	
																	83

Comments

Approved

1-4-09 - produced NationWorld section and proofed A-society, Business section,

d Life Section

1-5-09- worked on production of Life section due to absence of copy editors, produced Business section and page AZ

••••Time cards 10 a.m. Sunda	s must be ay, followi	submitte ing end c				#1 <u>5</u> -		TA BARBA		WS-PR		01/2	24/09	ł	o <u>a a</u> ay	120 <u>46</u>	Page 2	280 of 30
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1-18- produced halts bold sockien and 1-18- produced halts stoine, proafed aditarial pegs, proafed aditarial pegs, proafed aditarial pegs, proafed aditarial pegs, proafed aditarial pegs A. produced Aduarian acution and proaduced pegs A. iring in this came hat, 11:15-1-30-09-

1-14 - produced businessection and peoples.

Nimmed A-section stories

1-15 - produced Business contra and particular

postured postus A3, also runned

produced post A3, also runned

and page 88, 1-13- produced Business souther and Page AZ, with computer stowndown due to page goods disappooning

1-12- prestured Page A2, and Eurerine Section,

1-11 - Prostuced Notin 3 Wald and.

also soluted Durins Sorting Life section.

02/07/091/23/2016

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••••Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period.

SANTA BARBARA NEWS-PRESS TIMECARD 005210

Schultz, Kathy J.

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- 1-25 produced Nation & World section and helped Proofed A-section and high stories and pages
- 1-26- Rinsmed Lifestoves, produced gusinessaction ~ produced page A2.
- 1-27- Rimmed Life Stories, designed Business pages, Rimmed Natur World & A-section stories, designed page A2.
- 1-28-09- designed Business section and rimmed B-section stories and late (often 11 pm) A-section stories
- 1-29- designed Business section and portuno A2; Rinnmed stories for Section A+B.
- Q-1-09 Seegned Nation World eletis, unnel & elettedit,
- 2-2-09 designed Business section, designed page A2, rinned Nation World and A-section store

2-3-09 - designed Business section and Natur Wirld Dection
2-4-09 - designed Business section and risoned A-section & Braction Land

2-5-09-designed Business section and edited Section A Strees

SANTA BARBARA NEWS-PRESS TIMECARD 02/21/09^{723/2010} Page 2 005210 Schultz, Kathy J.

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RESP 1068 $\mathrm{JDA0876Page}$ 24 of 41

1-9-09 - designed Business section, Renned Life section stories, designed A2 and renneel A-section stories

270-09-Rimmed Life stories and designed Business pages

2-11-09-designed Bersiness section and rimmed A-section and B-section ofories

2-15-09- produced nation World section

2-17-09- produced Business section and portion of AZ, resonand Life's tories, Rimmed A-section o tories

2-19- produced president pages and renamed A-section stories

USCA Case #<u>15-1074</u> Document #1647660 ****Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period.

SANTA BARBARA NEWS-PRESS TIMECARD

05/07/09/23/2016

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3-33-09 - pecdused Natine & Wald section and Costed wise purges.

3-3-09 - Nimmed high stries, perduced Business

pockers, rimned A-2 and A-section stries.

3-34-69 - training on high soction, and perduce

Ration & Wald soction

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••••Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period.								SANTA BARBARA NEWS-PRESS TIMECARD					0 0 9	F			
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Other :																	
Comments																	
Employee	Employee Signature Katy Solos Approved MBusin																

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3-8-09- designed Nation World section and rimmed and edited A-section stories.

3-9-09- designed Business Pages and pengled A-section.

3-10-09- remmed hipe stories and A-section stories, B section pages design, a plesigned Busines Section.

3-11-09 - rimmed Life stories, produced Business section a proofed A section stories

3-12-09- Produced Business section a proofed A-section, produced page AZ

3-15-09- designed Nation World section, proofed Life pletin and Business section

3-16-09- rimmed Life section, designed Business settin & Page 12

3-17-09- rimmed Life Section, designed Bessiness section I designed Page AZ savet proofed A-section

3-18-09- rimmed Lifestonies and scooks section, designed Business section + designed Page 12, and proofed A-section stories.

3-19-09 - rinmed hife Stortes and designed Bereines section and remaid A-section Stries

••••Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period.

SANTA BARBARA NEWS-PRESS TIMECARD 005210

Schultz, Kathy J. ATHY SCHULTZ Pay COPY DESK DESK Dept. # Dept. ្នប 30 31 Mign **s**€% Sat Hours ∕,Sun Thur Fri Sat Week 1 Tues Wed Thur Fri Total 8 Worked **Vacation** Sick Holiday Other Comments **Employee Signature** Approved

RESP 1068 JDA0882 Page 30 of 41

3-22-09- proofed Business VPS, designed A-2 page over that wald section, road

A-section of views.

3-23-09 - rimmed hife section, produced

Page A-2 and Business section.

3-24-09- Renemed Life stries, trained on Life pages, produced Busines section and posts of page A-2, proofed A-section and B-section

3-25-09- Rivined Life o tories, Leagued Business section and parts of Page A-2, edited A-section stories.

3-29-09- designed NationWorld section, perofed Life section stories, designed portion of A2.

3-30-09-designed Nation World section.

and a portion of Business section.

4-2-09 - designed Nation World section

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***Time cards must be submitted to supervisor before 10 a.m. Sunday, following end of each pay period.

SANTA BARBARA NEWS-PRESS TIMECARD 005210

Schultz, Kathy J. KATHY SCHULTZ Н Pay Periou Linuing COPY DESK COPY DESK Dept. # Sun Wed Thur Week 2 Hours Sun Mon | Tues Wed Thur Fri Sat Week 1 Mon Tues Fri Sat Total 8 8 Worked 2 Vacation Sick Holiday Other Comments Mprewer & **Employee Signature** Approved

RESP 1068 ${
m JDA0884Page}$ 32 of 41

4-5-09- designed Nation World, proofed hife section, Renormed A-section 5 trues

4-6-09- designed Business section and page & 2)
Roofed A-section stories and placegned
page B8.

47-09 - designed Business section and page A2, rimmed A-section stories.

4-8-09-rimmed Life section stories, allegand Business parties and Page BA and part of Page A-2.

4-12-09- designed NationWorld section, proofed page D3 and life section.

4-13-09- remmed Life stories, designed Business section and Page A2, proofed A-section.

4-14-09 - rimmed Life section 5 tories, designed Business section and Page AD; rinmed A-section 5 tories.

4-15-09- rimmed Life stories designed Deceives section designed A portion of Page A2, rimmed A-section stories.

4-16-09- Designed Business section, rimmed A-section 8 tries

														005	5210)			
••••Time cards 10 a.m. Sunda		SANTA BARBARA NEWS-PRESS TIMECARD					Schultz, Kathy J.												
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Document #16476609 - Delleight 23/20/25 tou Page 205 pt 292 profes Life Section, & Business pertin

4-20-09- Rein Life stones, Désigned Busines secteur and Page A2.

4-22-09- Rim hife Stories, Designed Business section, proofed A section and 6-section pages.

4-23-09-Designed Business sectur and proofed A-section and B-section pages.

4-26-09- Designed Notin World section, proofed A section Stories, Lifestovies.

4-27-09 - Designed Business Section proofed A-section and hife section.

4-28-09-formatted A-section and dispped A-section

photos. Dosigned Business section

+ Pagir 2

1-29-09- Rimmed Life stories, Designed Business soction, proofed A-section stories

4-30-09- Designed Business Section and people A-section stries, proofed Nation Worldstries.

USCA Case #15-1074 Docu								#16470	660		File	d: 11				age 296	6 of 302	F
••••Time 10 a.m. S	cards must t Sunday, follo	e submi wing end	tted to su of each p	pervisor pay perio	before d.		SAN	TA BARBA TIM	(RA NE ECARD		ESS		5	00521 Schu H		Kathy J	•	
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comments *May 14 1 had Jury Duty

Employee Signature \(\sum \alpha \lambda \lambda \)

Approved

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prisince pages, world a paget 2. NaturWold pages and A-section. 5-4-59- rimmed hijo stoice, designed Duerness Section and proofed 5-3-09- Isaigned Nation World asction, privated hits pages and

Queiness section and pureful A section Business section and A-pertus string. Several Computer shutdowns (Freeze, Eren messy.) Designed NativeWorld, proofed

5-11-09- trained on highlager, Rimmed Lifestrie, Computed Frozen Twelm TV Website G

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005210 Schultz, Kathy J. H

Santa Barbara News-Press Timesheet

Name: KATHY SCHULTZ Pay Period Ending:														
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Department:		OPY O							Dep	artment #:		of Y	DE5,	Iζ
						T-4-1				n For Payroll	Use Only			
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Friday												! !		
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Employee Certification

Supervisor Approval

USCA Case #15-1074 Santa Barbara News Press16 **Time-Off Form**

Page 299 of 302

Instructions:

All employees are required to complete this form to document paid time off taken during each pay period. Please prin legibly. Completed forms should be submitted to the employee's supervisor by the last Saturday of each pay period. Exempt employees are not required to complete the timesheet on the opposite side of this form.

Supervisors must verify that the staff member is eligible for paid time off, approve the form by signing in the designated area, and forwarding approved form to payroll by Saturday.

All paid time off must comply with News-Press policy and further documentation may be requested. Policy questions may be directed to the Human Resources Department.

Name	<u>KATI</u>	14 SCHULTZ			
Depar	tment <u>CoRy</u>	DESK	Pay Period Ending	5-30	-08
•	REASON	DATE(S)	# O	F DAYS	# OF HOURS
à	Vacation				
a	Sick Leave				
≸. (specif	Holiday y holiday below)	5-21-09		<u></u>	· <u>8</u>
A	Jury Duty	5-19 and 5-20	-09	3	16
Ci (specif	Bereavement y relationship below)				
□ (explai	Other in below)				·
TOTA	L TIME OFF:	May 19-21		3	24
FURT	HER EXPLANATION	(when required)			
	memorial D	y Holiday taken	may 21 200	9	decreases to be a second to the second to th
		m may 19 and	-		attached.
	25 : TC	Brever on vac	ATION		
Emplo	oyee Signature Kally Sully	7		Date May 2	8 2009
Supei	rvisor Signature			Date	100
- :			Science Co.	9	101
			• • •	; DE	CD 1069



Superior Court of California County of Ventura



Our Court is here for the People we serve

TO:

Employers or Other Interested Parties

FROM:

Office of the Jury Commissioner

SUBJECT:

Confirmation of Appearance for Jury Duty

This will serve as verification that the following person was summoned and served jury duty on the dates listed. Please note that the signature below should be an original signature in blue ink.

The named person served as a prospective or sworn trial juror in the Superior Court of California, County of Ventura. Jurors receive compensation in the amount of \$15.00 per day plus mileage after the first day of service. Pursuant to CCP 215(b), a juror who is employed by a federal, state, or local government entity and who receives regular compensation and benefits while performing jury service may not be paid the fee described above.

Juror Name: KATHY J. SCHULTZ

Dates Served: 5/14, 5/15, 5/19, 5/20 2009

Number of Days: 4

Signature of Judicial Assistant/Bailiff

Mailing Address: P.O. Box 6489, Ventura, California 93006-6489

Santa Barbara News-Press Timesheet

Directions: Tim	ecards must	be complete	ed in ink. Or	nce complete	d, employee	s must sign	the timecard	l and submit i	t to his/her su	ıpervisor Satι	ırday at the	end of each	pay period.	•		
Name:	<u> </u>	ATHY	Sc	HUL	-T2_	· .			Pay Perio	Pay Period Ending:						
Department:	<u> </u>	HY !	DESK							artment #:		.0PY	De:	<u>5 K</u>		
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I certify that the complied with that I have rec supervisor in v	all company eived all bre	policies rega	arding timek	eeping. I als	o certify	89.25	79/2 Regular	93/4 Regular Overtime	Premium Overtime	Sick	Vacation	Holiday	Other	Total		
					'											

Employee Certification

Ja of

Supervisor/Approve

CERTIFICATE OF SERVICE

I hereby certify that on November 23, 2016, an electronic PDF of Joint Deferred Appendix was uploaded to the Court's CM/ECF system, which will send notice of filing to counsel for all participants in the case who are registered CM/ECF users:

Ms. Linda Dreeben Ms. Julie B. Broido Mr. Micah Jost National Labor Relations Board 1099 14th Street, N.W. Washington, D.C. 20570 appellatecourt@nlrb.gov micah.jost@nlrb.gov

Counsel for Respondent National Labor Relations Board

Mr. Ira L. Gottlieb Bush Gottlieb 500 N. Central Ave, Suite 800 Glendale, CA 91203 igottlieb@bushgottlieb.com

Counsel for Intervenor **Graphics Communications** Conference International *Brotherhood of Teamsters*

Date: November 23, 2016 MICHEL & ASSOCIATES, P.C.

> s/ C. D. Michel C. D. Michel Counsel for Petitioner